

# Competency Profile of the Digital and Online Teacher in Future Education

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Résumé de l'article

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# Competency Profile of the Digital and Online Teacher in Future Education

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## Abstract

As education progresses in the digital era and in the Fourth Industrial Revolution, learning will be adaptive and individualized to meet the needs of individual learners. This is possible because of emerging technology, artificial intelligence, and the internet of things. This study is making significant contribution to future education by identifying forces that are shaping education and developing a competency profile for the digital teacher of the future. The research conducted focus groups and interviews with education experts from six countries to identify the forces shaping education in the future and the competencies required by the digital teacher to function effectively. The Competency Profile for the Digital Teacher (CPDT) can be used to train and orient the digital teacher of the future.

**Keywords:** digital teacher, online teacher, teacher competencies, 21st century education, fourth industrial revolution, future education, online learning

## Introduction

There are many forces that are placing a sense of urgency on the education system to transform itself for the future, which will drastically change the role of the teacher. Some of these forces include the Fourth Industrial Revolution (Schmidt, 2017; World Economic Forum, 2017), innovative pedagogies (Maldonado-Mahauad, Perez-Sanagustín, Kizilcec, Morales, & Munoz-Gama., 2018; Suárez, Specht, Prinsen, Kalz, & Ternier, 2018), information explosion due to the increasing use of the internet (Reyna, Hanham, & Meier, 2018), lifelong learning (Berry, 2018; Hinzen & Schmitt, 2016), artificial intelligence (Schmidt, 2017), and the move to open education resources (McGreal, 2017; Paskevicius & Hodgkinson-Williams, 2018; Redecker, 2017). This study identified necessary competencies of digital and online teachers who must adapt to the Internet and digital technologies of the future.

Educators need to look into the future to determine what should be done to be relevant and serve society in the future. The education system will be preparing learners for jobs that do not exist today because of emerging technologies, information explosion, and the Fourth Industrial Revolution. The demand for lifelong learning is growing significantly around the world since to get meaningful jobs citizens need to obtain current and relevant education (Kolenick, 2018; Patterson, 2018). As a result, countries are starting to implement digital learning technology to educate their citizens for success in the 21st century. As education moves towards the goal of “education for all” and to help achieve the United Nation’s Sustainable Development Goal 4 to provide quality education for all, there will be increasing use of digital technology especially for learners who live in remote locations and for those who cannot physically attend school because of a lack of infrastructure (Gaskell, 2018; UNESCO, 2015). Such a future will require that teachers be trained to use digital technology to provide virtual education to learners in remote areas and for nomadic learners (Ally & Tsinakos, 2014; Dyer, 2016). With technology, the learners, rather than the teachers, are at the center of learning; they develop their knowledge base and create an understanding of the world by being active learners (Anagün, 2018; Guo, 2018; McWilliams, 2016). Accessibility and flexibility of learning opportunities means that learners can decide when and where to learn.

The digital era will call for “digital” teachers who must adapt to education in the future. According to Mitra (2014), education will be self-organizing, and technology will play a major role in the delivery of education and in providing support to learners. Additionally, learning will move toward individualization and learner-centeredness because of artificial intelligence, learning analytics, and the Internet of things (Chai & Kong, 2017; Mitra, 2014; Popenici & Kerr, 2017; Srinivasan, 2017).

Based on the data collected in this study, this paper will present both general and digital competencies that will be required by digital teachers of the future. The competency profile presented in this paper can be used to train or orient future teachers so that they move education into the Fourth Industrial Revolution. This study was guided by two research questions: (1) What are some of the forces shaping the future of education? and (2) What competencies (knowledge and skills) are required by digital teachers of the future?

## Literature Review

As technology emerges in the Fourth Industrial Revolution and new pedagogical approaches are developed, the role of the teacher will change to provide quality, flexible education. The literature review that follows focuses on areas of the field that guide this evolution.

### Learner-Centered Education

Although learner-centered education is being practiced today (Boling & Beatty, 2010; Bonnici, Maatta, Klose, Julien, & Bajjaly, 2016), emerging technologies will make learning in the future adaptive and more individualized because of the use of smart learning technologies (Gros, 2016; Hwang, 2014). This will allow learners to learn at their peak learning times rather than going to a specific location at a specific time to learn. Some learners' have their peak learning time in the evening while others have theirs in the early morning. The World Innovative Summit in Education (WISE) conducted a survey on *School in 2030* with 645 experts in different sectors from around the world (Qatar Foundation, 2014) in which 83% of the experts reported that they believed learning will be individualized to meet individual learner's need. The majority of experts said that teachers will be a guide for learning rather than a deliverer of information; since learning materials will primarily be in digital format, learners will be able to use the technology to access learning materials, transforming the teacher's role into a facilitator of learning. Based on the results of this survey, the education system should provide learners with the skills to learn independently.

### The Role of the Teacher in the Fourth Industrial Revolution

According to the World Economic Forum (2017), the Fourth Industrial Revolution is changing the world because new technologies that combine the physical, digital, and biological worlds are impacting all disciplines, economies, and industries. To cope with these pervasive changes, education, towards the year 2030, must prepare teachers to educate learners to function effectively in the Fourth Industrial Revolution. Training for digital teachers for the future may take place in formal teacher training programs or in professional development undertaken throughout lifelong learning (Chai & Kong, 2017; Kramer & Tamm, 2018). Countries around the world are investing in teacher professional development to ensure that teachers are prepared for the future (Kong, Looi, Chan, & Huang, 2017). Professional development will be increasingly important for teachers in the digital age in order that they may stay abreast of quality and flexible education strategies for more sophisticated learners (Halterbran, 2017; Inverso, Kobrin, & Hashmi, 2017; Patterson, 2018).

The digital teacher must be able to educate students in a virtual environment using emerging digital technologies (Campbell & Cameron, 2016). In courses such as Chemistry and Biology, teachers can use virtual reality technology to allow students to do a virtual walk-through of experiments or body systems (Parong & Mayer, 2018). In a history course, the teacher can use augmented reality technology to give students a virtual experience of historical events or a tour of a history museum (Capuano, Gaeta, Guarino, Miranda, & Tomasiello, 2016). With the increasing use of digital technology and a global movement toward the use of open education resources (OER), learners will satisfy their information needs from digital sources rather than be obliged to rely on a single teacher. The "middle (wo)man" can be easily skipped in the search for information; open education practice (OEP) will become the norm (Cronin, 2017; Ehlers, 2011).

Although in constructivist paradigms and in much adult learning, the role of the teacher has become a facilitator of learning, this trend will become more predominant, and "the guide on the side" will focus

on providing help to individual learners in need of assistance. In addition, the teacher of the future must be able to use emerging technologies such as wearable devices to teach students difficult topics, such as in the science areas. One such device is 3-D glasses using augmented reality (AR) where students experience real objects virtually. Yoon, Anderson, Lin, & Elinich, (2017) conducted a study to investigate the effectiveness of AR in teaching science concepts and found that students in the AR group performed better on knowledge tests than students in the non-AR group. Their findings showed that AR enhanced students' ability to visualize details and find hidden information, concluding that digital augmentation had a positive effect on students' content knowledge.

Learners today are the “always-on” generation. Emerging technologies in education, such as those mentioned above, allow learning spaces to exist anywhere and anytime. Teachers and their systems must be prepared to educate the current and upcoming generations of learners who are technology literate and have experience playing digital games and viewing high quality videos. Teachers of the future must learn to be comfortable using educational games and social media as innovative and interactive strategies for teaching (Crompton, Lin, Burke, & Block, 2018; De Troyer, Van Broeckhoven, & Vlieghe, 2017; Yam, Swati, & Jing, 2014). As learning opportunities become more ubiquitous because of mobile and wearable devices, the learning cell model will be useful for organizing and deploying learning resources (Chen, Yu, & Chiang, 2016; Yu, Yang, Cheng, & Wang 2015; Yu, Ally, & Tsinakos, 2018).

In order to prepare learners to function in the 21<sup>st</sup> century, teachers in the digital age should also be prepared to develop the “whole” learner. Ferrández-Berrueco and Sánchez-Tarazaga (2014) identified four competency areas for teachers that include subject competency, methodological competency, social competency, and personal competency. In a globalized digital era, where technology allows services, production, and processes in organizations to become automated, learners' digital skills must be comprehensive and inclusive (Anagün, 2018; Guo, 2018; McWilliams, 2016).

Education will be self-organizing in a smart learning environment where learners will assume control over their own learning; hence, their needs will be individualized and perhaps more demanding (Gros, 2016; Hwang, 2014; Mitra, 2014). Smart learning environments can be regarded as

the technology-supported learning environments that make adaptations and provide appropriate support (e.g., guidance, feedback, hints or tools) in the right places and at the right time based on individual learners' needs, which might be determined via analyzing their learning behaviors, performance and the online and real-world contexts in which they are situated. (Hwang, 2014, p. 5).

At the same time, because of the exponential information explosion, information will be updating at a rapid pace, which will require continuous re-learning and updated learning, as well as “smart” education (Gros, 2016; Huang, 2018). As learners interact with smart education systems, the system will be capable of learning about the learner and providing the appropriate intervention (Hwang, 2014). However, a foreseeable barrier to innovation of this type could be the teachers' lack of functioning skills with this new technology (Farias, 2016; Hunt, 2006). Ultimately, the World Economic Forum foresees that teachers will need to adapt to artificial intelligence and robotics in order to successfully make the transition to teach successfully and appropriately in the Fourth Industrial Revolution (World Economic Forum, 2017).

## Methodology

Data were collected from 34 experts from six countries (Austria, Canada, China, Greece, Malaysia, and Sweden). The experts were selected based on their expertise using innovative technologies to teach, with experience using emerging technologies and innovative pedagogies such as MOOCs (Massive Open Online Courses), artificial intelligence, augmented reality, virtual reality, online learning, and mobile learning. Most of the experts were involved in training teachers, instructional designers, and instructors to prepare them to implement innovative technologies in their own courses. This qualitative study used focus groups, interviews, and written responses to collect data. The international input gathered was important for this study since the intention was to develop a competency profile that can be used globally.

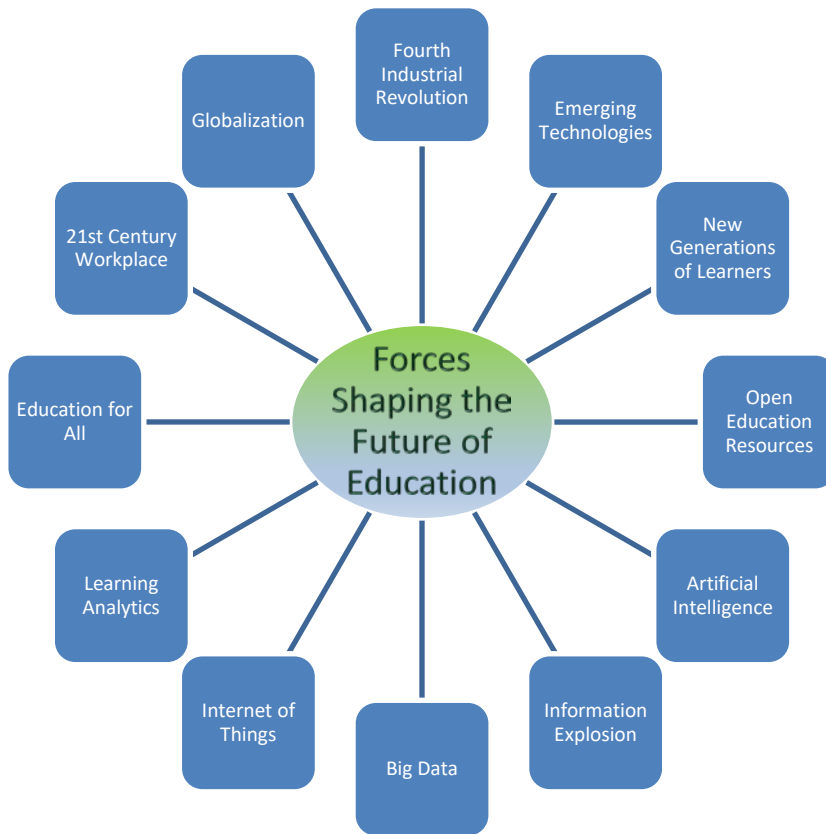
Interviews were conducted on a one-to-one basis and lasted between 20 to 30 minutes. The focus groups, which involved small groups of experts, lasted 30 minutes. The written responses were provided on an individual basis; hence, it is not known how long the experts spent to specify the competencies. The experts were asked to think ahead to the year 2030 and suggest competencies that the digital teacher will require to provide quality and flexible education to learners. During the sessions, the researcher documented the competencies provided by participants. The experts also mentioned forces that are impacting the future of education and therefore will affect the skills required by teachers. The competencies listed were then organized into major themes, which formed the major areas for the competency profile. Based on the input from the experts, a draft competency profile was developed and was presented to two expert teachers to validate. The competencies were revised based on the minor suggestions provided by the expert teachers who validated the competencies.

## Results

### Forces Shaping the Future of Education

The experts mentioned a variety of forces that are shaping the future of education, forces which they feel will impact the skills required by future teachers to provide quality education and support to learners (Figure 1).

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*Figure 1.* Forces shaping the future of education.

The experts identified nine major themes that indicate the major areas of responsibilities for the digital teacher of the future (Figure 2) and 105 competencies that fall within the major themes. The following sections present the major areas of responsibilities followed by a list of competencies that fall within each major area.

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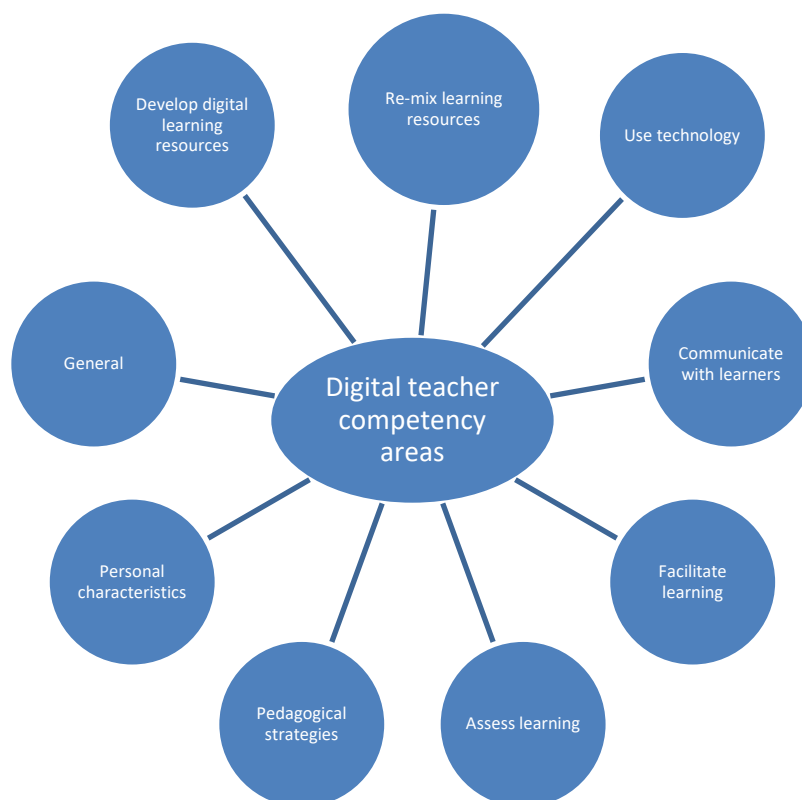


Figure 2. Major areas of responsibilities for the digital teacher of the future.

### Competencies Required by Digital Teachers for Future Education

**General.** The data shows that digital teachers will need to have some general qualities that will allow them to provide quality support virtually to learners. This study identified 12 general competencies for the digital teacher of the future (Figure 3).

<b>A. General</b>	A1. Be comfortable working in a virtual environment.	A2. Provide support of learners regardless of location and time.	A3. Work from anywhere and at any time.	A4. Teach students life skills.
	A5. Keep up with emerging learning technologies to use in education.	A6. Keep current in the content area to facilitate learning.	A7. Encourage students to be good citizens.	A8. Basic knowledge of artificial intelligence.
	A9. State of the art (current) knowledge in the subject area.	A10. Collaborate virtually with other teachers to share information on learners' progress.	A11. Share effective learning practices with other teachers.	A12. Prepare learners to live in harmony with the environment.

Figure 3. Digital teacher general competencies.



**Use digital technology.** In the digital era, especially in the Fourth Industrial Revolution, the teacher should be digitally literate to use technology to deliver and support education. This study identified 15 competencies for the digital teacher under the area “Use Digital Technology” (Figure 4).

<b>B. Use digital technology</b>	B1. Be digitally literate.	B2. Integrate technology in the curriculum seamlessly.	B3. Be comfortable when using technology.	B4. Use learning analytics to monitor individual learner progress.
	B5. Use assistive technology to provide support to learners with special needs.	B6. Integrate augmented reality, virtual reality, and mixed reality to give learners a real life experience.	B7. Troubleshoot basic technology problems.	B8. Adapt to emerging technologies.
	B9. Use multimedia technologies to deliver learning materials in a variety of formats.	B10. Ability to independently learn how to use new technology and software.	B11. Use technology to provide efficient support to learners.	B12. Have knowledge of the culture and local practice to select the most appropriate technology.
	B13. Explore emerging technologies for learning.	B14. Use features of the technology to enrich the learning process (geo location, capture information, etc.).	B15. Adapt the technology to the needs of the learner.	

Figure 4. Use of digital technology competencies for the digital teacher.

**Develop digital learning resources.** As an expert in the field, teachers will need to develop digital learning resources for learners to access using technology. This study identified nine competencies in the develop digital learning resources area for the digital teacher (Figure 5).

<b>C. Develop digital learning resources</b>	C1. Have knowledge of the content.	C2. Select the appropriate digital technology to match the content and the learning outcome.	C3. Create high quality digital learning materials.	C4. Develop learning materials to meet specific learner's needs.
	C5. Develop learning materials with limited knowledge of the learner (language, culture, situation).	C6. Identify quality and valid learning materials for learners to access.	C7. Use different strategies for different learning situations.	C8. Use problem-based learning to develop learner's high level knowledge and skills.
	C9. Share learning resources with other teachers.			

Figure 5. Develop digital learning resources competencies for the digital teacher.

**Re-mix learning resources.** Because of the availability of open education resources, the teacher will have to select the appropriate learning resources and re-mix the resources to allow learners

to achieve the learning outcomes. There are five re-mix learning resources competencies identified in this study (Figure 6).

<b>D. Re-mix digital learning resources</b>	D1. Select appropriate digital learning resources to maximize learning.	D2. Access appropriate open education resources to integrate into the curriculum.	D3. Modify the learning resources to align with the learning outcome.	D4. Re-mix open education resources to meet the needs of individual learners.
	D5. Assess the quality of open education resources.			

Figure 6. Re-mix digital learning resources competencies for the digital teacher.

**Communication.** An important area of a teachers' responsibilities is communicating with learners using digital technology. The experts in this study identified four competencies under "Communication" (Figure 7).

<b>E. Communication</b>	E1. Communicate at the level of the learner.	E2. Use appropriate non-verbal communication when interacting with learners using two-way video and text.	E3. Model good digital citizenship when using social media to communicate with learners and peers.	E4. Communicate in the language of the learner.

Figure 7. Communication competencies for the digital teacher.

**Facilitate learning.** The "facilitate learning" area has the largest number of competencies (29; Figure 8), which is an indication that a major role of the digital teacher will be as a facilitator of learning. In the digital era, learners will be learning virtually where there is a physical separation of the digital teacher and the learners.

<b>F. Facilitate Learning</b>	F1. Personalize the learning for individual learners.	F2. Respond to learners' questions in a timely manner.	F3. Ability to change strategies on the fly when supporting the learner to meet the learner needs.	F4. Respect different learner types and adapt to the learner.
	F5. Encourage creativity.	F6. Encourage innovation.	F7 Be a good listener.	F8. Provide appropriate feedback.
	F9. Show enthusiasm about the learning materials.	F10. Model working in the digital age.	F11. Motivate students to learn.	F12. Encourage social interaction between learners.
	F13. Ability to formulate good questions when interacting with learners.	F14. Model good virtual behavior.	F15. Be approachable.	F16. Promote and model digital citizenship and responsibility.

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F17. Encourage authentic learning.	F18. Inspire learners.	F19. Create a comfortable learning atmosphere.	F20. Provide feedback to individual learners to meet their individual needs.
F21. Interpret learner dashboard to monitor each learner performance.	F22. Interpret learner's question.	F23. Solve learner's problems.	F24. Provide support to learners who are on the go.
F25. Act as a coach for learners.	F26. Act as a mentor for learners.	F27. Support learners using digital technology.	F28. Be an expert in the content to help learners who will be at different points in the learning process.
F29. Encourage learners to think outside the box.			

Figure 8. Facilitation competencies for the digital teacher.

**Pedagogical strategies.** The teacher has to use appropriate pedagogical strategies to allow students to achieve the learning outcomes. The “Pedagogical Strategies” area has 12 competencies for the digital teacher (Figure 9).

<b>G. Pedagogical strategies</b>	G1. Use appropriate pedagogical approach to match the technology.	G2. Use appropriate learning theory to develop learning strategies to maximize learning.	G3. Offer choices and multiple options for presenting concepts through resources and support options.	G4. Prescribe learning activities for individual learners.
	G5. Use appropriate collaborative online learning frameworks to encourage interaction between learners and between the teacher and the learner.	G6. Suggest remedial activities to help learners who need them.	G7. Use a variety of learning strategies to develop high level knowledge and skills.	G8. Use interactive strategies such as serious games and simulations to motivate learners.
	G9. Engage learners during the learning process.	G10. Suggest additional learning activities for learners who need them.	G11. Use problem-based learning to encourage high level learning.	G12. Encourage learners to learn independently.

Figure 9. Pedagogical strategies competencies for the digital teacher.

**Assess learning.** The teacher must provide feedback to learners and assess learner's performance using appropriate assessment strategies. The assessment must be authentic to improve learners' performance and to allow learners to receive academic credit for the lessons or courses they will complete (Conrad & Openo, 2018). The “Assess Learning” area has four competencies for the digital teacher (Figure 10).

<b>H. Assess learning</b>	H1. Select assessment strategies to match the learning outcomes.	H2. Use assessment strategies to measure learners' performance.	H3. Use virtual assessment strategies to assess performance.	H4. Provide feedback to learners.
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Figure 10. Assessing learning competencies for the digital teacher.

**Personal characteristics.** The digital teacher should have personal characteristics to be a good role model, provide quality education, and support to learners. This study identified 15 personal characteristics competencies for the digital teacher (Figure 11).

<b>I. Personal characteristics</b>	I1. Be socially responsible for the use of resources and be environmentally friendly.	I2. Be a good role model for learners.	I3. Work in virtual teams to share information with other teachers.	I4. Accept innovation in the learning system.
	I5. Show enthusiasm virtually.	I6. Be a lifelong learner.	I7. Keep learners' information confidential.	I8. Consider privacy issues and keep learner information.
	I9. Think digitally.	I10. Be open-minded.	I11. Be sensitive to learner's individual differences.	I12. Use good social skills when working virtually.
	I13. Be flexible and adaptable in the modern digital age.	I14. Show empathy by maintaining humanity virtually.	I15. Model good virtual behavior.	

Figure 11. Digital teacher personal characteristics.

## Conclusion

Emerging digital technologies in education will continue to transform the delivery of education and the role of the teacher in individualized learning environments. Future education systems will be judged on how well the system prepares learners to function in the 21<sup>st</sup> century world and in the Fourth Industrial Revolution rather than how many graduates are produced. This research contributes to future education by developing a competency profile to train teachers. There is a gap between how teachers currently instruct and what will be required of teachers in the future (Bezuidenhout, 2018). Hopefully, the competencies presented in this study will help to identify that gap so that relevant teacher training is provided.

The digital teacher 2030 competency profile can be used by educational organizations and governments to develop training programs for the future and be used as a guide to inform “trainers of teachers” so that they can gain the expertise to effectively educate future teachers, as well as model the behaviors that teachers should use (Trust, 2017, 2018).

It is difficult to predict what technology will be available in the year 2030; however, trainers of teachers must stay abreast of emerging technologies. In the future, with artificial intelligence, robotics, and

internet of things in the Fourth Industrial Revolution, human teachers may co-teach with robotic teachers. Future research will determine the role of the human teacher in such a relationship. Perhaps, in the near future, *blended* education will refer to the blending of human teachers with robotic teachers to provide quality education for all.

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