Mediator Liability 23 Years Later: The “Three C’s” of Case Law, Codes, & Custom

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Résumé de l'article

En 2001, la Revue de droit d'Ottawa a publié mon examen des décisions au Canada et aux États-Unis au cours desquelles la possibilité de la responsabilité pour négligence en cas de faute professionnelle du médiateur ou de la médiateuse [ci-après « médiateur »] a été examinée et rejetée. Aujourd'hui, 23 ans plus tard, j'ai fait l'analyse de la jurisprudence au Canada, aux États-Unis, en Angleterre, en Australie, en Nouvelle-Zélande et en Afrique du Sud, et j'ai constaté que les tribunaux ne tiennent toujours pas les médiateurs responsables, même dans les cas où leur comportement était négligent. La jurisprudence indique que les médiateurs ont le devoir d'agir impartialment, sans conflits d'intérêts, sans parti pris et de manière à respecter le droit à l'autodétermination des parties. Cependant, il n'y a aucune décision stipulant clairement une obligation de diligence pour les médiateurs. En revanche, les tribunaux révoquent parfois des accords conclus dans le cadre de médiations où le médiateur s'est mal comporté. Je plaide pour la création de normes en ce qui concerne la diligence afin qu'à l'avenir, les médiateurs dont les pratiques ne sont pas conformes aux normes puissent être jugés comme négligents. Mon argument est qu'en combinant les « trois piliers centraux », soit la jurisprudence actuelle, les codes de conduite des médiateurs, et le principe de la coutume en droit de la responsabilité civile délictuelle, un tribunal de common law à l'avenir sera en mesure de définir des normes juridiques de diligence pour les médiateurs.
IN 2001, THE Ottawa Law Review published my review of Canadian and American cases that considered and rejected negligence liability for mediator malpractice. Now, 23 years later, I have reviewed the case law from Canada, the United States, England, Australia, New Zealand, and South Africa and found that courts are still not holding mediators liable, even where their conduct is negligent. The case law states that mediators have a duty to act impartially, without conflicts of interest, without bias, and in a manner that allows parties’ rights to self-determination. However, there are no decisions that definitively outline a duty of care for mediators. Instead, courts occasionally revoke agreements reached in mediations where the mediator behaved poorly. I advocate for standards of care to be created so that in the future, mediators whose practice is substandard can be found negligent. My argument is that by combining the “three C’s,” case law (case law), mediator codes of conduct (codes), and the tort law principle of custom (custom), a future common law court will be able to articulate legal standards of care for mediators.

EN 2001, LA Revue de droit d’Ottawa a publié mon examen des décisions au Canada et aux États-Unis au cours desquelles la possibilité de la responsabilité pour négligence en cas de faute professionnelle du médiateur ou de la médiateuse [ci-après « médiateur »] a été examinée et rejetée. Aujourd’hui, 23 ans plus tard, j’ai fait l’analyse de la jurisprudence au Canada, aux États-Unis, en Angleterre, en Australie, en Nouvelle-Zélande et en Afrique du Sud, et j’ai constaté que les tribunaux ne tiennent toujours pas les médiateurs responsables, même dans les cas où leur comportement était négligent. La jurisprudence indique que les médiateurs ont le devoir d’agir impartialment, sans conflits d’intérêts, sans parti pris et de manière à respecter le droit à l’autodétermination des parties. Cependant, il n’y a aucune décision stipulant clairement une obligation de diligence pour les médiateurs. En revanche, les tribunaux révoquent parfois des accords conclus dans le cadre de médiation où le médiateur s’est mal comporté. Je plaide pour la création de normes en ce qui concerne la diligence afin qu’à l’avenir, les médiateurs dont les pratiques ne sont pas conformes aux normes puissent être jugés comme négligents. Mon argument est qu’en combinant les « trois piliers centraux », soit la jurisprudence actuelle, les codes de conduite des médiateurs, et le principe de la coutume en droit de la responsabilité civile délictuelle, un tribunal de common law à l’avenir sera en mesure de définir des normes juridiques de diligence pour les médiateurs.
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Mediator Liability 23 Years Later: The “Three C’s” of Case Law, Codes, & Custom

Jennifer L. Schulz*

I. INTRODUCTION

In 2001, I published an in-depth study of mediator liability in Canada and the USA in the *Ottawa Law Review*. While there were cases where mediators were sued, none were successful and no mediators were held liable. Halsbury’s Laws of Canada refers to my 2001 article under the heading “Mediator Liability” to describe the situations in which tortious liability could attach to mediators, noting it has not yet happened. Sarah R. Cole et al. came to the same conclusion in their book: “[a]lthough it has been over twenty years since the first edition of this treatise was published and noted no reported cases of mediator liability, there continue to be few cases even recognizing a cause of action for mediator malpractice.” James R. Coben and Peter N. Thompson’s 1999–2007 survey of American case law concluded, “[t]here were no successful mediator misconduct

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2 Only one reported case described a verdict against a mediator for improper mediation conduct, but that jury verdict was overturned on appeal due to insufficient proof of proximate causation (see *Lange v Marshall*, 622 SW (2d) 237 (Mo App Ct 1981)).


cases.” Similarly, in England, there were no cases “where a claim has been made against a mediator for breach of contract, misrepresentation, negligence or breach of fiduciary duty.”

Now, 23 years later, I have decided to examine the case law again to see if there have been any significant developments. I initially hoped my re-evaluation of the law around mediator liability would happen 20 years later—a nice round number. However, the COVID-19 pandemic intervened, so this research came three years later. This time, I have widened my research beyond Canada and the US to include England, Australia, New Zealand, and South Africa. My method was simple. Together with student research assistants, I found every case in all six countries wherein a mediator or conciliator was sued. I did not include cases of lawyers being sued for their conduct in mediation or cases of arbitrators being sued. I read all of the cases and recorded the results in this article, highlighting the cases that were most instructive or had, to my mind, the most egregious facts. My work was made easier by the fact that there are not many cases and all six of the countries I researched employ the common law of torts and have similar systems of negligence liability. However, no court in any of these countries has ever outlined a duty of care for mediators, or a definitive standard of care to which mediators must adhere. In short, the courts have failed to describe mediator liability clearly. To this day, there are no cases of successful negligence liability claims against mediators. This is because four barriers to establishing mediator liability remain: (i) mediator immunity, both contractual and legislative, especially in the USA; (ii) ...
(ii) mediation confidentiality; (iii) no agreed upon standard of mediator care; and (iv) proving causation or damages make it very difficult to establish mediator malpractice. As David Jesser notes:

If a disgruntled party has had its own legal advisers or is told to seek independent legal advice on the proposed agreement and the mediator does no more than question the basis for entrenched positions, it will be next to impossible for an aggrieved party to satisfy the court that there has been any causal link between any alleged loss or damage sustained and the actions of the mediator.

Additionally, as Michael Moffitt points out, “mediation parties dissatisfied with the quality of a mediator’s services retain a no-cost or low-cost, unilateral option of terminating the unsatisfactory mediation.” Ending mediation typically prevents (further) injury. In fact, disputants should be counselled to take steps to mitigate their damages by avoiding injury or continued injury by terminating mediation. Those who voluntarily choose mediation often do so to avoid the higher monetary and time costs of litigation. If they become unhappy with mediation and choose the low-cost option of terminating it, it is unlikely they would then pursue costly litigation. Moffitt

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8 Mediation confidentiality comes from the common law, statutes, and contract law. See e.g. Cardillo v NN Life Insurance Company of Canada et al, 2005 MBQB 281 (“[t]o conclude, discussions at and materials filed in the course of a mediation must be kept absolutely confidential. Any step away from this principle should be resisted” at para 36). See also Provost v Regents of University of California, 135 Cal Rptr (3d) 591 (Cal App Ct 2011) [Provost]. Here, the plaintiff contended that the mediator said that the Regents would file criminal charges if the stipulated settlement was not signed, so the plaintiff signed the settlement. The plaintiff argued mediator coercion or duress but was not allowed to provide evidence of coercion or duress because California mediation confidentiality prevents disclosure of what happens in mediation sessions.

9 Jesser, supra note 7 at 221. However, the fact that most mandatory mediators carry professional liability insurance is some evidence that errors and omissions can likely be defined (see Jennifer L Schulz, “Mediator Liability: Using Custom to Determine Standards of Care” (2002) 65:1 Sask L Rev 163 at 177 [Schulz, “Using Custom”]).

convincingly argues that potential plaintiffs need to demonstrate one of three things to proceed in negligence actions against mediators:

The fact that a party remained in the mediation signals that the party deemed the mediator’s conduct to be satisfactory—a contemporaneous judgment inconsistent with a subsequent assertion of negligence. In order to maintain an action for negligence in this circumstance, therefore, the complaining party should have to demonstrate one of three things: (1) the mediator’s negligence was not perceivable at the time of the mediation, (2) the party’s ability competently to assess the mediator's actions was somehow impaired, or (3) the mediator denied the party the ability to walk away from the mediation. Absent one of these factors, a party who remained in the mediation should be precluded from recovering on a [c]ustom-[b]ased negligence claim against the mediator.  

In section three of this review of case law since 2001, several disputants have argued Moffitt’s second and third points, namely that their ability to assess whether the mediator’s actions were substandard was impaired by their own situation, or that the mediator forced them to continue the mediation. However, those plaintiffs were still unsuccessful in their negligence suits.

My research demonstrates that courts are not holding mediators liable, even where their conduct is, in my opinion, negligent. Instead, courts are occasionally revoking agreements reached in mediations where the mediator behaved poorly. So, while mediators are not being reproved, their agreed-upon settlements are sometimes being set aside. In this article, I therefore not only review the case law but also advocate for standards of care to be created for mediators so that in the future, mediators whose practice is substandard can be found negligent. My argument is that by combining what I call the “three C’s,” case law, mediator codes of conduct (codes), and the tort law principle of custom (custom), a common law court will be able to articulate legal standards of care for mediators.

11 Ibid at 196.
12 Ibid.
II. WHAT WE KNOW

Due to research already conducted, we know some things about what mediators can and cannot do. These things are consistent across all six jurisdictions I researched. For example, we know that mediators should not be held to the same standard of care as lawyers, even if the mediator is a lawyer.\(^{14}\) In *Chang’s Imports, Inc v Srader*, the United States District Court for the Southern District of New York noted that “[t]here is almost no law on what the appropriate standard of care is, if any, for a mediator who helps negotiate a settlement between parties. However, a mediator cannot be held to a higher degree of skill and care than that commonly exercised by ordinary members of the relevant mediation community.”\(^{15}\) This accords with the negligence law principle that people providing services must exercise the same degree of skill and care that a reasonable service provider would and that service providers should be compared with like service providers when making assessments about breaches of the standard of care.\(^{16}\) Since there are so many different schools and styles of mediation, we know that there is no way to develop a single standard to measure effectively the performance of all mediators.\(^{17}\) Therefore, courts will have to employ evidence of custom to develop different standards of care for different mediation contexts.\(^{18}\)

We also know problems arise when mediators wear more than one hat. I previously identified this in the Canadian context in the *Varghese v Landau* decision.\(^{19}\) In *Varghese*, the divorcing parents employed Landau, a registered psychologist, as a mediator.\(^{20}\) Landau was also the court-appointed assessor in their case and the couple’s son’s counsellor.\(^{21}\) The Ontario court found it was highly problematic that Landau served in all three roles because mediators must respect confidentiality, whereas guardians and court assessors serve as officers of the court and must often

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\(^{15}\) 216 F Supp (2d) 325 (SD NY 2002) at paras 9–10 [*Chang’s Imports*].

\(^{16}\) *McCormick v Marcotte*, 1971 CanLII 52 (SCC).

\(^{17}\) Schulz, “Using Custom”, *supra* note 9 at 168.

\(^{18}\) *Ibid* at 169.


\(^{20}\) *Varghese*, *supra* note 19 at para 9.

\(^{21}\) *Ibid* at paras 15, 28.
disclose.\textsuperscript{22} Similarly, in the United States, \textit{Isaacson v Isaacson} found that “the roles of a court-appointed mediator and guardian \textit{ad litem} are inherently incompatible.”\textsuperscript{23} The same person cannot serve in such a dual capacity in the same litigation due to “concerns about mishandling of confidential information.”\textsuperscript{24}

In all six jurisdictions, we know that mediators have a duty to disclose conflicts of interest. All English language codes of mediator conduct stipulate this and case law reinforces this point. In \textit{Lehrer v Zwernemann}, an American mediator had a pre-existing professional relationship with one of the lawyers and failed to disclose this to the plaintiff.\textsuperscript{25} A breach of ethical requirements or mediator codes of conduct, such as failing to disclose a conflict of interest, may be considered persuasive evidence of negligence.\textsuperscript{26} However, that was not the case in \textit{Lehrer}. In this case, the plaintiff was unsuccessful despite the mediator’s breach because the plaintiff did not satisfy the burden of proving that damages were suffered as a result of the mediator’s actions.\textsuperscript{27} In negligence law, the breach must cause damages to find liability. Thus, although this mediator did not disclose the conflict of interest, because no resulting damages could be proven, the mediator escaped liability.\textsuperscript{28}

Finally, we know that, in all six countries, mediators must report sexual abuse of children and must not engage in fraudulent behaviour. In \textit{Campbell}
v Burton, an American teacher acting as the peer mediation coordinator in a school had a duty, like others who work with children, to report sexual abuse even when that abuse was disclosed during a confidential mediation session.\(^{29}\) Also, in Everett v Morgan, the Tennessee Court of Appeal found that a person who represented themselves fraudulently as part of the judicial system and conducted a mediation was guilty of fraud.\(^{30}\)

**III. COERCIVE MEDIATORS**

My review of case law since 2001 in six common law countries reveals the most common complaint disputants have about mediators is that their mediators coerced them to settle. Coercing or forcing agreements is bad mediation practice, which is supported in all the mediation literature.\(^{31}\) Coben and Thompson conducted an extensive study of reported American cases between 1999 and 2003.\(^{32}\) They found ten cases where mediators were alleged to have “exerted undue pressure or duress,” and what some disputants described as “reciting a list of ‘horribles’” if they went to court instead of settling.\(^{33}\) The courts did not find any of those mediators liable, seeing nothing wrong with that type of mediator behaviour.\(^{34}\) There are 12 cases since 2001 that cite coercion as the parties’ primary complaint, but zero cases where coercion actually led to the liability of a mediator.\(^{35}\) The most important case is the 2001 Court of Appeal of Florida decision, Vitakis-Valchine v Valchine, where the Court held that court-ordered mediators are not allowed to coerce disputants into settlement.\(^{36}\)

In Vitakis-Valchine 2001, a divorcing husband and wife, who were both represented by counsel, attended a seven-and-a-half-hour mediation session which resulted in a 23-page marital settlement agreement.\(^{37}\) The agreement also addressed “the disposition of embryos that the couple had

\(^{29}\) 750 NE (2d) 539 at 542, 545 (Ohio Sup Ct 2001).

\(^{30}\) 2009 WL 113262 at 3 (Tenn Ct App).


\(^{32}\) Coben & Thompson, “Disputing Irony”, *supra* note 14.

\(^{33}\) *Ibid* at 96.

\(^{34}\) *Ibid*.

\(^{35}\) From Australia, see Pittorino v Meynert, [2002] WASC 76 [Pittorino]. From the United States, see Rodriguez v Hiday & Ricke, PA, 2015 US LEXIS 41244 (SD Fla 2015); Mardanlou v GMC, 69 Fed Appx 950 (10th Circ 2003).

\(^{36}\) 793 So (2d) 1094 at 1098–99 (Fla Dist Ct App 2001) [Vitakis-Valchine 2001].

\(^{37}\) *Ibid* at 1096.
A month after the mediation, the wife sought to set aside the mediation agreement, arguing, in part, coercion and duress on the part of the mediator. The wife alleged that the mediator stated: (i) the judge would never give the wife custody of the embryos and would order them destroyed; (ii) the mediator would report to the judge that the settlement failed because of the wife; and (iii) that the wife was not entitled to any of the husband’s federal pensions. The wife also alleged that the mediator rushed them to hurry up and finish in the last five minutes to be able to go home. The wife believed everything the mediator said and felt pressured to sign the settlement agreement. The Court correctly held that “any improper influence such as coercion or duress on the part of the mediator is expressly prohibited.” The Court also held that “a line is crossed and ethical standards are violated” when the mediator’s conduct compromises the party’s right to self-determination. Additionally, the Court cited rule 10.370(c) of the Florida Rules for Certified and Court-Appointed Mediators, which states “[a] mediator shall not offer a personal or professional opinion as to how the court in which the case has been filed will resolve the dispute.” Regrettably, the Court did not make any findings about whether the mediator committed misconduct; instead, the Court remanded the case back for trial to determine whether the mediator violated the rules for mediators. Vitakis-Valchine 2001 is important because it is the American authority for the proposition that mediator coercion in court-ordered mediation can be sufficient to set aside a mediated agreement. However, like all the case law I reviewed, this case falls short of articulating a tort law duty and standard.

In Canada, in 2011, the Ontario Human Rights Tribunal decided a coercive mediator was not liable. In King v Ontario (Health and Long-Term Care), the Tribunal said that “duress is a compelling reason for setting aside the

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38 Ibid.
39 Ibid.
40 Ibid at 1097.
41 Ibid.
42 Ibid.
43 Ibid at 1098.
44 Ibid.
45 Ibid at 1099.
46 In the remand proceedings, the Circuit Court found no duress or pressure and upheld the mediation agreement (see Valchine v Valchine, 923 So (2d) 511 (Fla Dist Ct App 2006)). The District Court of Appeal affirmed and the requirement to transfer the frozen embryos was enforceable (see Vitakis-Valchine v Valchine, 987 So (2d) 171 (Fla Dist Ct App 2008)).
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Duress is defined as “pressure that the law regards as illegitimate; and it must be applied to such a degree as to amount to ‘a coercion of the will....’” The Tribunal said “the legal threshold for duress is a high one.” In King, the applicant alleged that he entered into the settlement agreement under duress because the mediator said that his entitlement to disability support benefits would be compromised if the wording of the settlement was changed. Mr. King felt intimidated, rushed, and “unduly pressured” by the mediator. Mr. King said “the mediator became angry and exasperated...and used foul language,” so Mr. King felt there was no other choice but to agree to the settlement. The Vice-Chair of the Tribunal stated, “[i]t is clearly not for me to determine whether the mediator’s alleged behaviour was appropriate.” It is frustrating that courts and tribunals are so reluctant to rule or even opine on mediator misconduct given that such a ruling would be the first step in articulating mediator standards of care. Instead, the Tribunal said, “[i]n this case, even if the mediator badgered, rushed, or applied pressure to the applicant to enter into a settlement agreement, there is no basis to conclude that this met the high onus of duress and constituted a coercion of the applicant’s will.” The Tribunal also held that “the allegations of swearing, even if true, do not support a finding of illegitimate pressure or coercion of will that constitutes duress.” So, King suggests that badgering, applying pressure, and swearing are all permissible mediator behaviour. The Tribunal stated, “nothing the applicant has alleged in this regard goes beyond what one would normally expect to occur during mediated settlement discussions.”

The reason most mediators would disagree with the mediator’s conduct in King is because mediator codes of conduct prohibit such

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47 2011 HRTO 2228 at para 19 [King].
49 Ibid at para 23.
50 Ibid at para 6.
51 Ibid at paras 6–7.
52 Ibid at para 6.
53 Ibid at para 21.
54 Ibid at para 24.
56 Ibid at para 24. In 2011, an American mediator told a disputant that the other side would file criminal charges if the mediation agreement was not signed, but the mediator was not found to be coercive because mediation privilege in California protected the disclosure of the necessary evidence to prove coercion (see Provost, supra note 8 at 1302).
behaviour. I submit that mediator codes of conduct, together with an understanding of what is customary in different types of mediation practice, can form the basis of legal standards of care for mediators. In Canada, the ADR Institute of Canada’s Code of Conduct for Mediators and Family Mediation Canada’s Code both provide support for a standard of care that does not allow mediators to badger disputants, swear at them, or pressure them to settle. In the United States, the American Bar Association, together with the American Arbitration Association and the Association for Conflict Resolution, put out Model Standards of Conduct for Mediators which also prohibit coercive mediator behaviour. The United Nations Commission on International Trade Law (UNCITRAL) developed the Model Law on International Commercial Mediation. There is a European Code of

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57 For example, art 7.4 of the ADR Institute of Canada’s Code of Conduct for Mediators states at that “[t]he Mediator shall act professionally at all times, and the Mediator shall not engage in behaviour that will bring the Mediator or the Institute into disrepute”; thus, mediators who are angry, exasperated, or swear fall afoul of art 7.4 (see ADR Institute of Canada, Code of Conduct for Mediators (Toronto: ADR Institute of Canada, 2011), online (pdf): <adric.ca/wp-content/uploads/2016/04/Code-of-Conduct-for-Mediators.pdf> [ADR Institute of Canada, “Code of Conduct”]). Similarly, art 9.4 of Family Mediation Canada’s Members Code of Conduct states “[t]he mediator has a duty to ensure balanced negotiations and must not permit manipulative or intimidating negotiating tactics” (see Family Mediation Canada, Members Code of Professional Conduct (Family Mediation Canada, 2023), online: <fmc.ca/code-of-conduct>).

58 Schulz, “Using Custom”, supra note 9 at 169–70.


61 This Model Law was established pursuant to the Singapore Convention, which, as of October 1, 2023, had 56 signatories, including the USA, UK, and Australia. However, New Zealand, South Africa, and Canada are not signatories (see United Nations Commission on International Trade Law, UNCITRAL Model Law on International Commercial Mediation and International Settlement Agreements Resulting from Mediation, 2018 (Vienna: UNCITRAL, 2022), online: <uncitral.un.org/en/texts/mediation/modellaw/commercial_conciliation>. See also Singapore Convention on Mediation, “Background to the Model Law” (2021), online: <singaporeconvention.org/model-law/about>). However, the UNCITRAL Model Law has been adopted in the Canadian provinces of Ontario and Nova Scotia through their respective provincial commercial mediation legislation (see Commercial Mediation Act, SO 2010, c 16, s 4; Commercial Mediation Act, SNS 2005, c 36, s 6).
Conduct for Mediation Providers, as well as English, Australian, New Zealand, and South African codes of mediator conduct. Every single one of these codes states that mediators must: enable party self-determination; be impartial; not have conflicts of interest; maintain confidentiality; and demonstrate competence or provide a good quality process. In addition, virtually every province, state, and territory has its own mediator code of conduct, as do all court-connected and private mediation organizations, and they all stress the identical components of proper mediator behaviour. Quite simply, there is a wealth of easily available, jurisdictionally-specific information about the expected conduct of mediators. These codes could be used to inform the creation of legal standards of care for mediators.

Codes of conduct, together with the reasonable practice of mediators in like situations, bolstered by expert testimony as to what mediation behaviours are customary in any particular field or jurisdiction, will establish standards of care for mediators. “[A]lthough evidence of compliance with custom is not conclusive of reasonable care, evidence of what most people in a profession or business do is evidence of what is considered reasonable in the circumstances,” and will therefore be helpful in establishing standards of care. This certainly would be preferable to the result in King, where the Tribunal reasoned that since the applicant could have ended settlement discussions or turned down the other side’s offer, the

63 IPOS Mediation, “Code of Conduct” (March 2022), online: <mediate.co.uk/code-of-conduct>.
64 Law Council of Australia, Ethical Guidelines for Mediators (Law Council of Australia, April 2018), online (pdf): <lawcouncil.au/docs/db9bd799-34d8-e911-9400-005056be13b5/Ethical>.
67 European Commission for the Efficiency of Justice, supra note 62; IPOS Mediation, supra note 63; Law Council of Australia, supra note 64; New Zealand Law Society, supra note 65; ibid.
68 The standards suggested by the Singapore International Mediation Institute, International Mediation Institute, American Bar Association, National Center for Technology and Dispute Resolution, and International Council for Online Dispute Resolution are all also similar.
69 Schulz, “Using Custom”, supra note 9 at 169.
70 Ibid.
applicant was not pressured.\textsuperscript{71} The \textit{King} reasoning ignores the mediator’s substandard behaviour and is also overly simplistic. Turning down the other side’s offer or ending the mediation session is not always practicable for disputants, often does not make good financial sense, and does absolutely nothing to prevent coercive mediation.

\textbf{A. Coercion and Racism}

A disturbing subset of the coercion cases are those with racist dimensions. I found four cases in which coercion rooted in racism was likely or alleged, yet mediators were still not held accountable.\textsuperscript{72} Two cases are noteworthy. The first is \textit{Karzi v Jones}, a 2011 decision of the Human Rights Tribunal of Ontario about Mr. Karzi’s compensation claim, which proceeded to mediation, for injuries sustained in a car accident.\textsuperscript{73} During the mediation, the mediator asked the applicant’s uncle and brother, who attended the mediation for support, what kind of work they did.\textsuperscript{74} The applicant’s uncle and brother replied that they worked at a pizza restaurant and as a carwash operator, respectively.\textsuperscript{75} On several occasions when leaving the room, the mediator said to Mr. Karzi’s lawyer, “‘[l]et’s get [this] done fast so we can have a free slice of pizza and a free car wash,’” which humiliated Mr. Karzi’s uncle and brother.\textsuperscript{76} Later, when Mr. Karzi found the offer to be insufficient, the mediator slammed the table and yelled, “‘Mohammed just remember where you are coming from. Don’t forget that.’”\textsuperscript{77} Mr. Karzi interpreted this to mean he came from a poor country.\textsuperscript{78} The sum of everything that happened in the mediation led Mr. Karzi to allege that he was “subject[ed] to inappropriate and discriminatory behaviour from the mediator.”\textsuperscript{79} The Tribunal found that “the alleged statement was not obviously discriminatory.”\textsuperscript{80} The Tribunal said that, “[a]ssuming [Mr. Karzi’s] allegations to be true, it may be that the mediator at times acted in a rude and

\begin{itemize}
  \item \textsuperscript{71} \textit{King}, supra note 47 at para 24.
  \item \textsuperscript{72} See \textit{Devoux v Wise}, 2014 US LEXIS 51884 (MD Fla); \textit{Zahariev v Hartford Life and Accident Insurance Co}, 2021 WL 1115898 (SC Dist Ct); \textit{Karzi v Jones}, 2011 HRTO 1957 [Karzi]; \textit{Claiborne v City of Greenville, South Carolina}, 2018 WL 11275376 at 4 (SC Dist Ct) [Claiborne].
  \item \textsuperscript{73} \textit{Karzi}, supra note 72 at para 3.
  \item \textsuperscript{74} \textit{Ibid} at para 11.
  \item \textsuperscript{75} \textit{Ibid}.
  \item \textsuperscript{76} \textit{Ibid}.
  \item \textsuperscript{77} \textit{Ibid}.
  \item \textsuperscript{78} \textit{Ibid}.
  \item \textsuperscript{79} \textit{Ibid} at paras 11, 14.
  \item \textsuperscript{80} \textit{Ibid} at para 14.
\end{itemize}
insensitive manner towards the applicant’s relatives and dealt with the applicant in a forceful manner during the session.” However, the Tribunal found that none of the allegations were connected to a prohibited ground of discrimination.

The second case is *Claiborne v City of Greenville, South Carolina*, a 2018 American decision that came out of South Carolina where the Court again did not believe allegations of racism in a mediation session. The self-represented African-American plaintiff, Mr. Claiborne, stated that during the mediation, the Caucasian mediator allegedly said, “white people got hung too,” and did not advise Mr. Claiborne of his right to seek independent legal advice before signing the mediation agreement. The Court found that the mediator’s behaviour “fail[ed] to rise to the level necessary to...destroy [the] Plaintiff’s free will.” The Court said that, “while [the] Plaintiff may have been offended or angered by such a comment, he failed to demonstrate...that the mediator coerced [him].” The Court said that nothing prevented Mr. Claiborne from walking out of the mediation session. Instead, Mr. Claiborne signed the agreement after the mediator's behaviour and cashed the settlement cheque. Further, “[e]ven if the mediator failed to advise [the] Plaintiff of his right to consult” a lawyer, the settlement agreement advised “in bold, capital letters directly above the signature line: ‘...consult with an attorney in reviewing this agreement.’” This, combined with Mr. Claiborne accepting the consideration by cashing the settlement cheque, led the Court to allow the settlement agreement to stand.

82 In an interim decision, Mr. Fidler, the mediator, submitted that the doctrine of judicial immunity applied to him (*Karzi v Jones*, 2010 HRTO 982). In *Hazel v Ainsworth*, as mentioned in footnote 7, it was decided that judicial immunity applies to protect Ontario mediators from human rights claims arising out of the exercise of their decision-making and dispute resolution functions. Although the *Karzi* mediation did not arise under the statutory framework that the *Hazel* decision was involved in, the *Karzi* tribunal was satisfied that the considerations which led to the application of the doctrine of judicial immunity in *Hazel* also applied to Fidler.
83 *Supra* note 72 at 4.
88 *Ibid* at 2.
89 *Ibid* at 5.
90 *Ibid* at 2.
These cases are concerning because they suggest racist and coercive mediator behaviour, yet the mediators were not held accountable. I submit that making remarks based on a disputant’s identity or familial characteristics, or making insensitive, culturally inappropriate remarks, falls below the standard of care expected of mediators. While remarks on their own may not amount to negligence, racist remarks that make disputants feel coerced into giving up aspects of party self-determination should not be permitted in mediation sessions and should be evidence of a breach of the standard of care.

IV. DISPUTANT INCAPACITY

Disputants have also argued that they were incapacitated and that their mediations should not have been allowed to continue, but the incapacity argument has only been successful on one occasion. Two interesting, unsuccessful cases come from the United States. In *Shepard v Florida Power Corporation*, the parties participated in court-ordered mediation to deal with claims of racial discrimination and retaliation at work under the American *Civil Rights Act of 1964*; the mediation was nearly seven hours long. At the end, the parties reached a settlement agreement and a conditional dismissal order was entered. Mr. Shepard subsequently “moved to set aside the settlement agreement on grounds of duress and lack of capacity.” Mr. Shepard alleged improper influence by his former lawyer. Mr. Shepard had a heart condition and experienced chest pain, faintness, and dizziness during the mediation. During the mediation, Mr. Shepard took medication, but continued to experience chest pains, was crying, and

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91 For the case that argued disputant incapacity successfully, see *Sejane v Commission for Conciliation, Mediation and Arbitration*, [2001] ZALC 156 (SAFLII), Revelas J [*Sejane*]. For examples of unsuccessful cases, see *Shepard v Florida Power Corporation*, 2011 WL 1465995 (MD Fla) [*Shepard*]; *Menaged v City of Jacksonville Beach*, 2013 WL 4619999 (MD Fla) [*Menaged*]; *Keeler v Human Rights Tribunal of Ontario*, 2015 HRTO 851 [*Keeler*]. In *Keeler*, the Tribunal held that a represented plaintiff who was cognitively incapacitated could not sue the mediator because how the mediator chose to conduct the mediation is part of the dispute resolution process and is covered by immunity.

92 42 USC tit 7 § 2000e.

93 *Supra* note 91 at 1.

94 *Ibid*.

95 *Ibid*.

96 *Ibid* at 3.

97 *Ibid* at 1.
had difficulty speaking. Mr. Shepard signed the agreement because the mediator said the defendant would leave the mediation session if the agreement was not signed. The Court did not accept Mr. Shepard’s assertions of incapacity and duress, holding that neither “[m]ere mental weakness” nor “stress created by the lengthy mediation conference” were sufficient to set aside an agreement. The Court held that the settlement was binding for the primary reason that Mr. Shepard was “represented by counsel throughout the mediation conference.”

This decision disturbs me. Emotional distress that leads to crying and the consumption of medication during mediation is arguably sufficient to deprive a party of their capacity to exercise autonomy in mediation. Shepard did not lend these particular facts enough weight. Compromised or diminished mental health is a form of incapacity in my view. If a disputant is prevented from exercising true self-determination, mediators should not mediate in such situations. Shepard did not take mental health into account and was ableist in its decision-making. However, it is important to note that the remedy being sought in Shepard was setting aside the agreement, not obtaining damages from the mediator. “Indirect” rebukes of mediators, such as revoking or setting aside agreements, are easier for courts than outlining proper tort law tests to establish mediator liability.

Two years later, in 2013, the same Florida Court decided Menaged v City of Jacksonville Beach. Again, the Court did not properly recognize mental health and coercion. Ms. Menaged argued she lacked the capacity to properly participate in the mediation session, but her complaints were found to be insufficient. A mediation was held between Ms. Menaged, who was pulled over, issued a traffic ticket, punched in the face, and tasered by police officers. Although Ms. Menaged signed a mediation agreement, she later argued that signing the agreement was not voluntary.

98 Ibid.
99 Ibid.
100 Ibid at 3–4.
101 Ibid at 4.
102 Moffitt, supra note 10 at 197.
103 Codes of conduct for mediators state that self-determination is crucial, see ADR Institute of Canada, “Code of Conduct”, supra note 57, art 3.1; American Arbitration Association, American Bar Association & Association for Conflict Resolution, supra note 60, standard I.
104 Supra note 91 at 1.
105 Supra note 91.
106 Ibid at 4.
107 Ibid at 1.
108 Ibid.
into “shock mode” in mediation while sitting across from the male police officers who assaulted her.\textsuperscript{109} Ms. Menaged “shut down completely” and “could not think and could barely talk.”\textsuperscript{110} The mediation session went from nine o’clock in the morning to five o’clock in the afternoon, with no break for lunch or snacks.\textsuperscript{111} Ms. Menaged said the mediator was “pushy’ and was insistent that the settlement agreement was in [the] Plaintiff’s best interest.”\textsuperscript{112} Ms. Menaged recalled the mediator stated that “[g]oing to court would be humiliating. They would be attacking you the whole time.”\textsuperscript{113} The Court noted that the Vitakis-Valchine 2001 Florida decision set aside a mediated settlement in compelling circumstances involving a “mediator’s substantial violation of the rules of conduct for mediators.”\textsuperscript{114} However, the Court said the Menaged case did not reach such violations.\textsuperscript{115} There was insufficient evidence of duress or incapacity.\textsuperscript{116} The “[d]efendants’ mere presence at the mediation did not constitute duress,” and, while the plaintiff had “mental weakness,” there was no evidence that Ms. Menaged, who was represented by counsel, executed the agreement involuntarily.\textsuperscript{117}

In my opinion, Menaged was also wrongly decided. The Court in Menaged did not take mental health, coercion, or gender into account. There is much research to support the fact that women who have been attacked by men seldom function at their best in the presence of their attackers.\textsuperscript{118} Ms. Menaged was in the same room as the two male officers who physically assaulted her, plus the mediator applied pressure.\textsuperscript{119} If this is not a situation

\textsuperscript{109} Ibid at 3.
\textsuperscript{110} Ibid.
\textsuperscript{111} Ibid at 4.
\textsuperscript{112} Ibid at 3.
\textsuperscript{113} Ibid.
\textsuperscript{114} Supra note 36 at 1099.
\textsuperscript{115} Menaged, supra note 91 at 3.
\textsuperscript{116} Ibid.
\textsuperscript{117} Ibid at 3–4.
\textsuperscript{119} Menaged, supra note 91 at 1.
where the plaintiff’s argument of incapacity or shutting down is believable, what would be? Worse, not only was the mediator not found liable, but the Court also did not set aside the mediation agreement.\textsuperscript{120}

Better results come to us from the Labour Court of South Africa, in Braamfontein, which is the location of the only case where a plaintiff successfully argued incapacity such that the mediated agreement was set aside.\textsuperscript{121} Mr. Sejane was fired for alleged insubordination and the dispute was referred to the Commission for Conciliation, Mediation and Arbitration.\textsuperscript{122} Mr. Sejane and a human resources manager, represented by counsel, underwent conciliation,\textsuperscript{123} which is a process very similar to mediation. Like mediation, conciliation is confidential, often involves private caucuses, is conducted without prejudice, and prohibits the conciliator being called as a witness. Mr. Sejane did not have representation and was illiterate.\textsuperscript{124} The parties signed a settlement agreement requiring the applicant to be paid four months of remuneration.\textsuperscript{125} Nearly a year after the agreement was signed, Mr. Sejane brought a review application alleging that the commissioner who acted as the conciliator had forced Mr. Sejane to sign the agreement.\textsuperscript{126} The Court found that “[c]learly the playing fields were unequal.”\textsuperscript{127} The Court found that the conciliator “was derelict in her duties for not properly considering the interests of the applicant in respect of representation.”\textsuperscript{128} Ultimately, the agreement was set aside and the matter was sent to arbitration.\textsuperscript{129} In South Africa then, as early as 2001, a conciliation agreement was set aside when the conciliator did not properly deal with power imbalance.\textsuperscript{130} The Court recognized that it is unfair to mediate when one side does not have as much capacity to mediate as the other.\textsuperscript{131} However, the Court did not find the mediator negligent for continuing to mediate in such an unfair situation; instead, as is more common in the case law, the mediation agreement was set aside.\textsuperscript{132}

\begin{flushright}
120 \textit{Ibid} at 4.
121 \textit{Sejane, supra} note 91.
122 \textit{Ibid} at para 1.
123 \textit{Ibid} at paras 4, 7.
124 \textit{Ibid} at para 7.
125 \textit{Ibid} at para 4.
126 \textit{Ibid} at para 5.
127 \textit{Ibid} at para 11.
129 \textit{Ibid} at para 16.
131 \textit{Ibid} at para 11.
\end{flushright}
V. NUMERICAL MISTAKES IN SETTLEMENT AGREEMENTS

The fact that mediators are not receiving consequences for mediating with incapacitated disputants makes it completely unsurprising to discover that there are also no consequences for mediators who make numerical errors in settlement agreements. My review of the case law reveals three cases where mediators are alleged to have made numerical mistakes in settlement agreements.133 The most interesting case is Tapoohi v Lewenberg, where the Australian mediator made a mistake in the settlement agreement, and arguably applied some pressure to settle.134

In Tapoohi, two sisters were fighting about their entitlements to their late mother’s estate.135 They attended mediation and were each represented by counsel, but the plaintiff was not physically present at the mediation; she was in attendance by telephone from Israel.136 The Court, relying on affidavits filed by the solicitors (not the mediator), noted that at eight o’clock at night the sisters “reached [an] agreement in principle.”137 The solicitors were “hungry, tired and worn out” after a long day of mediating and “thought that they had done enough.”138 However, the mediator said, “‘you have got to do the terms of settlement tonight....Given the acrimony between these two sisters we must go away with something that is written. It is in the interests of all the parties to sign tonight.’”139 Although they were tired and wanted to leave, the parties stayed, and the mediator said, “‘[w]e will now put together the terms of settlement and I will dictate them.’”140 When it came time to insert a number representing consideration for the deal, one of the lawyers said no figure could be provided until they had advice on the tax implications.141 The mediator inserted one dollar as the amount and the lawyer said “it is ‘all subject to review.’”142 The lawyers thought it “‘was only an agreement in principle and not a legally binding settlement agreement,’” and maintained that they repeatedly informed the

133 From Australia, see Tapoohi v Lewenberg, [2003] VSC 410 (AustLII) [Tapoohi]. From New Zealand, see McCosh v Williams, [2003] NZCA 192 (NZLII) [McCosh]. From the United States, see Gaskin v Gaskin, 2006 Tex App Lexis 7689 (Tex Ct App) [Gaskin].
134 Tapoohi, supra note 133 at para 86.
135 Ibid at paras 1, 3.
136 Ibid at para 4.
137 Ibid at paras 15, 25.
139 Ibid at para 27.
140 Ibid at para 30.
141 Ibid at para 31.
142 Ibid.
mediator that they would not enter into a legally binding agreement until they had expert tax advice.\(^{143}\) Nevertheless, the “[mediator’s] handwritten document entitled Terms of Settlement, was executed by or on behalf of the parties” that night and the settlement was not expressed to be conditional.\(^{144}\) Mrs. Tapoohi, herself a lawyer, sent her signature, along with a notary’s seal, from Israel via fax.\(^{145}\)

The agreement mistakenly did not specify anything about tax advice.\(^{146}\) The mediator did not put it in the document, the lawyers did not notice it was missing, and the figure of one dollar mistakenly remained in the agreement.\(^{147}\) Later, Mrs. Tapoohi obtained advice that the one dollar figure would have undesirable tax consequences for her, so she sought to set aside the settlement agreement.\(^{148}\) She argued that “the settlement was subject to an express oral term that the parties would seek taxation advice”; it was not a final settlement agreement.\(^{149}\) Mrs. Tapoohi further argued that a mediator acting properly would not have allowed the parties to execute that night, or alternatively, would have advised the parties to take an appropriate period of time to review carefully the drafted terms of settlement and obtain professional tax advice.\(^{150}\)

The Court found that the mediator could not be expected to advise Mrs. Tapoohi, a qualified lawyer who was well represented, because the mediator had no duty to protect Mrs. Tapoohi’s interests.\(^{151}\) Just because the mediator dictated the terms did not mean that the lawyers could not have addressed the omission of the tax point.\(^{152}\) The Court suggested that when Mrs. Tapoohi was advised by her lawyer to sign, this was her lawyer’s mistake, not the mediator’s.\(^{153}\) Significantly, for mediator liability purposes, the Court was prepared to say that this case could go to trial because there was the possibility of success against the mediator.\(^{154}\) It could be found that the mediator applied undue pressure upon tired parties to execute a

\(^{143}\) Ibid at paras 32, 35.
\(^{144}\) Ibid at paras 5, 36.
\(^{145}\) Ibid at paras 5, 17.
\(^{146}\) Ibid at para 36.
\(^{147}\) Ibid at paras 31, 36.
\(^{148}\) Ibid at para 39.
\(^{149}\) Ibid at para 6.
\(^{150}\) Ibid at para 60.
\(^{151}\) Ibid at paras 71, 74, 76.
\(^{152}\) Ibid at para 80(d).
\(^{153}\) Ibid at paras 76, 80(a).
\(^{154}\) Ibid at paras 86–87.
final agreement where at least one of them wanted further expert advice.\textsuperscript{155} Unfortunately, the Court did not so conclude, so again, we do not have a definitive statement on mediator liability.\textsuperscript{156} The case was sent back for trial on this point, as well as the difficult tort point of causation,\textsuperscript{157} but it settled before another trial ever occurred. John Wade says “[t]he [Tapoohi] case settled confidentially after more than two years of negotiation and thus no judicial policy on-the-run was forthcoming.”\textsuperscript{158}

It is possible that settlement remorse could be at play in cases where disputants allege mediator wrongdoing after a concluded agreement, such as in the Tapoohi case. The argument is that after reaching a mediated settlement, some parties may reflect upon their deal and then regret it. In those cases, in an effort to get out of the mediated agreement, the party sues the mediator.\textsuperscript{159} For example, in Sojka v Sojka, the Canadian defendants wanted to renge on the settlement of a wills and estate matter.\textsuperscript{160} The defendants argued that they were mistaken as to certain evaluations of property at the mediation.\textsuperscript{161} The Court, however, found that the minutes of settlement and the release were enforceable.\textsuperscript{162} Sojka is authority for the proposition that in British Columbia, Canada, a party’s attempt to renge on a mediated agreement by utilizing “settler’s remorse” will not work when both parties are represented by counsel.\textsuperscript{163} The Court, correctly in my view, left the responsibility with the disputants’ lawyers to confirm the valuation and check for certainty; liability does not attach simply for an unwanted result.\textsuperscript{164}

\begin{itemize}
  \item \textsuperscript{155} Ibid.
  \item \textsuperscript{156} Ibid.
  \item \textsuperscript{157} Ibid at paras 87, 90.
  \item \textsuperscript{159} See e.g. Pittorino, supra note 35 (“[i]n my view, after signing the mediation agreement in the presence of her solicitor and after going home and having a night’s sleep, the plaintiff decided that she had not received what she then considered was her fair share of her parents’ estate” at para 105).
  \item \textsuperscript{160} 2018 BCSC 562 at paras 18, 26 [Sojka].
  \item \textsuperscript{161} Ibid at para 12.
  \item \textsuperscript{162} Ibid at para 28.
  \item \textsuperscript{163} Ibid at paras 18, 26. For an older American case on settlement remorse, see also Olam v Congress Mortgage Company, et al, 68 F Supp (2d) 1110 (ND Cal 1999).
  \item \textsuperscript{164} Schulz, “Using Custom”, supra note 9 at 167.
\end{itemize}
VI. MISTAKEN ADVICE GIVEN BY MEDIATORS

Similar to how there are no consequences for making numerical errors in settlement agreements, incorrect advice given by mediators has also not led to liability.\(^{165}\) This is particularly interesting because self-described facilitative mediators often eschew giving advice, viewing it as either contrary to party self-determination or too close to the practice of law. Medi-
ators who practice in a more evaluative fashion do give advice, and this is permitted by mediator codes of conduct.\(^{166}\) However, the fact that medi-
ators who give advice are not held liable when that advice proves incorrect is astonishing. For example, in 2008, in Foster v Orkin Pest Control, a Florida mediator provided incorrect advice in answer to Ms. Foster’s question during the course of a mediation session.\(^{167}\) When Ms. Foster asked her lawyer the same question and the lawyer did not know the answer,\(^{168}\) Ms. Foster followed the mediator’s advice that a lawyer’s fee judgment could not be discharged in bankruptcy and signed the mediation agreement.\(^{169}\) Later, Ms. Foster discovered that the mediator was wrong; Ms. Foster could discharge the lawyer’s fee judgment so she sought to set aside the mediated settlement.\(^{170}\) Again, it is interesting to note that the remedy sought was setting aside the settlement. As a helpful anonymous reviewer of this article noted, “[t]his sort of thing is different from a negligence claim, and may even be the more common form of satellite litigation about mediation.”\(^{171}\)

The Court in Foster said that when Ms. Foster’s lawyer did not know about the bankruptcy implications, it was Ms. Foster’s decision to rely on

\(^{165}\) See e.g. Som Nath Chitkara v NY Tel Com, 45 Fed Appx 53 (2nd Cir 2002) [Chitkara].

\(^{166}\) See e.g. ADR Institute of Canada “Code of Conduct”, supra note 57 (“[t]he Mediator shall not provide legal or professional advice to the parties. The Mediator may express views or opinions on the matters at issue, and may identify evaluative approaches, and where the Mediator does so it shall not be construed as either advocacy on behalf of a party or as legal or professional advice to a party” at art 3.3). However, the United Kingdom’s College of Mediators rule on neutrality takes a different approach, see College of Mediators, Code of Practice for Mediators (COM, 2019), online: <www.collegeofmediators.co.uk/wp-content/uploads/2021/05/CoM-Code-of-Practice-V2-1.pdf> (“[m]ediators must remain neutral concerning the outcome of mediation. They must not attempt to move the participants towards the mediator’s own preferred outcome or to predict the outcome of court or formal proceedings” at art 4.2).

\(^{167}\) 2008 WL 11472149 (MD Fla) [Foster].

\(^{168}\) Ibid at 2.

\(^{169}\) Ibid.

\(^{170}\) Ibid.

\(^{171}\) Thank you to the reviewer who made this point.
what the mediator said.\textsuperscript{172} Since Ms. Foster was unable to prove fraud, duress, or coercion, the mediation agreement was not set aside.\textsuperscript{173} Regrettably, the Court completely avoided opining on the following: (a) whether mediators should be giving advice; (b) whether it was negligent of the mediator to provide legal advice, or advice with legal implications; or (c) whether providing incorrect advice, on its own, is reason enough to find a mediator negligent or to invalidate a settlement agreement. The Court merely said the mediator’s error did not amount to duress or coercion.\textsuperscript{174}

More recently, in 2021, in \textit{Fono v Canada Mortgage and Housing Corporation}, the Canadian Federal Court of Appeal indicated some approval for advice-giving mediators or arbitrators when it held that it is common for labour mediators who later act as arbitrators “to express tentative views during mediation as to the potential strengths and weaknesses” of the case, especially when the parties are represented by counsel.\textsuperscript{175} It is not clear, however, whether this ruling would apply: (a) to mediators who are “only” mediators and not also arbitrators, (b) to mediators outside the labour context, or (c) in cases with a mediator alone and no legal counsel. As with all areas of potential mediator liability, there is very little case law, and the cases that exist are not definitive. Canadian law schools teach students that mediators should not provide advice, but in practice, mediators are often chosen exactly for the relevant experience they bring to a particular dispute. In those cases, counsel and disputants welcome the mediator’s advice.\textsuperscript{176} David Jesser opines that “[a] potential plaintiff would have to show that someone professing to have the mediator’s skill in the area could not reasonably have given that advice” in order to establish liability.\textsuperscript{177}

\textbf{VII. MEDIATOR BIAS}

There are three cases where mediator bias was alleged,\textsuperscript{178} and importantly, in two of them, there were consequences for the bias. I will discuss all three. In 2002, the Labour Court of South Africa set aside a settlement agreement set aside in Kasipersad v CCMA, \textsuperscript{\textit{\textit{[2002] ZALC 89 (SAFLII) [Kasipersad]; Furia v Helm, 111 Cal App (4th) 945 (Cal Ct App 2003) [Furia]; McClintock v Karam, 2015 ONSC 1024 [McClintock].}}}

\textsuperscript{172} Supra note 167 at 4.

\textsuperscript{173} Ibid at 4–5.

\textsuperscript{174} Ibid at 4.

\textsuperscript{175} 2021 FCA 125 at para 9 [\textit{Fono}].

\textsuperscript{176} Schulz, \textit{Mediation and Popular Culture}, supra note 31 at 28–33.

\textsuperscript{177} Jesser, supra note 7 at 216.

\textsuperscript{178} Kasipersad v CCMA, [2002] ZALC 89 (SAFLII) [Kasipersad]; Furia v Helm, 111 Cal App (4th) 945 (Cal Ct App 2003) [Furia]; McClintock v Karam, 2015 ONSC 1024 [McClintock].
agreement because the Commissioner, acting as conciliator, was biased.\textsuperscript{179}
In \textit{Kasipersad v CCMA}, the Court said that, in reviewing the conduct of a conciliator, “[w]hat she said may be as important as how she said it.”\textsuperscript{180} Mr. Kasipersad alleged that “the [conciliator] was not impartial and that she pressured and bullied him into agreeing to withdraw his dispute.”\textsuperscript{181}
“The [conciliator] admits having told the applicant that he had a 50/50 chance of success; that it would take between two to three days before the matter would be heard in the Labour Court and that he might have to pay for legal representation and, if he lost, the [respondent’s] costs.”\textsuperscript{182} These comments all suggested to the applicant that it would be best to withdraw. Further, since the conciliator mainly sketched out negative outcomes for the applicant, the Court said that “manifested bias against the applicant.”\textsuperscript{183} The conciliator ought to have presented all the consequences, both negative and positive. It was not unreasonable for Mr. Kasipersad, a layperson, to infer from what the conciliator said that he should withdraw his dispute. Although the conciliator denied advising Mr. Kasipersad to withdraw his case, the conciliator acknowledged that he withdrew based on the provided advice.\textsuperscript{184} The conciliator also did not correct Mr. Kasipersad’s perception of withdrawing the dispute based on her advice, yet “ethically she was required to correct his perception, which she failed to do.”\textsuperscript{185} The Court said, “[t]o attempt to compile a complete list of do’s and don’ts during conciliation is neither feasible nor desirable. Instead, jurisprudence should be developed incrementally, case by case, to guide conciliators as to what is acceptable and unacceptable conduct during conciliation.”\textsuperscript{186} This is true, and it is now time, more than two decades later, for a court to name the unacceptable mediation conduct that falls below the standards of care expected of reasonable mediators. Mediators can be liable for negligence, and damages can be a suitable remedy for proven mediator malpractice which causes harm. The final order in \textit{Kasipersad} set aside the conciliation proceedings and the settlement agreement.\textsuperscript{187} The Court’s holding, that conciliators must be even-handed and should resist

\begin{footnotes}
\item[179] \textit{Kasipersad}, supra note 178 at para 38.
\item[180] Ibid at para 10.
\item[181] Ibid at para 12.
\item[182] Ibid at para 13.
\item[183] Ibid at para 20.
\item[184] Ibid at para 14.
\item[185] Ibid at para 29.
\item[186] Ibid at para 18.
\item[187] Ibid at para 38.
\end{footnotes}
invitations to give advice because giving advice is counter-productive to the objectives of conciliation, is helpful as it outlines aspects of the mediator’s duty of care.\textsuperscript{188} The Court simply did not go far enough and find a breach of that duty. Future courts are encouraged to do so.

In 2003, the Court of Appeal of California addressed mediator bias in \textit{Furia v Helm} but did not impose any consequences.\textsuperscript{189} Mr. Furia, a general contractor, was in a dispute with his construction clients.\textsuperscript{190} Mr. Helm, a lawyer representing the construction clients, served as mediator.\textsuperscript{191} Although the Court expressed misgivings about Mr. Helm’s dual responsibilities, the Court agreed with the trial judge that Mr. Furia did not prove causation.\textsuperscript{192} That is to say, Mr. Furia was not able to show that Mr. Helm’s alleged bias, even if present, caused Mr. Furia any compensable harm.\textsuperscript{193} Mr. Helm wrote a letter to all parties that he would “attempt to fairly mediate [their] differences (rather than advocate [for his clients]),” but that if an agreement was not reached, Mr. Helm’s loyalty lay with his construction clients and he would continue to represent them.\textsuperscript{194} Following this letter, Mr. Helm sent his construction clients a separate, private letter that stated, “I am not going to be truly neutral during our efforts to negotiate....”\textsuperscript{195} Mr. Furia argued that this was a breach of Mr. Helm’s professional and ethical obligations and that Mr. Helm should have disclosed his continuing representation to Mr. Furia.\textsuperscript{196} Virtually all mediation scholars would agree. However, Mr. Helm “mediated” anyway, and during the mediation, Mr. Helm persuaded Mr. Furia to abandon the construction project, stressing that this was the “best course of action to resolve the dispute....”\textsuperscript{197} Mr. Furia relied on the mediator’s advice and withdrew from the project. Subsequently the clients sued Mr. Furia for wrongful abandonment of the project, so Mr. Furia sued Mr. Helm arguing he was not neutral and was biased.\textsuperscript{198}

\textsuperscript{188} \textit{Ibid} at para 28.
\textsuperscript{189} \textit{Furia}, supra note 178 at 959.
\textsuperscript{190} \textit{Ibid} at 948.
\textsuperscript{191} \textit{Ibid} at 948–49.
\textsuperscript{192} \textit{Ibid} at 948, 957–59.
\textsuperscript{193} \textit{Ibid} at 957.
\textsuperscript{194} \textit{Ibid} at 949.
\textsuperscript{195} \textit{Ibid} at 949–50.
\textsuperscript{196} \textit{Ibid} at 950.
\textsuperscript{197} \textit{Ibid}.
\textsuperscript{198} \textit{Ibid}.
The Court found that Mr. Helm did not undertake to act as Mr. Furia’s lawyer; Mr. Helm agreed to act as mediator.\(^{199}\) In agreeing to act as a mediator, the Court found that Mr. Helm owed a duty toward Mr. Furia.\(^{200}\) That duty included “disclosing to Furia any facts that might reasonably cause Furia to believe that Helm would not or could not be impartial.”\(^{201}\) In this, the Court was absolutely correct. The Court further correctly held that Mr. Helm “assume[d] the duty of performing as a mediator with the skill and prudence ordinarily to be expected of one performing that role,” and that the role requires full and complete disclosure.\(^{202}\) The Court found that Mr. Helm did not provide this disclosure.\(^{203}\) The Court thought that Mr. Helm should have provided a full understanding of his role in writing to both parties, “with no undisclosed side understanding.”\(^{204}\) The Court further found that Mr. Helm did not intend to be fully impartial. Mr. Helm misrepresented his intentions, and therefore breached the duty he owed to Mr. Furia to exercise reasonable care.\(^{205}\)

*Furia* is therefore authority for the proposition that mediators have a duty of care toward disputants to be unbiased. Mediators breach their standard of care if they fail to disclose all circumstances that affect their impartiality. This is a finding of mediator duty and standard from a persuasive American court of appeal that could be used as a basis to assert mediator duties and standards of care in the future. Unfortunately, in *Furia*, causation, or damage resulting due to breach of the standard of care, was not established because Mr. Furia alleged in another administrative hearing that he did not abandon the project. In that hearing, the court agreed that Mr. Furia did not abandon the project, so there were no damages.\(^{206}\) Therefore, Mr. Furia was unable to prove causation and a biased mediator escaped liability.

The third mediator bias case was decided in 2015 in Canada.\(^{207}\) In *McClintock v Karam*, the Ontario Superior Court decided that a mediator-arbitrator was prohibited from proceeding any further, and was ordered to be replaced,
due to a lack of fairness and reasonable apprehension of bias.\textsuperscript{208} The former husband and wife entered into a separation agreement.\textsuperscript{209} An amending agreement to their separation agreement stated that, if the parties could not resolve a conflict, they would be referred for mediation-arbitration.\textsuperscript{210} The parties found a mediator-arbitrator and executed a written “MED/ARB Agreement” that allowed the mediator-arbitrator to rely on any information the parties disclosed during the mediation portion of the process.\textsuperscript{211} During the mediation, the mediator-arbitrator developed considerable sympathy for the husband’s position.\textsuperscript{212} The mediator-arbitrator told the mother that: the mother was undermining the daughter’s relationship with the father; the daughter was a “spoiled little princess”; and the mediator-arbitrator would “absolutely entertain [the father’s] request that [the daughter] go live with him….\textsuperscript{213}” The mediator-arbitrator told the mother she needed to change her behaviour to reduce the concern that he might make a decision that changed the daughter’s custodial arrangement and provided no access to the mother.\textsuperscript{214} The mediator-arbitrator further told the mother, “you must know what intervention I would be supporting if called to court.”\textsuperscript{215}

At the court proceeding, the wife claimed that the mediator-arbitrator prejudged the dispute and preordained the likely remedy.\textsuperscript{216} This was compounded by correspondence from the mediator-arbitrator, which clearly suggested that “he had made up his mind what he [was] likely to do.”\textsuperscript{217} The Court cited the classic test for reasonable apprehension of bias from the Supreme Court of Canada: “what would an informed person, viewing the matter realistically and practically—and having thought the matter through—conclude. Would [they] think that it is more likely than not that, whether consciously or unconsciously, [the person] would not decide fairly.”\textsuperscript{218} The Ontario Superior Court of Justice concluded that an informed person would think there was a reasonable apprehension of

\begin{footnotes}
\item[208] Ibid at para 2.
\item[209] Ibid at para 4.
\item[210] Ibid at para 7.
\item[211] Ibid at para 14.
\item[212] Ibid at para 16.
\item[213] Ibid at para 21.
\item[214] Ibid at para 21.
\item[215] Ibid at para 26.
\item[216] Ibid at para 38.
\item[217] Ibid.
\end{footnotes}
bias or that the mediator-arbitrator would not decide fairly.\textsuperscript{219} The Court said that “at a bare minimum the parties are entitled to expect that the [mediator-arbitrator] will be open to persuasion, and will not have reached firm views or conclusions.”\textsuperscript{220} There was a reasonable apprehension of bias and the mediator-arbitrator did not treat the applicant fairly as required by section 19(1) of Ontario’s \textit{Arbitration Act, 1991}.\textsuperscript{221} Section 15(1) of the \textit{Arbitration Act, 1991} allows an arbitrator to be removed if they do not conduct an arbitration in accordance with section 19, so the Court removed the mediator-arbitrator rather than finding him negligent.\textsuperscript{222} That was the correct result in \textit{McClintock}. Just as courts may use codes of conduct or custom to help establish legal standards of care for proper mediation practice, so too may statutory standards be consulted.

\section*{VIII. SUBSTANDARD MEDIATION PRACTICE}

Finally, a 2019 case from the Québec Court of Appeal brings us a bit closer to a tort law standard of care for negligent mediation practice.\textsuperscript{223} In \textit{Lapierre c Comité d’inspection professionnelle du Barreau du Québec, 2019 QCCA 1705} [\textit{Lapierre QCCA}], leave to appeal to SCC refused, 39002 (23 April 2020). It is important to note that the province of Québec adheres to civil law, derived from the civil legal system of France. The rest of Canada follows common law principles, derived from England. This means that cases from Québec may not be as relevant to common law jurisdictions.
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Comité d’inspection professionnelle du Barreau du Québec, the Court took a lawyer’s mediator status away for bad practice as a mediator. Consistent with the case law, the Court did not say that the mediator was negligent. The Québec Bar’s Professional Inspection Committee (PIC) ordered a special investigation into Ms. Lapierre’s professional competence. She was a member of the Québec Bar since 1996 and a certified family mediator since 2002. The PIC investigation found Ms. Lapierre lacked professional competence, and she was required to take a directed reading course in 2016 and participate in a 12-month program of supervised refresher training. Ms. Lapierre informed the Québec Bar that, for financial reasons, she would not comply. Another hearing was held, and in 2017, the Québec Bar completely restricted her right to engage in professional activities and withdrew her mediator certification. Ms. Lapierre applied for judicial review of the PIC’s decision, but her application was dismissed. She appealed the decision, and the Québec Court of Appeal dismissed her appeal. The application for leave to appeal to the Supreme Court of Canada was also dismissed.

Regarding mediator liability, the interesting details of the Lapierre QCCA case come from the PIC investigation. The investigation revealed significant gaps in Ms. Lapierre’s family mediation practice. Ms. Lapierre’s substandard mediation conduct was outlined in an appendix to a factum filed before the Québec Court of Appeal. The most relevant inadequacies in Ms. Lapierre’s mediation practice were as follows:

- Ms. Lapierre was unaware of the Québec government’s directive requiring a summary of mediation agreements to be prepared and

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Annex, this decision, and all other decisions related to Ms. Francine Lapierre, are reported entirely and only in French. I extend thanks and appreciation to Mr. Ramsay Hall for translating them for me.

224 Lapierre c Comité d’inspection professionnelle du Barreau du Québec, 2018 QCCS 904 at para 64.
225 Ibid at para 24.
226 Ibid at para 22.
227 Ibid at paras 27, 31.
228 Ibid at para 29.
229 Ibid at para 54.
230 Supra note 223.
231 Ibid. The author notes that all of the preceding case information was provided to her by her bilingual student research assistant, Mr. Ramsay Hall.
232 Lapierre QCCA, supra note 223 (Factum Appendix, Appellant) (“Recommendations from the Director of Professional Inspections following the investigation on the professional competence of Francine Lapierre,” obtained from the Québec Court of Appeal and translated into English by Mr. Ramsay Hall).
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included in family cases. Ms. Lapierre repeatedly failed to draft mediation agreement summaries. In a few of Ms. Lapierre’s files, it was indicated that an agreement between the parents had been made. However, because the summaries were not prepared, it was not possible to know the substance of the agreements.

• Ms. Lapierre demonstrated a lack of knowledge of the Regulation Respecting Family Mediation, which is a cornerstone of the mediation process in Québec. For example, Ms. Lapierre inaccurately stated the number of hours of free mediation to which clients are entitled in various mediation consent forms.
• The PIC investigation revealed that Ms. Lapierre was not properly drawing up mediation agreements in accordance with the regulations in force at the time.
• Ms. Lapierre’s approach at the start of the mediation sessions was deficient. Ms. Lapierre would explain in great detail all of the applicable laws (e.g. the difference between a separation and a divorce, and the notion of compensatory allowance), which created unnecessary confusion amongst the disputants.
• For example, Ms. Lapierre held a mediation session between de facto spouses who were the parents of a three-year-old and had few financial resources. Ms. Lapierre started the session by talking about various complex legal topics that had no application whatsoever to their situation, such as unjust enrichment, which was not applicable because the parents were not married. This illustrated Ms. Lapierre’s ignorance of basic concepts of family law and proper mediation practice.
• In another file, Ms. Lapierre had married clients with children who wanted to settle all aspects of their separation. However, the agreement she drafted did not contain any details regarding child custody and the right of access to the children.
• In three other files, Ms. Lapierre did not prioritize issues relating to childcare and child support over other financial issues. It is proper mediation practice to deal with arrangements for the children before establishing spousal support payments.
• Ms. Lapierre did not properly work with one of the mothers. The mother was mentally frail and did not seem to want a beneficial

233 CCP, C-25.01, art 619, online: <www.legisquebec.gouv.qc.ca/en/document/cr/C-25.01,%20r.%200.7>.
support arrangement. In this situation, Ms. Lapierre should have met individually with the mother, but Ms. Lapierre did not.\textsuperscript{234}

The PIC concluded that Ms. Lapierre had not mastered the basic skills of family mediation.\textsuperscript{235} This compromised the rights of Ms. Lapierre’s clients, especially the most vulnerable among them, so Ms. Lapierre could no longer act as a mediator unless she was supervised.\textsuperscript{236} Lapierre QCCA, when read in its entirety, including appendices, gives insight into the standard of care expected of Québec family mediators. It tells us that, in Québec, family mediators must: provide mediation summaries; know all relevant regulations; draft mediation contracts properly; prioritize arrangements for children before everything else; not explain irrelevant law; not suggest inappropriate approaches; and should work with vulnerable parties in private caucus to assist them. However, because Québec is a civil law province within common law Canada, and family law in Québec is particular to the province, it is unclear how significant Lapierre QCCA will be for mediator liability in other jurisdictions.

\textbf{IX. CONCLUSION AND RECOMMENDATIONS}

My 20-plus year review of reported cases where mediators have been sued in Canada, the USA, England, Australia, New Zealand, and South Africa reveals that no court has explicitly held a mediator liable for negligent mediation practice. There are no decisions that definitively outline the duty of care for mediators. However, the case law states that mediators have a duty to act impartially,\textsuperscript{237} without conflicts of interest,\textsuperscript{238} without bias,\textsuperscript{239} and in a manner that allows parties’ rights to self-determination.\textsuperscript{240} All mediator codes of conduct repeat these identical duties. I submit that attempting to deal with power imbalances, and recognizing and addressing disputant incapacities, should also form part of the mediator’s duty of care. Additionally, “any improper influence such as coercion or duress on the part of the mediator [should be] expressly prohibited.”\textsuperscript{241} Although we

\begin{itemize}
  \item \textsuperscript{234} Supra note 232 at 301–03.
  \item \textsuperscript{235} Ibid.
  \item \textsuperscript{236} Ibid.
  \item \textsuperscript{237} Furia, supra note 178 at 955.
  \item \textsuperscript{238} Chang’s Imports, supra note 15 at 330; Lehrer, supra note 25 at 776.
  \item \textsuperscript{239} McClintock, supra note 178 at para 39.
  \item \textsuperscript{240} Vitakis-Valchine 2001, supra note 36 at 1098.
  \item \textsuperscript{241} Ibid.
\end{itemize}
do not yet have a legal articulation of what constitutes a breach of mediators’ standard of care, the aforementioned duties, if breached, could form actionable aspects of mediators’ standard of care.

Rather than hold negligent mediators liable, the case law demonstrates that common law courts are prepared to set aside mediated agreements when they disapprove of mediator conduct. This disapprobation, coupled with the guidance provided by mediator codes of conduct and customary mediation practice, will work together, in future cases, to establish legal standards of care for mediators. The “three C’s” of case law, codes, and custom will be the foundation upon which a common law court first articulates a breach of the standard of care for a mediator.

Case law from New Zealand, the USA, and Australia suggests it is not a breach of mediator standard of care to make numerical mistakes when drafting mediation agreements,242 while case law from Québec suggests that mediators must draft mediation agreements properly.243 All that is necessary is for a future common law court to make a decision one way or the other.244 The situation is the same with respect to mediating with vulnerable or incapacitated disputants. A future court can take the American view that it is permissible to mediate when one party is experiencing chest pain and dizziness during mediation, crying, and taking medication,245 or the Canadian view that mediators should work with vulnerable parties in private caucus to assist them or ascertain if they are capable of proceeding.246 Similarly, regarding giving advice, a given court will need to decide, based on the particular facts of the case, if it prefers: (a) the American position that mediators are not negligent for giving disputants incorrect advice;247 (b) the South African view that mediators should resist invitations to give advice;248 or (c) a hybrid position where advice giving is allowed, provided that advice is accurate and does not cross over the line to the unauthorized practice of law.249 The combination of case law, codes, and custom will help common law courts establish mediator standards of care.

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242 McCosh, supra note 133 at paras 28–29; Gaskin, supra note 133 at 9; Tapoohi, supra note 133.
243 Lapierre QCCA, supra note 223.
244 As I noted decades ago, “without some judicial pronouncements, guidelines have neither the force of law nor the value of precedent” (see Schulz, “Using Custom”, supra note 9 at 178).
245 Shepard, supra note 91.
246 Lapierre QCCA, supra note 223.
247 Chitkara, supra note 165; Foster, supra note 167.
248 Kasipersad, supra note 178.
249 For an American case in which the mediator lost their status due to their unauthorized practice of law, see Neiman, supra note 222. For a Canadian case, see R v Boldt, [1996] OJ
Mediators who also happen to be lawyers will be held to the standard of care of the reasonable mediator, not the standard of care of a lawyer. Nevertheless, mediators who are also lawyers should make sure disputants are completely clear that they are not acting as lawyers. Mediators must be neutral and should require disputants to sign off on holding them harmless. Mediators should always err on the side of disclosure for any potential conflicts of interest and always obtain written consent to proceed if there is any type of conflict. Independent legal advice should be recommended to every single mediation disputant. Mediators should also never mediate without offering disputants multiple breaks and opportunities to eat and drink. Coben and Thompson even recommend considering the impact of mediation agreements on third parties.

Jennifer Egsgard says, “[t]o avoid a dispute over the terms of a settlement, parties may stipulate that, to be valid, any settlement agreed to in the mediation must be immediately put into writing. Practically speaking, this task can be made easier if counsel arrives at the mediation with electronic copies of draft minutes of settlement and releases.” Best practice would be to finalize settlement agreements in the mediation room completely. This is because a completely finalized, executed mediation agreement is a contract, and pursuing a contractual breach is much easier than attempting to hold a mediator tortiously responsible. If a finalized settlement cannot be reached at the end of the mediation session, mediators should be urged to stipulate when final documents need to arrive. Consequences can be outlined for documentation that is late or never submitted. It is important that mediators address their minds to the question of when the mediation concludes: is it at the end of the session, or can responsibility for a mediation continue even after it is over?

If parties are not ready to sign documents at the conclusion of the session, mediators should make much greater use of cooling-off or thinking periods. Building in thinking periods honours party self-determination by allowing disputants to reflect on their own time and decide whether their deal stands. Disputants should not cash their settlement cheques

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250 Chang’s Imports, supra note 15 at 331.
251 Coben & Thompson, “Disputing Irony”, supra note 14 at 142.
253 Coben & Thompson, “Disputing Irony”, supra note 14 at 136. Also, for critics concerned about settlement remorse, thinking periods are likely to prevent claims against mediators that stem from remorse rather than mediator wrongdoing.
if there is any possibility that they may wish to sue their mediators.\textsuperscript{254} This is because cashing the cheque signals acceptance of the deal or agreement, and makes a subsequent complaint about the mediator harder for courts to believe. Similarly, disputants should be advised that if they allege incapacity after a mediation session, but were represented by counsel during mediation, they are less likely to prevail in court.\textsuperscript{255} Coben and Thompson caution that, given how much mediation evidence is finding its way into court decisions, mediators must be careful of how much confidentiality they promise.\textsuperscript{256} This is a valid concern given how much detail is provided in the decisions I reviewed. Lawyers advocating for their clients in mediation may wish to consider drafting confidentiality provisions beyond those offered by the common law.\textsuperscript{257} Finally, mediation rosters and organizations should keep a public record of mediators who have been removed from rosters, whose privileges have been revoked, or whose agreements have been set aside to better enable potential disputants to choose their mediators wisely.

The case law from Canada, the United States, England, Australia, New Zealand, and South Africa reveals that claims against all mediators are low. Twenty-three years after my first article with the \textit{Ottawa Law Review}, there are still no cases of successful negligence liability claims against mediators. This is probably why mediator liability insurance is still very inexpensive to obtain.\textsuperscript{258} It also suggests that disputants are still generally satisfied with mediation services, especially in voluntary mediations.\textsuperscript{259} If disputants are

\textsuperscript{254} Claiborne, supra note 72.
\textsuperscript{255} Shepard, supra note 91.
\textsuperscript{256} Coben & Thompson, “Disputing Irony”, supra note 14 at 138.
\textsuperscript{257} For example, contracting for liquidated damages is allowed (see \textit{ibid} at 139).
\textsuperscript{258} The ADR Institute of Canada offers mediator liability insurance through Trisura Guarantee Insurance Company in Toronto for $254.16 per year, including taxes and fees. This provides $1 million coverage per claim for a $500 deductible (see ADR Institute of Canada, “ADRIC Sponsored Professional Liability Insurance Program” (2022), online: <adric.ca/membership/member-benefits/professional-insurance-program>).
\textsuperscript{259} Lawrence Boulle and Kathleen J. Kelly review a number of Australian, American, and Canadian studies on mediation effectiveness. They note that all studies confirm that mediating parties report “high levels” of user satisfaction with both the process and outcome of mediation. The parties indicate they would use mediation again and would recommend it to others (see Laurence Boulle & Kathleen J Kelly, \textit{Mediation: Principles, Process, Practice} (Toronto & Vancouver: Butterworths Canada Ltd, 1998) at 271–72). More than twenty years later, this is still true (see Ann C deDufour & Karlee M Naylon, “Mediating Parenting Solutions in the Age of Technology” (2021) Am U School Pub Affairs, Working Paper, online: <ssrn.com/abstract=3835515>; Institute of Social Studies and Analysis, \textit{Satisfaction Research on Mediation and Arbitration Use} (Tbilisi: The European Union for Georgia, 2021); Jennifer L Schulz, “Evaluating Manitoba’s Automobile Injury Mediation Pilot Project” (2018) 41:1 Man LJ 21; Ciprian Sandu, “Measuring the Success of Mediation” (2013) 2
dissatisfied with the quality of a mediator’s services, disputants may terminate the session, seek to have their mediated agreement set aside, or sue their mediator. However, negligence suits against mediators will continue to fail until a court combines the disapprobation found in case law with the principles outlined in mediator codes of conduct to create a custom-based standard of care for mediators. Until then, practising mediation will continue to remain nearly risk-free.