

# Annual Report 2021 – 2022

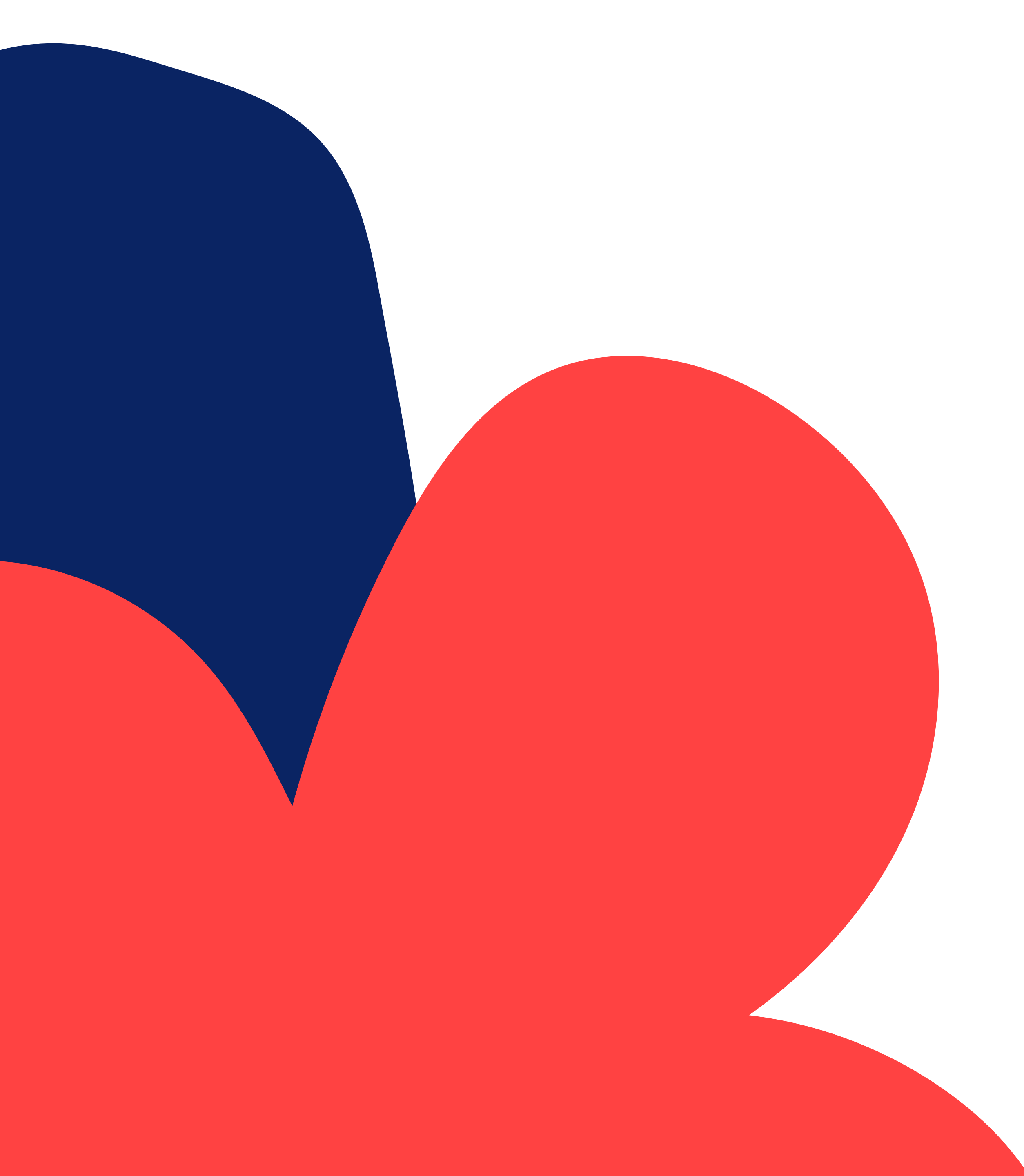
ÉRUDIT CONSORTIUM

APRIL 1, 2021, TO MARCH 31, 2022

érudit

[ COALITION  
PUBLICA ]

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OUR MISSION

Érudit supports open digital publishing and research in the arts, humanities, and social sciences.

OUR VISION

Dedicated to open knowledge.

OUR VALUES

- Common good
- Openness
- Collaboration
- Innovation

# Publication and Dissemination of Research Results, in Every Language

I once again have the pleasure of penning the foreword to the Annual Report for the Érudit Consortium, as Chairman of its Board of Directors since 2016. I am especially proud of the progress we have made in the last few years, notably in 2021–2022. This year confirms, maybe more clearly than in the past, that Érudit is a part of the large-scale international movements toward diversity in research and the impact that it can have in all our lives.

Whether it was the signing of the San Francisco Declaration on Research Assessment ([DORA](#)) or the support for the [Helsinki Initiative on Multilingualism](#), Érudit as a whole mobilized to make a difference. Like a great number of colleagues and peers across the world, we understand the negative impact of the excessive weight given to the research impact factor, an evaluation metric that implicitly favours certain research activities (science, technical fields and medicine) over other fields (literature, social sciences) and which elevates certain languages in science (English) over other languages and other cultural moorings. We believe that a

scholarly publishing environment where every language has its place leads to knowledge sharing that can cross institutional borders and generate fruitful interactions between diverse communities. Érudit's firm and explicit endorsement of these two international initiatives is a significant step toward a more ambitious, open, and just research system.

Érudit was founded in 1998 with the objective of promoting Québec-based scholarly journals on the Internet (which we used to call the Information Highway, if you recall) in a period that saw the transition from printed media to digital content. Now approaching its twenty-fifth anniversary, we have to admit that the Érudit Consortium has evolved quite a bit: it now includes more than 300 scientific and cultural journals, based in every Canadian province, which are supported and disseminated in both official languages. Along the way, our commitment has remained the same: support diversity in research publication and contribute to its reach nationally and internationally.

I want to thank the entire Érudit team for the work accomplished this year, as well as our partners and the members of the Board of Directors and of our various committees, who join us daily on our mission. With this very special anniversary coming up, I feel like we will have reason to celebrate in 2023!



**Frédéric Bouchard**

ÉRUDIT CONSORTIUM PRESIDENT,  
DEAN OF THE FACULTY OF ARTS AND SCIENCE  
AND FULL PROFESSOR IN THE DEPARTMENT OF  
PHILOSOPHY AT THE UNIVERSITÉ DE MONTRÉAL

# Growth Through Professionalism and Collaboration

Every year, preparing our annual report is an opportunity for me to appreciate how far we have come along in a single year! I am thrilled by the importance of the projects we have undertaken, as well as by the strength of the partnerships we have established and still maintain with organizations that clearly stand out both in Canada and abroad. This gives me confidence that I will be able to continue in the role of Executive Director which has been entrusted to me.

The renewal of our funding as a **Major Science Initiative** by the Canada Foundation for Innovation is one of Érudit's greatest victories. This grant will allow us over the next six years (2023–2029) to expand our infrastructure for production, dissemination and research, and to promote the principles of open access and open-source software development. This grant is all the more structuring since we obtained it in concert with the Public Knowledge Project, in line with the axes of the Coalition Publica partnership. It also highlights the growing recognition, both national and international, given to the digital publishing and disseminating activities that are now part of the research cycle in the social sciences.

I would also like to emphasize the degree to which our team has become professionalized, as well as the importance of the collaboration that occurs in our internal activities and with our partners. This collaborative approach is one of the key elements that have allowed us to manage the rapid growth we have experienced in the last few years. Many employees have joined our ranks during the pandemic, and it has been quite a challenge to integrate them in the context of work from home! The approach we adopted, based on collective work dynamics and diverse teams, contributed to creating space for these new hires, despite the physical distance, all while helping to structure the large-scale projects we have undertaken.

Because of the rapid and important transformations our environment has undergone, it remains a complicated process to navigate. However, I can see firsthand daily the enormous amount of energy and passion that is invested in achieving our mission. I am delighted by the strength of our team spirit and the unwavering support of our partners, who share the principles of openness, inclusion and diversity which inspire us and which we defend. And so it's with great pleasure that I present this summary of our activities in this new annual report. Hope you enjoy reading it!



**Tanja Niemann**  
EXECUTIVE DIRECTOR  
OF THE ÉRUDIT CONSORTIUM

# Commitments to Open Science

Throughout the year 2021–2022, we have had the opportunity to maintain and strengthen our commitment toward more open and equitable science.

## For A Recognition of the Diversity of Languages and Modes of Research Dissemination

The Helsinki Initiative on Multilingualism in Scholarly Communication was launched in 2019 by several European organizations with the objective of promoting contributions to research and its dissemination in languages other than English in a context of internationalization. The Initiative offers three main recommendations:

1. Support the dissemination of research results for society's benefit.
2. Protect national infrastructure for publishing research that is relevant on the local and regional level.
3. Promote linguistic diversity in research evaluation and funding systems.



By signing the Helsinki Initiative, we are confirming our commitments to the protection of bibliodiversity and to the promotion of Québec- and Canada-based scholarly journals presenting content in French, or in bilingual and multilingual formats.



Signature of Helsinki

## For Fairer Research Evaluation Methods

Ten years after it was written, we reaffirm the importance of the San Francisco Declaration on Research Assessment – DORA. By signing this declaration, we are encouraging the development and promotion of better practices for evaluating researchers and university research. Together with the other DORA signatories, we decry the excessive weight given to the impact factor, reminding everyone that this factor was created to help librarians choose documentary resources, and not to evaluate the scientific quality of research articles. By signing the DORA, we insist on the primary role of the scientific article as a pillar of knowledge dissemination.



[Official membership to DORA](#)

## For The Development of Diamond Open Access

It is with conviction that Érudit and the Public Knowledge Project have supported the [Action Plan for Diamond Open Access](#), put in place in March 2022. This action plan, which came in the wake of an important study called [OA Diamond Journals Study](#), brings together journals and platforms offering diamond open access around principles, guidelines and dissemination standards that respect the diversity of scientific cultures and modes of expression. Fair and inclusive, the main characteristic for diamond open access is the lack of fees for both researchers and users.



[Read the supporting document](#)

## **For Better Support for Canadian Scholarly journals**

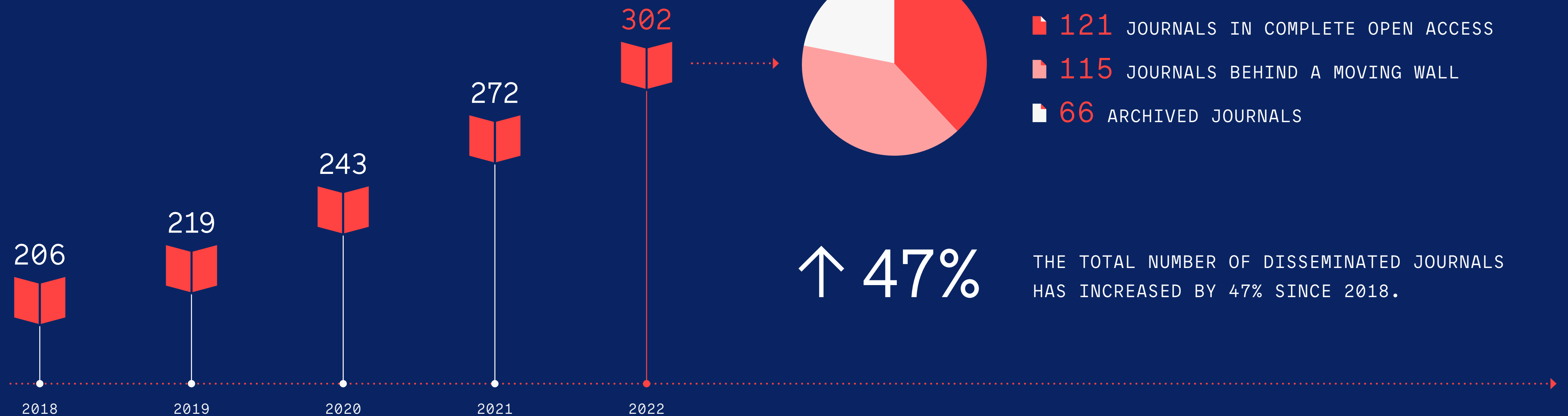
Throughout 2021–2022, we have continued our efforts to better serve the scholarly publication communities in Canada. First, this has led to a re-examination of the services offered to Canadian journals by Érudit and the Public Knowledge Project under the governance and direction of the Coalition Publica partnership. Second, this has allowed us to maintain and increase the major grants given to us by major funding agencies, the Canadian Foundation for Innovation, the Social Sciences and Humanities Research Council and the Fonds de recherche du Québec. These grants are essential contributions for the smooth operation of the services we provide.



# Evolution of the Corpus and Its Dissemination

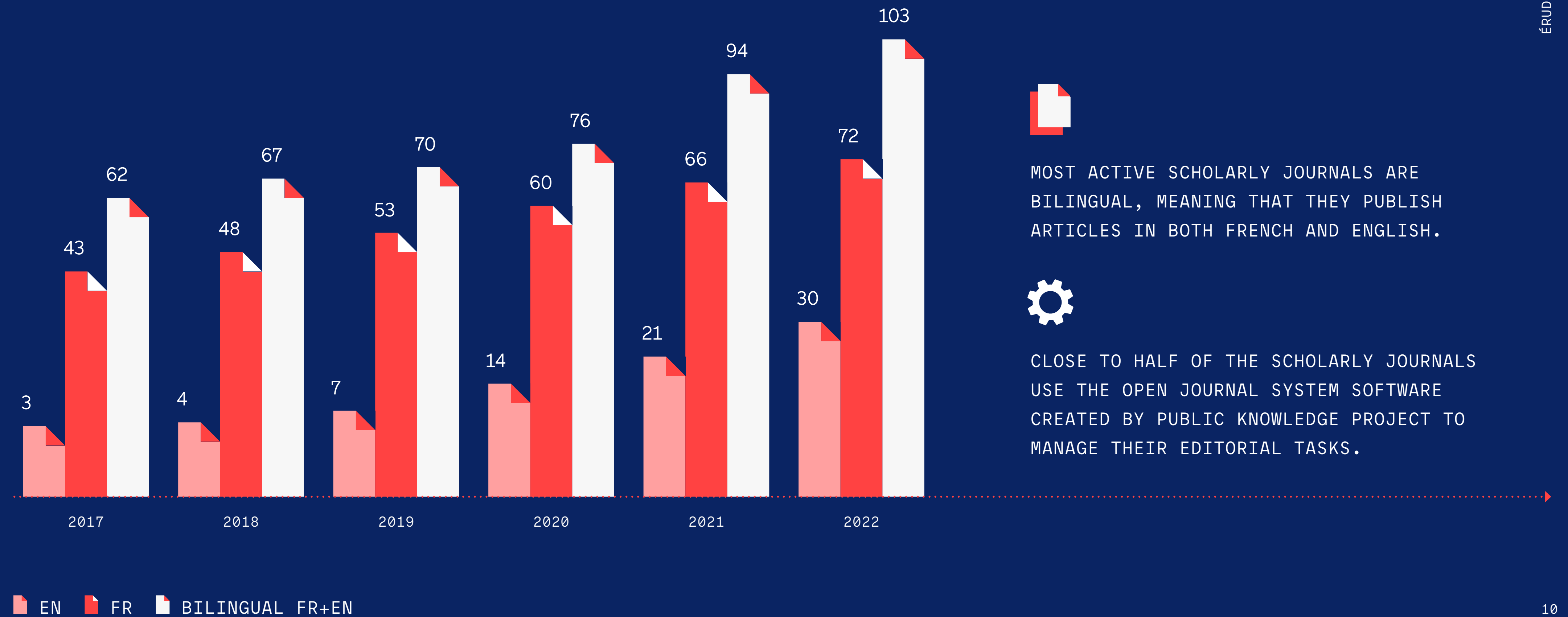
## The Journals

NUMBER OF JOURNALS DISSEMINATED  
ON THE ERUDIT.ORG PLATFORM



Unless indicated otherwise, the numbers presented here cover our fiscal year, March 31, 2021, through April 1, 2022.

ACTIVE SCHOLARLY JOURNALS DISSEMINATED ON ERUDIT.ORG,  
SORTED BY THEIR LANGUAGE OF PUBLICATION

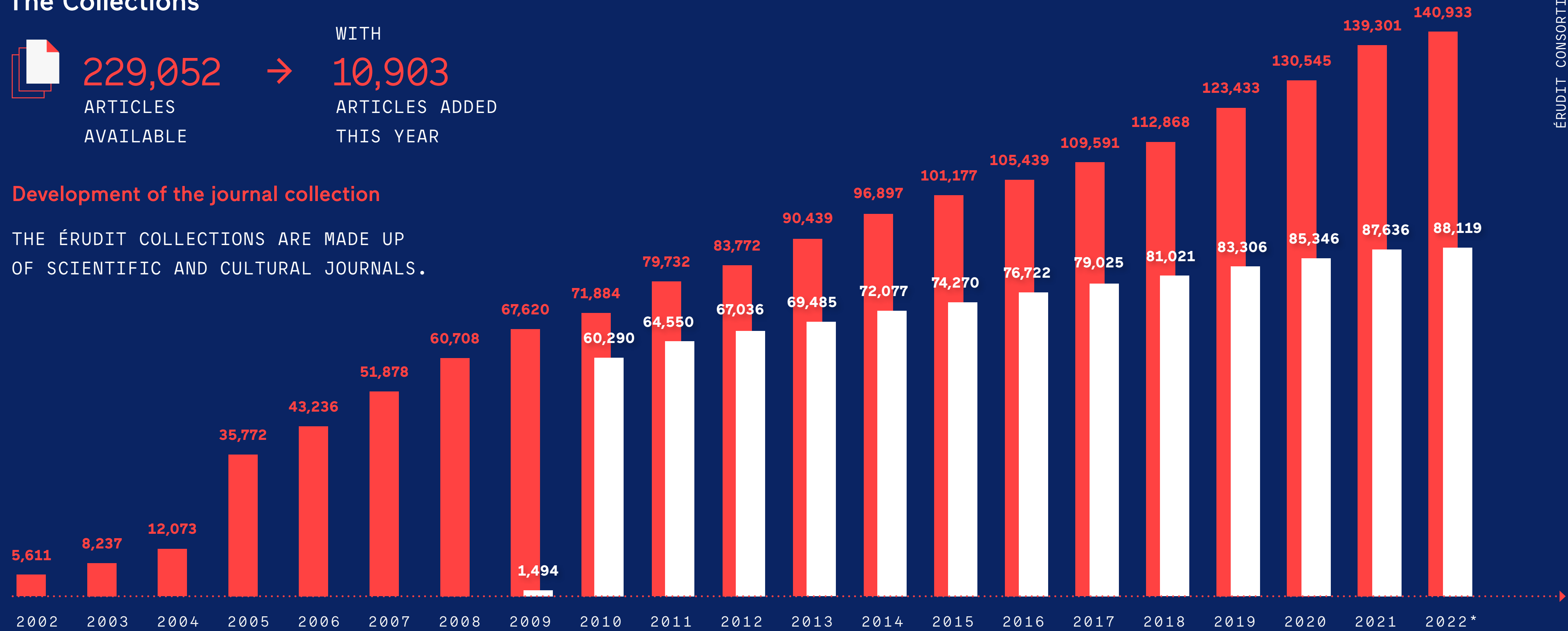


## The Collections


**229,052** ARTICLES AVAILABLE  
 WITH **10,903** ARTICLES ADDED THIS YEAR

### Development of the journal collection

THE ÉRUDIT COLLECTIONS ARE MADE UP OF SCIENTIFIC AND CULTURAL JOURNALS.

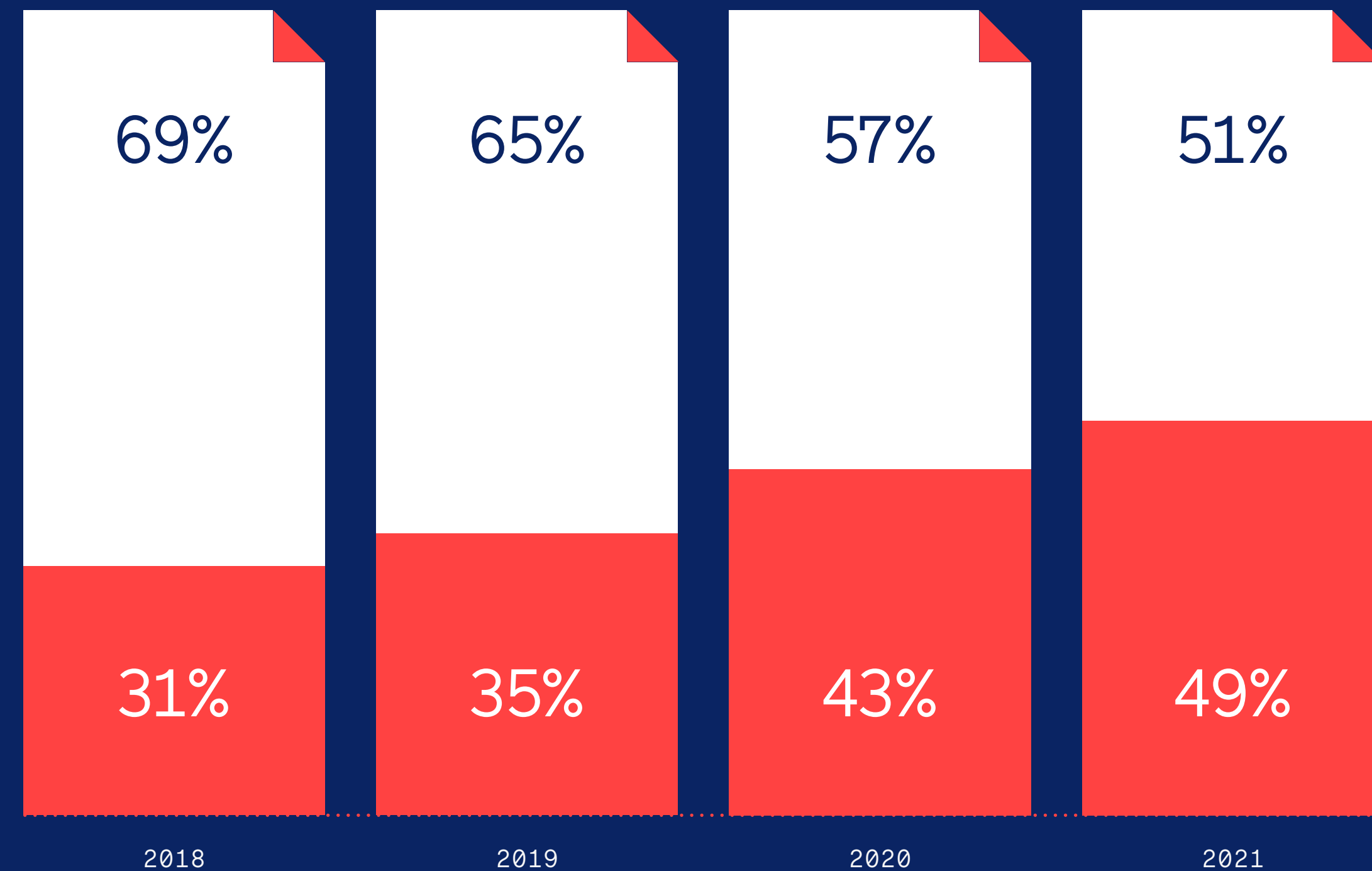


 SCIENTIFIC JOURNALS
  CULTURAL JOURNALS

\*Year 2022 incomplete

## Open Access

MODE OF PUBLICATION OF THE SCIENTIFIC ARTICLES  
NEWLY DISSEMINATED THIS YEAR



■ MOVING WALL  
■ OPEN ACCESS

 97%

97% OF COLLECTIONS DISSEMINATED ON ERUDIT.ORG ARE AVAILABLE IN OPEN ACCESS.

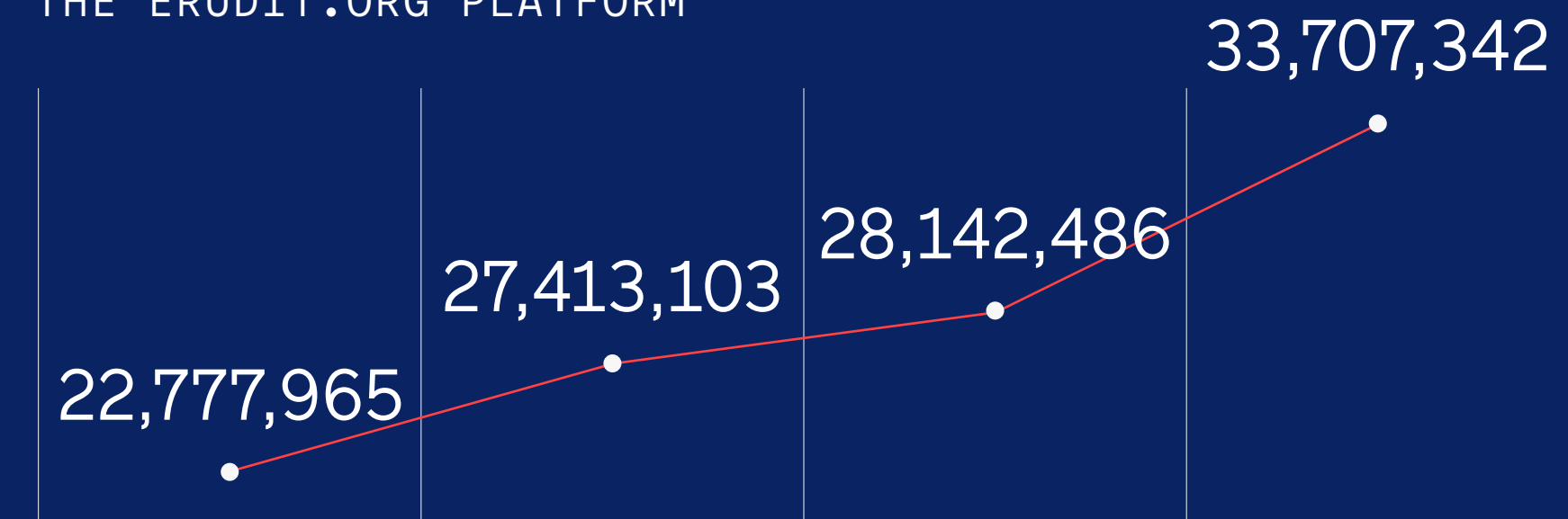


CLOSE TO HALF THE SCIENTIFIC ARTICLES ADDED TO THE COLLECTIONS IN 2021-2022 ARE IMMEDIATELY AVAILABLE IN OPEN ACCESS.

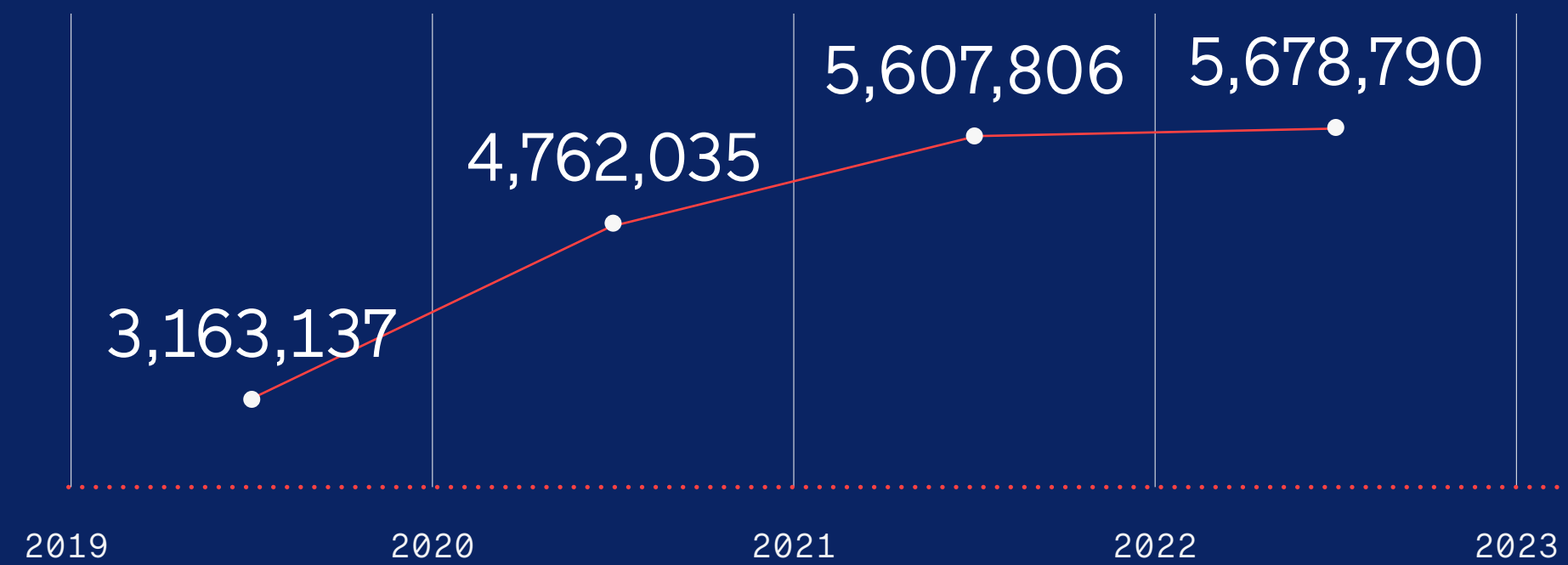
THE OTHER ARTICLES ARE AVAILABLE BEHIND A 12-MONTH MOVING WALL.

## Dissemination

NUMBER OF PAGES VIEWED ON THE ERUDIT.ORG PLATFORM



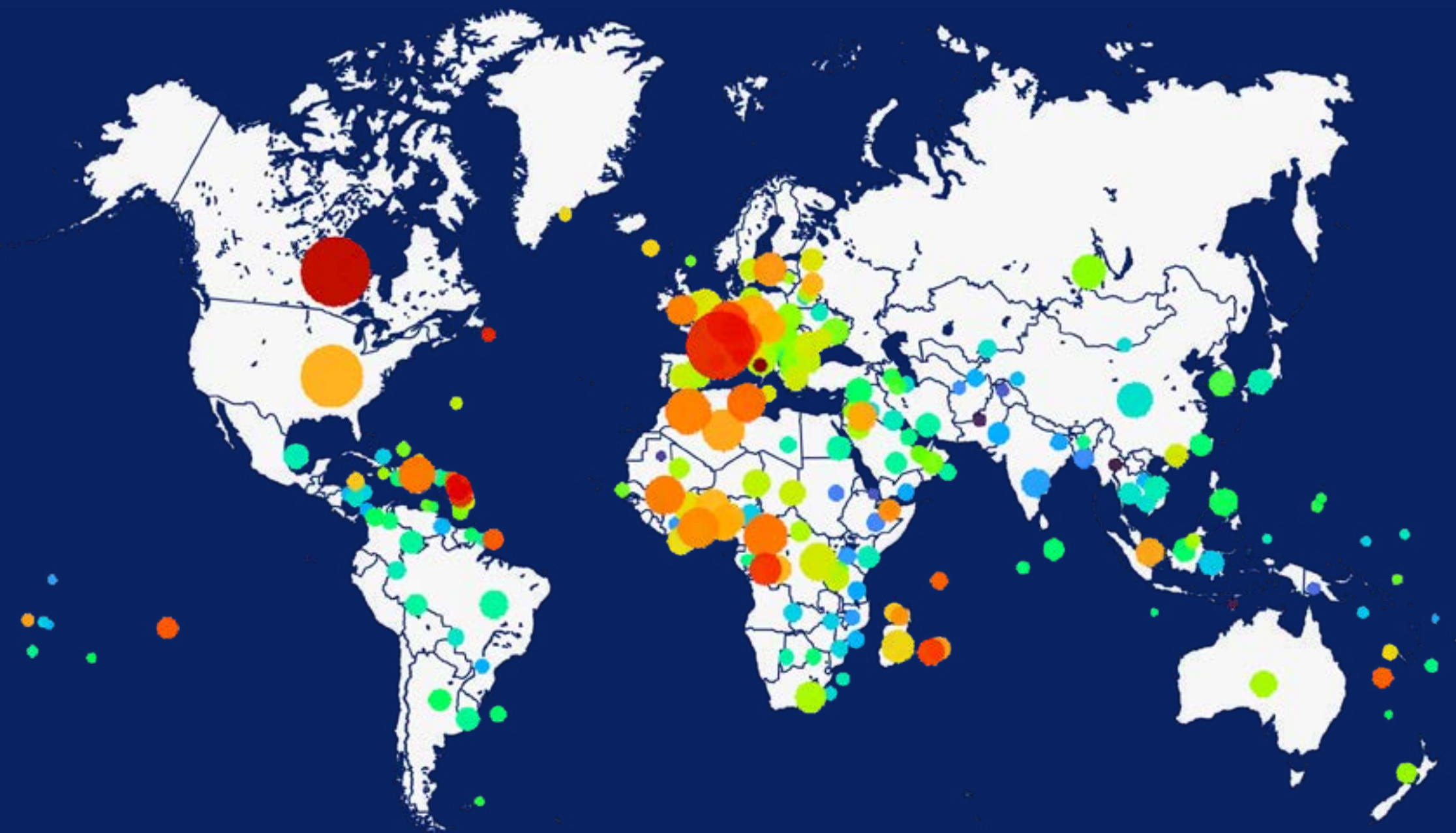
NUMBER OF UNIQUE USERS PER YEAR ON THE ERUDIT.ORG PLATFORM



TOP 10 COUNTRIES FOR VIEWS IN 2021 (CALENDAR YEAR) :

<b>24.8%</b> CANADA	<b>14.2%</b> UNITED STATES
	<b>3.2%</b> MOROCCO
	<b>2.7%</b> CAMEROON
	<b>2.3%</b> ALGERIA
	<b>2.1%</b> BELGIUM
	<b>1.9%</b> IVORY COAST
	<b>1.6%</b> SENEGAL
<b>20.8%</b> FRANCE	<b>22.7%</b> OTHER COUNTRIES
<b>3.7%</b> GERMANY	

DOWNLOADS OF SCIENTIFIC ARTICLES PER COUNTRY (2021)



DOWNLOADS, TOTAL



DOWNLOADS PER MILLION INHABITANTS (n)



# 1,46 M\$ CA

GIVEN TO JOURNALS DURING  
THE FISCAL YEAR 2021-2022.

THIS FUNDING, WHICH SUPPORTS THE  
EDITORIAL WORK DONE BY JOURNALS,  
COMES FROM AGREEMENTS MADE  
WITH LIBRARIES AS PART OF THE  
PARTNERSHIP FOR OPEN ACCESS OR  
FROM THE SALE OF SUBSCRIPTIONS  
TO INSTITUTIONS.



AMONG THE ARTICLES WHICH HAVE GENERATED THE MOST INTEREST THIS YEAR IN THE 1,200 LIBRARIES WITH SUBSCRIPTIONS OR THAT PARTNER WITH ÉRUDIT, WE FIND THE FOLLOWING TITLES:

→ Facteurs de risque et de protection de l'anxiété de performance des élèves athlètes adolescents: une revue narrative

Langlois-Pelletier, Nicia, et al.  
*Revue de psychoéducation*, volume 49 (2), 2020, p. 237-257.  
<https://doi.org/10.7202/1073995ar>

→ La sexualité des jeunes Québécois et Canadiens. Regard critique sur le concept d'« hypersexualisation ».

Blais, Martin, et al.  
*Globe*, volume 12 (2), 2009, p. 23-46.  
<https://doi.org/10.7202/1000705ar>

→ Le bonheur des gens heureux

Veilleux, Mélanie, et al.,  
*Revue québécoise de psychologie*, volume 38 (1), 2017, p. 103-128.  
<https://doi.org/10.7202/1040072ar>

→ L'anxiété des élèves en milieu scolaire telle que perçue par des enseignants du primaire

Lambert-Samson, Véronique et Claire Beaumont.  
*Enfance en difficulté*, volume 5, November 2017, p. 101-129.  
<https://doi.org/10.7202/1043356ar>

→ De la perspective d'« aidant naturel » à celle de « proche-soignant »: un passage nécessaire

Saint-Charles, Denis et Jean-Claude Martin.  
*Santé mentale au Québec*, volume 26 (2), Fall 2001, p. 227-244.  
<https://doi.org/10.7202/014533ar>

→ The Occasional Evil of Angels: Learning from the Experiences of Aboriginal Peoples and Social Work

Blackstock, Cindy.  
*First Peoples Child & Family Review*, volume 4 (1), 2009, p. 28-37.  
<https://doi.org/10.7202/1069347ar>

→ Pensionnats autochtones: impact intergénérationnel

Jacinthe Dion, et al. *Enfances, Familles, Générations*, number 25, 2016.  
<https://doi.org/10.7202/1039497ar>

→ De la construction du genre à la construction du « sexe »: les thèses féministes postmodernes dans l'œuvre de Judith Butler

Baril, Audrey.  
*Recherches féministes*, volume 20 (2), 2007, p. 61-90.  
<https://doi.org/10.7202/017606ar>

→ Le jury de common law comme héritier du jugement de Dieu: la vérité du verdict peut-elle être motivée?

Debruche, Anne-Françoise.  
*Revue générale de droit*, volume 50 (1), 2020, p. 39-94.  
<https://doi.org/10.7202/1070089ar>

→ Les inégalités « ethnoraciales » dans l'accès à l'emploi à Montréal: le poids de la discrimination

Eid, Paul.  
*Recherches sociographiques*, volume 53 (2), May-August 2012, p. 415-450.  
<https://doi.org/10.7202/1012407ar>

# Structuring Activities

Based on our principles of open access and open science, the activities at Érudit are also aligned with our [strategic plan](#) and the one laid out for the [Coalition Publica partnership](#).

## Coalition Publica

Coalition Publica, the partnership between Érudit and the Public Knowledge Project, has kept up its efforts to promote Canadian digital scholarly publishing and the dissemination of research results. The governance of the project has been strengthened in two ways:

### + The Establishment of Two User Groups

Two user groups have been established. The first is composed of journal editors, while the second is made up of librarians from institutions that support journals. Both are co-chaired by one French speaker and one English speaker (who also belong to the Stakeholder Advisory Committee). A joint meeting of both groups is organized every year to let the journal editors and the librarians exchange on their realities and the issues that affect their specific group.

### + Bilingual Meetings

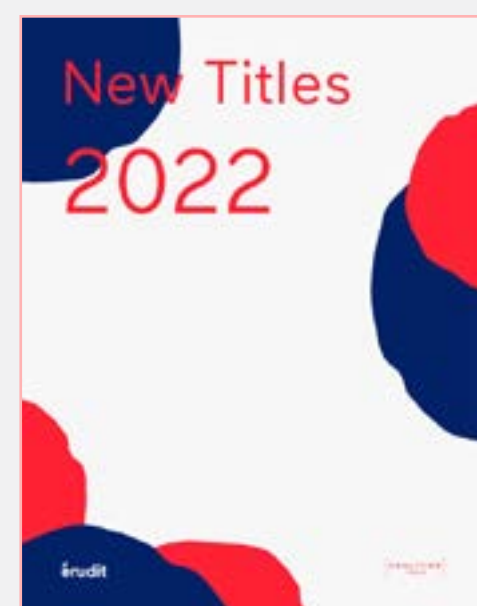
Based on the recommendations of many experts, we have reinforced the bilingualism practices put in place for the Coalition Publica meetings. Notably, we have established linguistic principles and practices that guide committee meetings. These principles and practices have been integrated into the mandates established for the groups and committees of Coalition Publica and published on the [Coalition Publica website](#).



## Digital Publishing

### + 23 journals added in 2022








Every year, several journals join our platform to gain access to our services. The selection of these titles is done based on rigorous criteria, which are aligned with those established by research funding agencies in Québec and Canada. In 2022, 23 journals were added to erudit.org. They cover history, education, literary studies and the economy. Most journals added for dissemination offer open access and are supported in their activities by Canadian universities and university libraries that host software instances of Open Journal System.



[Access the catalogue of new titles](#)

### + Archiving Projects

Together with the journal teams, we have annually been making thousands of pages from articles in our archives available online. These archives are comprised of old issues that are still extremely relevant for research purposes. Among the important digitalization projects this year, we have added articles from the following journals:

-  [Alterstice](#)
-  [Les Cahiers des dix](#)
-  [Canadian Journal of Regional Science/Revue canadienne des sciences régionales](#)
-  [Éducation et francophonie](#)
-  [HSTC Bulletin](#)
-  [Revue Jeunes et Société](#)
-  [Téoros](#)

## + Improvements to the Metadata

One of Coalition Publica’s objectives is to promote the visibility of research published in Canadian journals. Article metadata is an essential part of the discoverability of scientific content. Therefore, the teams at Coalition Publica have worked on identifying best practices related to the production of this metadata, in collaboration with scholarly communication librarians working as a dedicated group. This group produced two documents that give a complete overview of the use of metadata: “Better Practices in Journal Metadata” ([English/French](#)) and “Metadata Feedback for Coalition Publica” ([English](#) only). The recommendations made by this group will be integrated when improvements are made to the software for managing metadata that Érudit and the Public Knowledge Project use. These improvements should be made soon.



[Read the documentation](#)

## Access and Dissemination

### + Partnership for Open Access

The Partnership for Open Access was created in 2014 by Érudit and the Canadian Research Knowledge Network (CRKN) to help Canadian scholarly journals transition to open access. Today, close to 95 libraries contribute to this partnership which supports 205 journals and which continues to evolve.

In anticipation of the 2023 renewal of this partnership in France and Belgium, several presentations and meetings were organized to remind participating libraries of its principles and to drive commitment.

The team worked on several possible scenarios in which the financial support of the community and the libraries would help journals thrive in a context where their content is offered in complete open access.

### + Subscriptions and Consortium-Level Agreement Negotiations

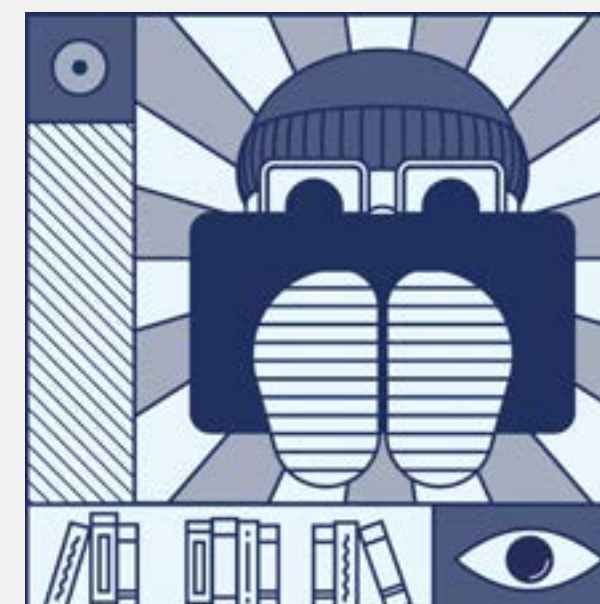
Parallel to the Partnership for Open Access, Érudit has established subscription agreements (by journal, by bundle of journals or for the entire corpus) with more than 1,200 institutions in Québec, Canada and across the world. We have renewed two important subscription agreements with library consortia:

The negotiation carried out with the Collecto acquisition consortium, which represents collegiate institutions in Québec, led to the renewal of the agreement. It is exceptional in that it covers a period of five years! That highlights the value that collegiate libraries see in having access to the collections disseminated by Érudit. The Érudit-Collecto agreement will contribute to long-term stable financial support for scientific and cultural journals.

In the United States, the agreement with the CIFNAL program established by the Center for Research Libraries consortium, which represents American universities, has also been renewed. Prestigious universities like Yale, Duke, Harvard and Washington, as well as the New York Public Library, can therefore provide access to Érudit's collections through this agreement.

### + Érudit at Home

With users being more and more remote, access to digital content is evolving and faces a new set of challenges. In a context where hybrid teaching and research are becoming more common, we have launched the Érudit chez vous/Érudit at home campaign in the fall of 2021. This campaign wants to promote the journals disseminated on erudit.org and the various ways our platform can be accessed. It has been deployed through blog posts, a dedicated website, and informational capsules shared on our social accounts. Following its success in 2021, the campaign continued in 2022!



[See the campaign](#)

### + Promoting New Titles

This year, we have increased the promotion of journals newly added to the erudit.org platform, through a **dedicated website**, a promotion campaign aimed at all libraries, and posts on the subject on social media.

### + Partnership with the DOAJ

We maintained our partnership with the Directory of Open Access Journals (DOAJ), one of the most important indexes of open access journals. Several measures were taken to help the indexation of French-language journals in the DOAJ:

- The layout of the “About” pages was modified to conform to DOAJ requirements.
- Six journals were chosen for the first phase of the project, three submitted an application and were accepted.

For the second phase of the partnership, we started collaborating with several Canadian university libraries to support journals associated with them. Eleven journals have already shown an interest in receiving support in order to be added to the DOAJ.

## Research and Mobilization of Knowledge

### + Study on Canadian Scholarly journals

Érudit’s research team has contributed to **an important study** giving an overview of Canadian scholarly journals. This study, led by Vincent Larivière, professor at the Université de Montréal and Scientific Director for Érudit, thoroughly and accurately documented the scholarly publication ecosystem in Canada. A summary was written and widely distributed to promote and popularize the results of the study.



[Go to the summary](#)

### + Update to Our Services Aimed at Researchers

As part of Coalition Publica, we offer many services aimed at research teams, to assist them with textual data, bibliometric data or open source digital scholarly publishing software. We have updated this service offer to make it more accessible.

### + Textual Data

The textual data corpus, composed of several million pages of historical and scientific documents, has been improved to better support researchers. We have notably integrated official reports from Indigenous and Northern Affairs Canada to the corpus.

### + Presentations and Conferences

Our team has given close to twenty presentations and conferences, in Canada and abroad. They focused on the business model of Érudit and its technologies, as well as the scholarly publishing ecosystem and the global open access movement. Due to the COVID-19 pandemic, but also to limit the ecological impact of international travel, most of these events were held virtually.



Discover the services

### + Coalition Publica Scholarships

Coalition Publica launched in the spring of 2021 its **first scholarship program**. The objective is to financially support graduate students enrolled in Canadian universities. One of the main requirements for attribution is that the research should focus on the ecosystem of scholarly publication and research dissemination, or that the student's research methodology relies on applying digital analysis strategies used in the social sciences to the Coalition Publica textual data corpus.

During winter 2022, an exceptional decision was made, with the consent of the researchers associated with the request, to create a postdoctoral scholarship specifically for Ukrainian doctors. The call for applications was published on the **Science for Ukraine** website.

## Technological Developments

### + Gradual Implementation of Counter R5

COUNTER is the international norm used by librarians, publishers and other scientific content providers to report usage statistics for electronic resources in a standardized fashion. Our team is gradually implementing **COUNTER R5** on our platform. This new version presents new reports and new types of data as to better represent the usage made of a digital resource.

### + OJS—erudit.org Connection

The technological connection between Open Journal Systems (OJS) and the erudit.org platform has been improved by enhancing the interoperability of the two systems. The ultimate goal of this project is to reduce the processing time for obtaining fully structured XML files by optimizing the conversion process and automatically generating certain intermediate file formats.

### + Contribution to Open Source Code

The technological developments made by Érudit conform to the principles of open software. This year, the technological team for Érudit has deposited 8,162 blocks of code on **GitHub**, an open software sharing platform, contributing significantly to the development of software solutions in open source code.

### + Cybersecurity

Cybersecurity is at the heart of Érudit's technological concerns this year. Notably, we had to reach to the major global security flaw log4shell that impacted several of our software products. We were able to apply the necessary corrective measures quickly after the flaw was discovered, ensuring that the access to our data and its integrity were maintained, with no loss on our end.

# Governance and Financing

## EDI Statement

Our team is leading an important reflection effort concerning the implementation of an Equity, Diversity and Inclusion (EDI) framework for both Érudit and Coalition Publica. This work has been driven by several meetings and discussions with EDI experts, notably at the Université de Montréal. An [EDI Statement](#) was written and published online in the fall of 2021, and an internal work group was put in place to identify priority projects for the next few years. What's more, a short EDI statement was written and published on the [Coalition Publica website](#) and it has been included in the mandates of its committees and work groups.



[Read the statement](#)

## Finance and Audit Committee

A Finance and Audit Committee was established this year. It is composed of six people:

- four members of the Board of Directors,
- the Érudit Executive Director and
- the financial officer.
- The members met several times in 2021–2022, notably to ensure various follow-ups related to our 2023–2029 Major Science Initiative application.

## Renewal of the Major Science Initiative Grant

Many members of the Érudit team worked on the renewal of the Canada Foundation for Innovation's **Major Science Initiative** grant, in collaboration with our colleagues at the Public Knowledge Project. This request for renewal required an important and wide-reaching collective reflection aimed at establishing our priorities and orientations for the next few years. These orientations have to support research in the humanities, social sciences, arts and literature, the development of technological systems of scientific data production and dissemination and the study of the research ecosystem.



[Read our press release](#)



After our submission was evaluated by a committee of experts, the Canada Foundation for Innovation renewed our grant for six years (2023–2029). This was great news, as this allows us to maintain and expand, through Coalition Publica, the quality of the digital services we offer the scientific community, in Canada and abroad.



# Team

## Strengthening the Team

The expansion of Érudit's team continued this year, to meet the increase in the usage of our services, as well as to the evolution of standards in scientific publishing:

Four people joined our core team as employees:

- **Félix-Antoine Allard**  
digital information technician
- **Maxime Guénette**  
digital information technician
- **Laurence Landry**  
coordinator for corporate affairs and for communications
- **Emy Simoneau**  
digital information technician

Welcome all!

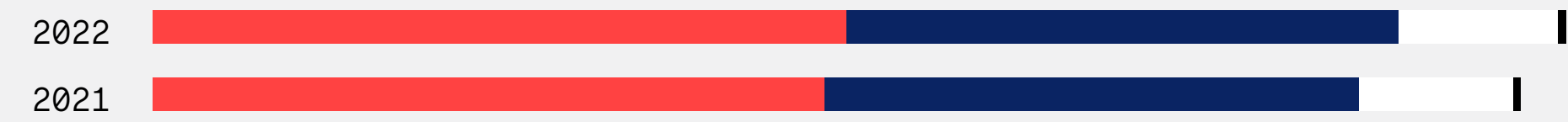
Every year, our regular team is supported by students and interns who come to work with us in order to complete their training and discover the world of scientific publication and research dissemination:

- **Cathy Bingoye**
- **Carole Corlosquet**
- **Chloé Dassylva**
- **Félix Desbiens**
- **Céline Houstiou**
- **Emy Simoneau**
- **Michelle E. J. Martineau**

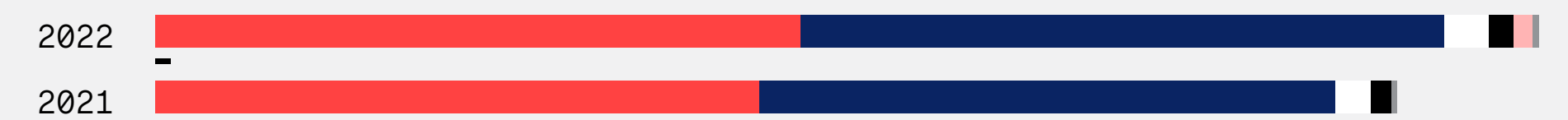
Thank you for your contribution!

# Financial Statement

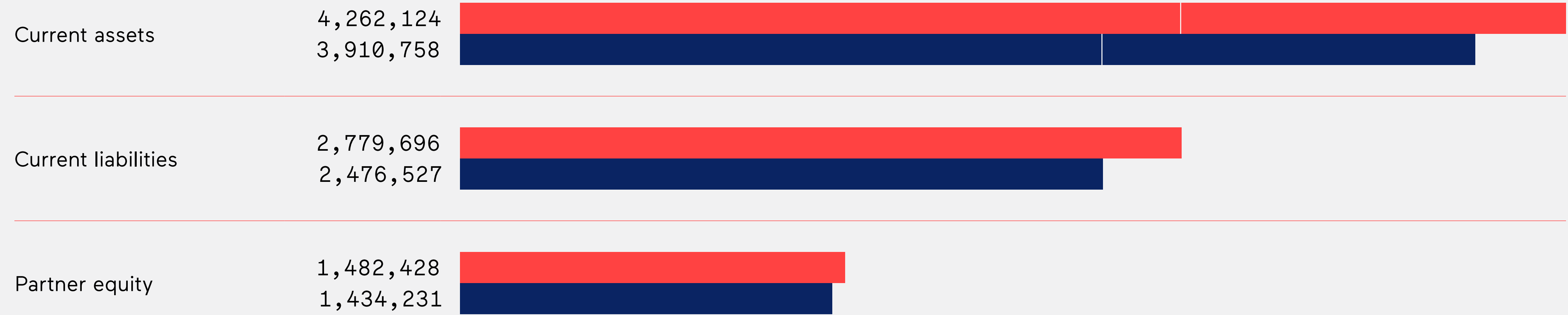
Income	2022	2021
■ Publishing and marketing services, partnerships for the open acces	2,426,147	2,146,709
■ Government grants	1,521,271	1,709,826
■ Contributions of the three Consortium members	458,370	493,362
■ Other income	7,255	5,345
<b>Total income</b>	<b>4,413,043</b>	<b>4,355,242</b>



Expenses Charges	2022	2021
■ Publishing and marketing services, partnerships	2,035,189	1,904,425
■ Payroll and technology support services	2,028,737	1,817,657
■ Professional fees and subcontracting	140,801	110,523
■ Administration	78,232	65,452
■ Grants	62,000	-
■ Advertising and communications	19,887	18,967
<b>Total expenses</b>	<b>4,364,846</b>	<b>3,917,024</b>
<b>— Net income (Net loss)</b>	<b>48,197</b>	<b>438,218</b>



## Financial results



■ 2022 ■ 2021

# Partners

## Associated universities



## Funding Bodies



## Partners

The Érudit Consortium wants to thank all of its **institutional, public, and private partners** that have supported it for close to 25 years and which contribute to its success.

A large network of organizations also supports the activities undertaken by **Coalition Publica**, our partnership with the Public Knowledge Project. The complete list is available in the **Community** webpage.



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Graphic design by [Tatiana Matsoulevitch](#)