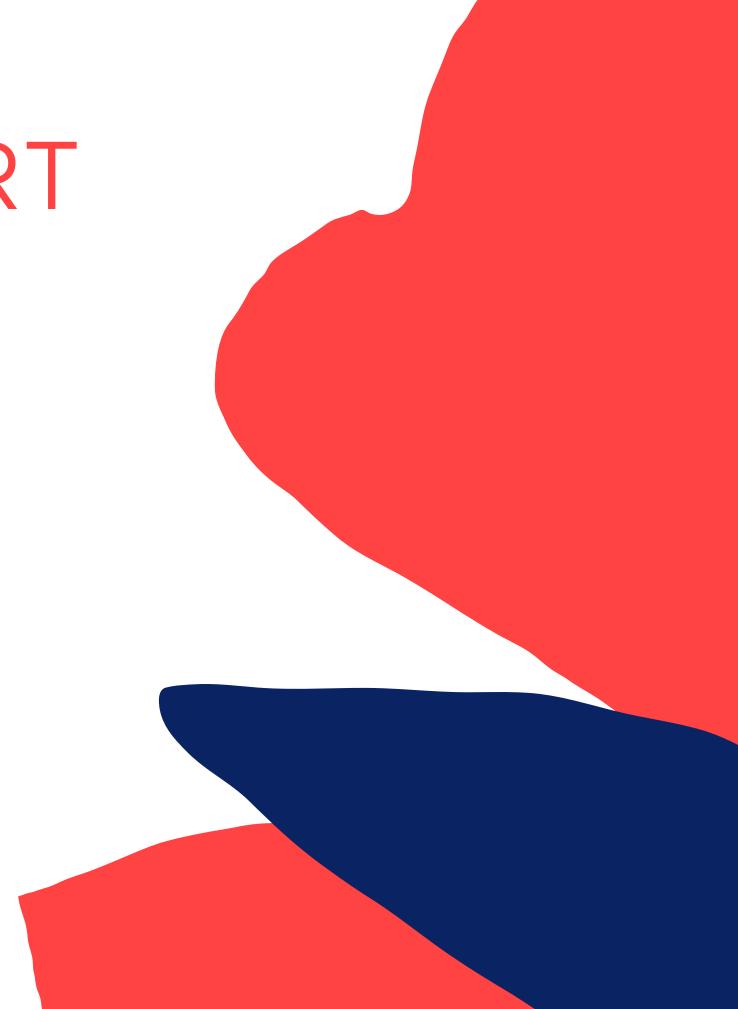
ANNUAL REPORT 2024-2025

April 1st 2024 to March 31, 2025 Érudit Consortium







STRUCTURE

1. Foreword from the Chairman and Director	03
2. Mission, Vision, Values	0
3. Commitments to Open Science	08
4. Evolution of the Corpus and Its Dissemination	16
5. Structuring Activities	30
6. Organization and Governance	42
7. Financial Statement	48
8. Partners	52



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The text of this publication, originally written in French, uses various forms of inclusive language. Although certain techniques are not applicable in an English-language version, the guiding principles remain relevant: to reflect the diversity of identities and promote inclusivity, while ensuring that the text remains clear and fluid.

To cite this publication:

Érudit Consortium (2025). Annual Report 2024—2025 https://www.erudit.org/public/documents/annual-report 24-25.pdf

1. FOREWORD

The Future of Knowledge Must Be Open, Collective and Ambitious





"We are getting close to a tipping point in the transition from closed to open research information. But to reach this tipping point, more concerted action is needed."

These words, taken from the <u>Barcelona</u> <u>Declaration on Open Research Information</u>, accurately express the stakes of open science, whose principles are becoming increasingly established every day.

By signing this Declaration in 2024, we were highlighting the core of Érudit's mission for the past 25 years: support for open and sustainable publishing practices and the digital dissemination of scientific knowledge. And this commitment is not just a declaration of principle, it has led to multiple concrete achievements that have marked this last year. Among them, we can cite the creation of the Repository of Canadian scholarly journals by our research team. This unprecedented resource creates, for the first time, a census of every scholarly journal in the country. Made available in open access through the national repository Boréalis, it is already being recognized as a precious tool for better understanding and supporting the publishing ecosystem in Canada.

This year, the viability of open access has also taken another decisive step. Through a major agreement with the Canadian Research Knowledge Network (CRKN), 57 academic libraries have now committed to financially supporting more than 260 Canadian journals. This renewed support recognizes the value of our

publications and acts as a source of stability for the coming years. In the same spirit of consolidation, the launch of the <u>Circé Network</u>, an initiative of the Fonds de recherche du Québec, has further strengthened the capabilities of Québec-based scholarly journals. Faithful to its mission, Érudit plays the role of catalyst within that project, supporting research in all its diversity when it comes to language and field.

We remain convinced that, in a world dominated by uncertainty and pressure from the dominant commercial publishing models, the future of knowledge rests on cooperation, trust and openly humanist ambition. This is the path we've chosen to travel, with conviction and with you.

Frédéric Bouchard

Chairman of the Érudit Consortium, Dean of the Faculty of Arts and Science and full professor in the Department of Philosophy at the Université de Montréal

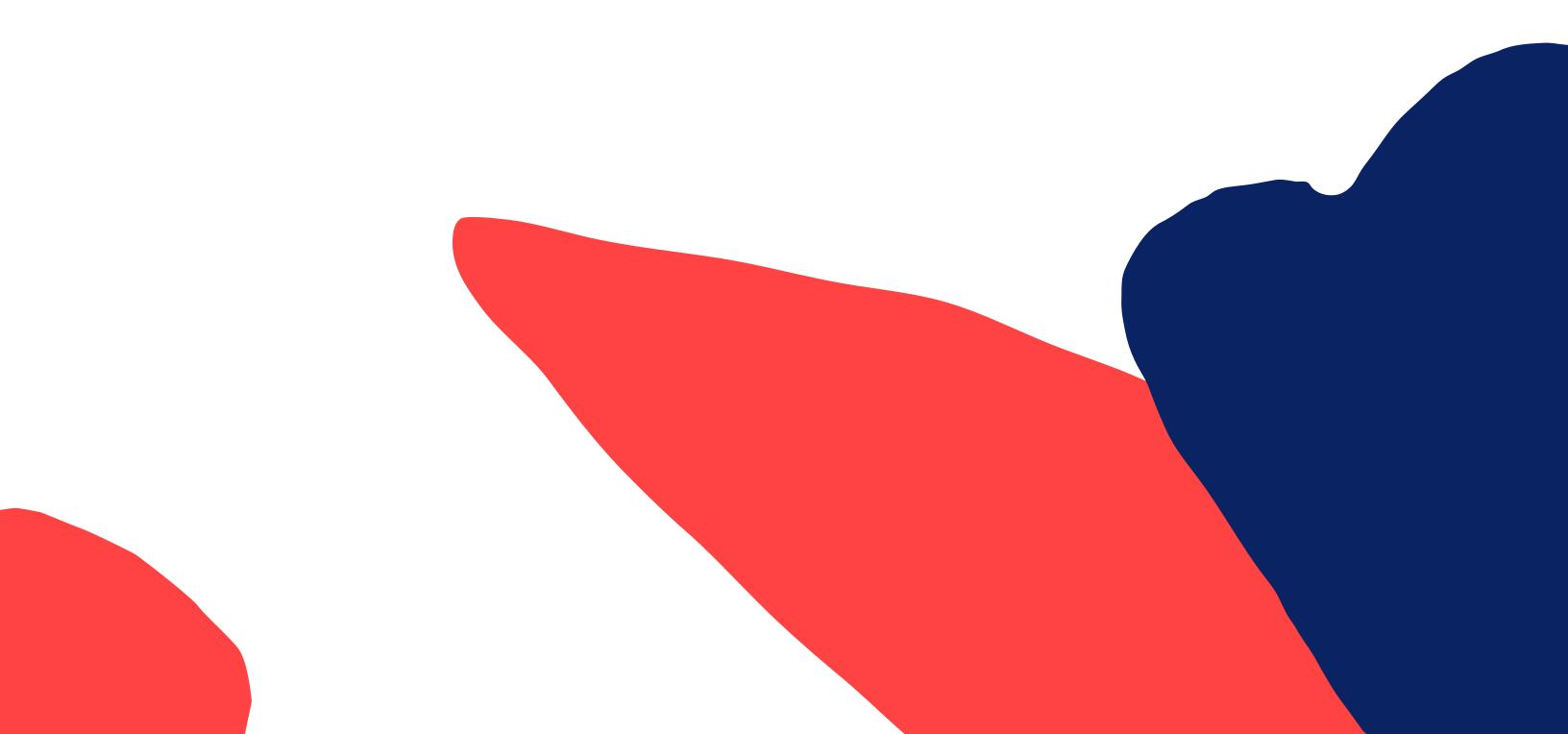
and

Tanja Niemann

Executive Director, Érudit

Foreword 4 / 53

2. MISSION, VISION, VALUES



Our mission

Érudit supports the open digital publication and the research in the arts, humanities, and social sciences.

Our vision

Dedicated to open knowledge.

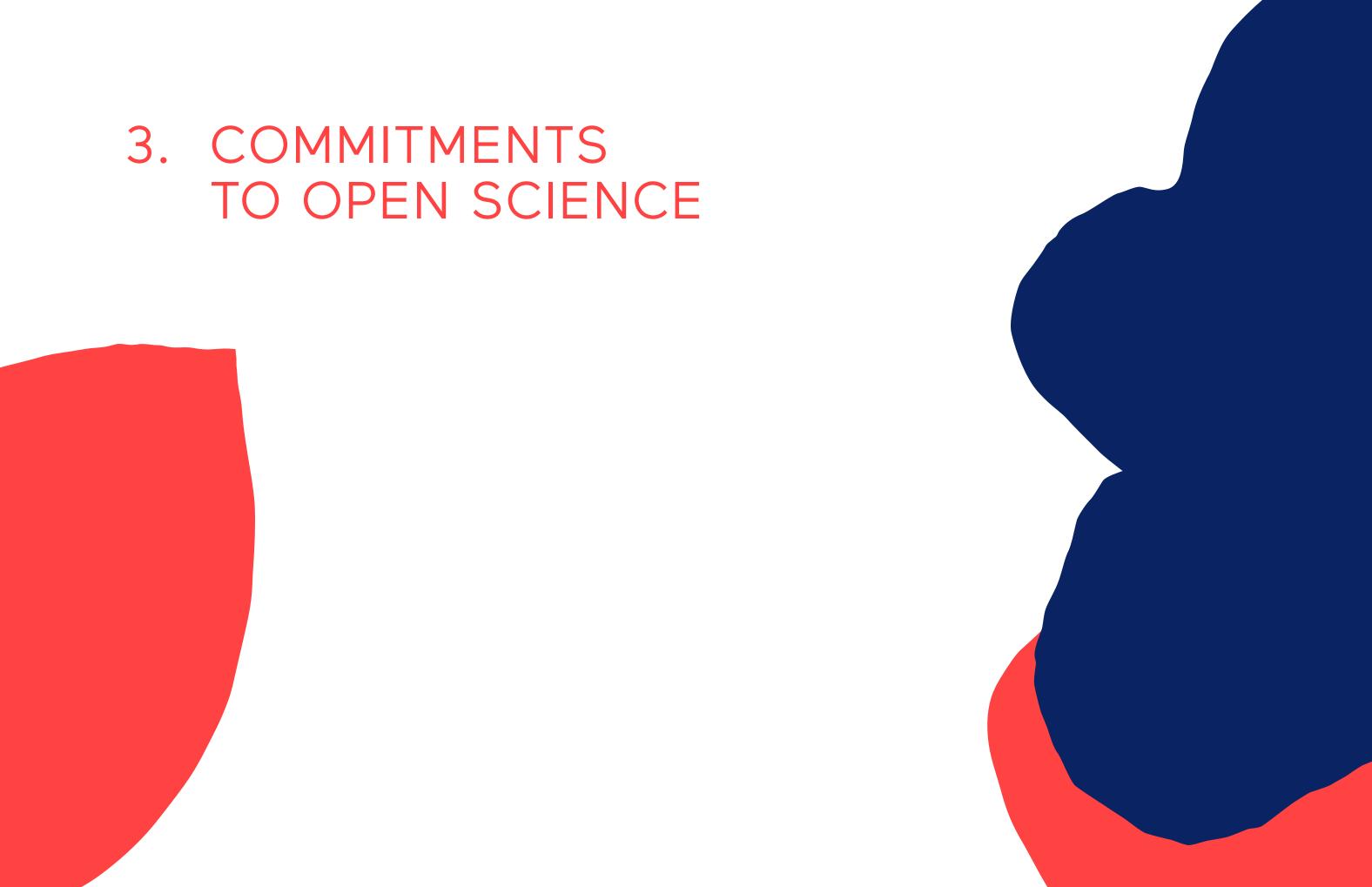
Our values

- Common good
- Openness
- Collaboration
- Innovation

Today, Érudit is:

- A research infrastructure
- A dissemination platform developed in open source
- A corpus with 250,000 publications, mostly covering the social sciences and the humanities
- An interuniversity consortium, which includes Université de Montréal, Université Laval and Université du Québec à Montréal
- Forty team members

Mission, vision, values 7 / 53

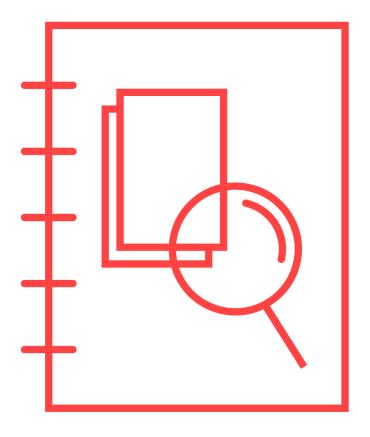


As defined in the <u>UNESCO Recommendation</u>, open science covers a set of principles and practices aimed at making research more accessible and inclusive. While these apply to multiple areas, Érudit focuses its activities on three key pillars:

- diamond open access, which offers a dissemination model in which there are no fees for both readers and authors, through the support of solid partnerships with the libraries.
- multilingualism and bibliodiversity, by supporting the publication and dissemination of research in many languages, in particular French, to reflect the richness and diversity of knowledge.
- open research data, by developing and providing resources and tools documenting the journal and research ecosystem, as openly as possible.

Through these concrete commitments, Érudit contributes actively to building a more open, fairer and more sustainable knowledge ecosystem, both in Canada and internationally.

Commitments to open science 9 / 53

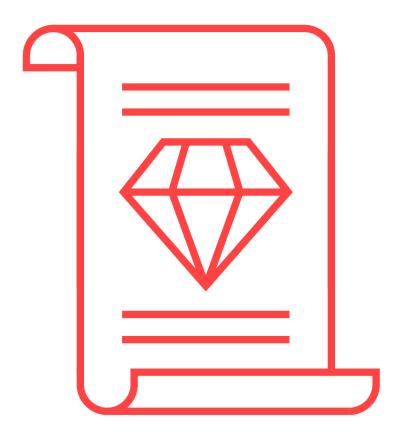


Repository of Canadian Scholarly Journals

The research and innovation team has developed a <u>repository</u> of <u>Canadian scholarly journals</u>, which includes both active journals and those that have stopped publishing. It provides the key characteristics of these journals, such as related field, publishing language(s), the type of access, the use of different types of licences and the affiliation organization. This resource, which brings together information which is rarely identified in other geographic contexts, has generated a lot of interest in research communities and academic libraries.

To provide regular updates, we are collaborating with the <u>Library Publishing Community Engagement Team</u> at the Canadian Association of Research Libraries. To find out more, you can watch this <u>webinar</u>, which covers the creation of this repository, its analysis and its uses.

Commitments to open science 10 / 53



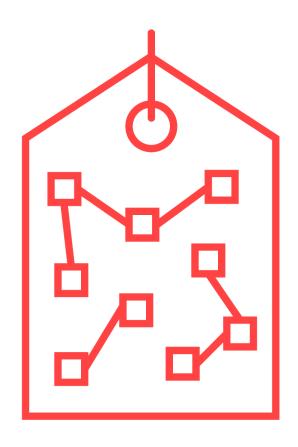
Statement on Diamond Open Access

Érudit and the Public Knowledge Project (PKP) jointly signed and released a <u>Statement on Diamond Open Access</u>, as part of Coalition Publica, their pan-Canadian partnership.

This statement, which includes a reminder that the vast majority of Canadian scholarly journals in open access follow the diamond model, invites the whole research ecosystem to give its support to their transformative vision for scholarly publishing. It was presented during several events, notably the 2nd Global Summit on Diamond Open Access.

Read the statement

Commitments to open science 11 / 53



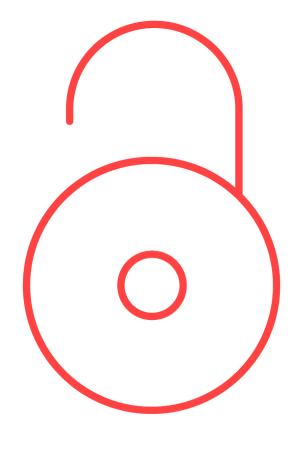
Signature of the Barcelona Declaration on Open Research Information

While essential to decision-making and the development of policies on research and its evaluation, information related to research (generally called metadata) is still, for the most part, locked away in proprietary commercial platforms, hindering the development of knowledge and the evaluation of their social impact. Published in the spring of 2024, the <u>Barcelona Declaration on Open Research Information</u> is meant to address these issues. It is part of a series of initiatives promoting documentation, monitoring, and research evaluation practices that are better suited to the needs of the communities that carry out the research, such as <u>DORA</u> and the <u>FAIR Principles</u> (Findability, Accessibility, Interoperability, and Reuse of digital assets).

As a dissemination platform, Érudit produces and shares a large quantity of information on scholarly publications, the availability of which allows for both their dissemination and discoverability online and the study of various aspects of the activities that researchers engage in. By signing this declaration, we are reaffirming our commitment to fighting against the stranglehold that commercial actors have developed on the circulation and evaluation of research and knowledge.

Read the Declaration [7]

Commitments to open science 12 / 53



The POA Renewed in Canada for Five More Years

Ten years ago, Érudit and the Canadian Research Knowledge Network (CRKN) together launched the Partnership for Open Access (POA) with a clear objective: support and sustain the transition of Canadian scholarly journals publishing in the humanities and the social sciences to a non-commercial model of open access, with no publishing fees for authors. By basing itself on the collaboration between Érudit, the libraries and the journals, the POA has become the cornerstone of a fair and sustainable publishing ecosystem that is rooted in research communities and aligned with the diamond open access model. In 2025, the POA provided financial support to over 260 Canadian scholarly journals. Independent, diversified and multilingual, these journals are a reflection of the richness and the international reach of the research conducted in Canada.

The new five-year agreement (2025-29) developed by Érudit and the CRKN has been signed by 57 Canadian academic libraries. This renewed commitment from these libraries highlights the leadership role that Canada plays when it comes to fair and sustainable open access.

Read the press release

Commitments to open science 13 / 53



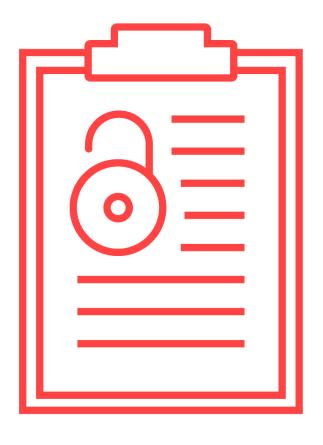
Transformation of POA Funds Distribution

We have been working for several years on developing a new way of distributing funds from the POA to journals, with the objective of better supporting their transition to open access. The current process is based on the legacy subscription model, making it unsuitable for the majority of our scholarly journals that already publish in immediate open access. Developed in collaboration with our Scientific Committee, the new model rests on the principles of equity, transparency and gradual implementation.

Completed in 2024, the first phase of the project involved designing the model and then testing it using real data to ensure its robustness and relevance. The second, which began in 2025, will be dedicated to its progressive implementation, in consultation with our community.

The fruit of a collective effort carried out in the interest of the Canadian scholarly journals and the common good, this project constitutes a key milestone for the future of fair and sustainable open access in Canada.

Commitments to open science 14 / 53



Contributions to the Draft Version of the Tri-Agency Open Access Policy on Publications

Our team participated actively in the consultations carried out by the three federal granting agencies in Canada as part of the review of their policy on open access. This draft version focused on green open access, a model where articles stemming from subsidized research are added to an institutional repository, but it did not contain an explicit mention of diamond open access. We pleaded for a recognition of the diamond model as a valid conformity mechanism, so that researchers can comply with the policy while using existing infrastructure like ours.

To make sure that the objectives of the next policy can be reached, already proven and funded infrastructures must be considered compliant. This recognition is made further necessary by the fact that Canada actively supports the diamond model, notably through its support program for scholarly journals.

Read about our position and our recommendations

Commitments to open science 15 / 53

4. EVOLUTION OF THE CORPUS

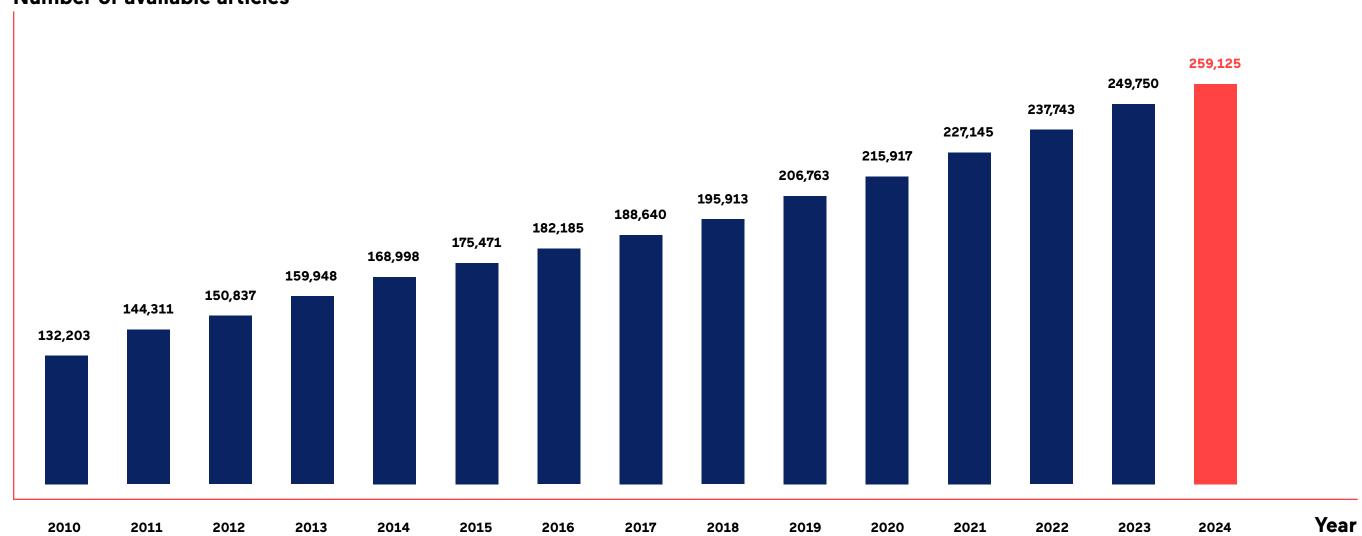


EVOLUTION OF THE CORPUS

259,125 available articles with 9,375 newly disseminated in 2024

Evolution of the number of available articles on erudit.org

Number of available articles



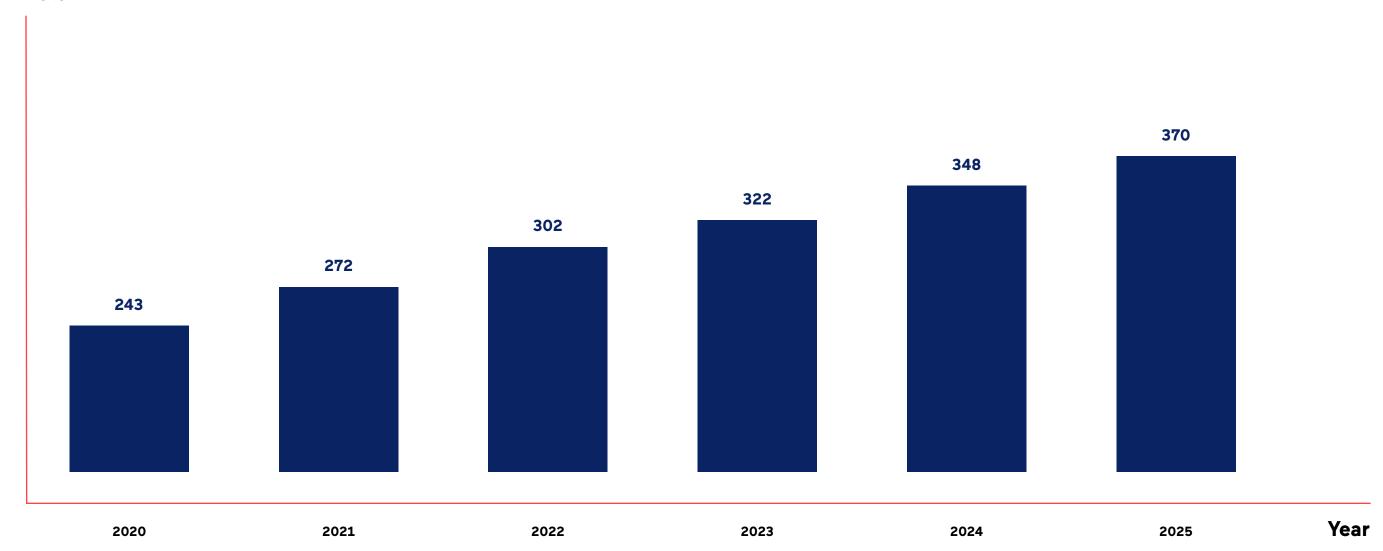
370 journals are disseminated through the erudit.org platform in 2025





Total





21 journals integrated in 2025

An entire year of hard work goes into the integration of each new journal into our dissemination platform.

First, candidate journals are evaluated based on their editorial quality, through criteria aligned with those used by granting agencies in Québec and Canada. Once the journals are accepted, and depending on their profile, their teams go through several steps, such as undergoing an evaluation of production costs, and choosing digital processing and dissemination options (open access or access barrier).

During the whole process, members of our team specialized in digital publishing answer questions from journals, helping to inform and support them in their decision-making.

In 2025, 21 journals were added to erudit.org, which you can find out more about in our <u>catalogue</u>.











































Several Thousand Pages From Archived Issues Added Online

We upload every year several thousand pages of archive material drawn from past journal issues, a major undertaking carried out in close collaboration with their editorial teams.

Digitized and structured following best practices, these archives provide access to the entirety of a journal's published material, contributing to its digital dissemination and the preservation of its scientific heritage.

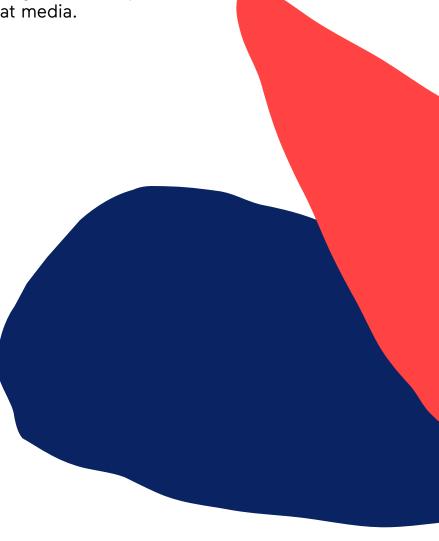
Among the important digitalization projects this year, we can find the following journals:

- <u>Les Cahiers Anne Hébert</u>: 2014-2019
- Renaissance and Reformation / Renaissance et Réforme: 2004-2009
- History of Science in South Asia: 2013-2020
- Vie des arts: 2020-2022

Encyclopédie raisonnée des techniques du cinéma

This year, we finished the upload of 21 works that constitute the *Encyclopédie raisonnée des techniques du cinéma*. Led by the team at Technès international research partnership, this open access encyclopedia has the mission of rethinking the history of cinema and of its methods, by questioning the techniques that have come along with the mutations of that media.

Consult the collection [7]

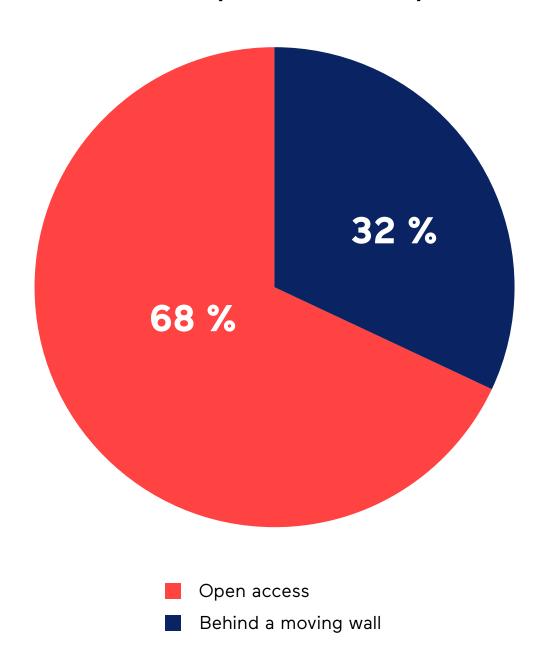


FOCUS ON SCHOLARLY JOURNALS

99% of scholarly articles disseminated on erudit.org are available in open access

The remaining 1% are articles published within the last 12 months in journals behind a moving wall, and which are available for the 1,200 institutions that are either partnered with Érudit or subscribed to the platform.

Mode of publication of the scholarly articles newly disseminated this year



6 journals transitioned to open access in 2025

In 2025, six scholarly journals disseminated through erudit.org took a major step forward: they have started providing the entirety of their content in diamond open access. These are leading publications in the Canadian scholarly landscape, some of which have been in continuous operation for several decades.

This transition to diamond open access, which is the result of sustained commitment, requires a thorough review of editorial practices and the internal functioning of journals.

Learn more about these six journals [7]

- Atlantic Geoscience
- <u>Diversité urbaine</u>
- Éducation et francophonie
- Études d'histoire religieuse
- Filigrane
- Management international



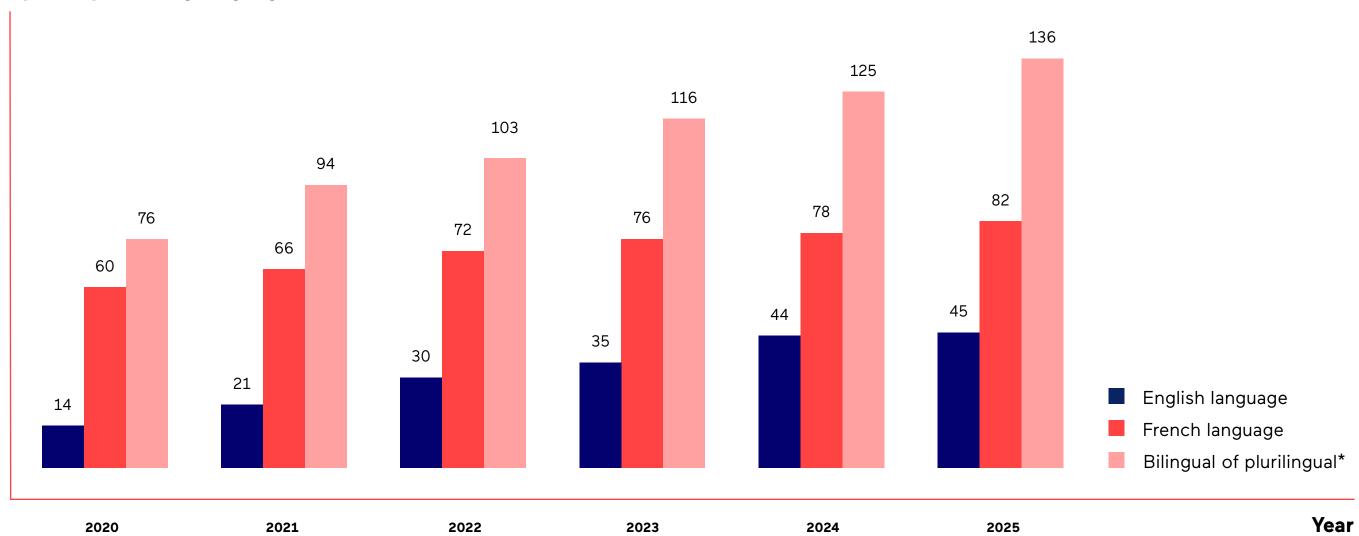
55% of journals use OJS

Today, more than half of active scholarly journals disseminated on erudit.org use OJS, an editorial management platform built by our partner PKP. These journals are supported by the academic libraries of their host institutions, who host instances of OJS and provide them with technical support and practical advice.



More than 50% of journals define themselves as bilingual or plurilingual

Active scholarly journals sorted by their publishing language

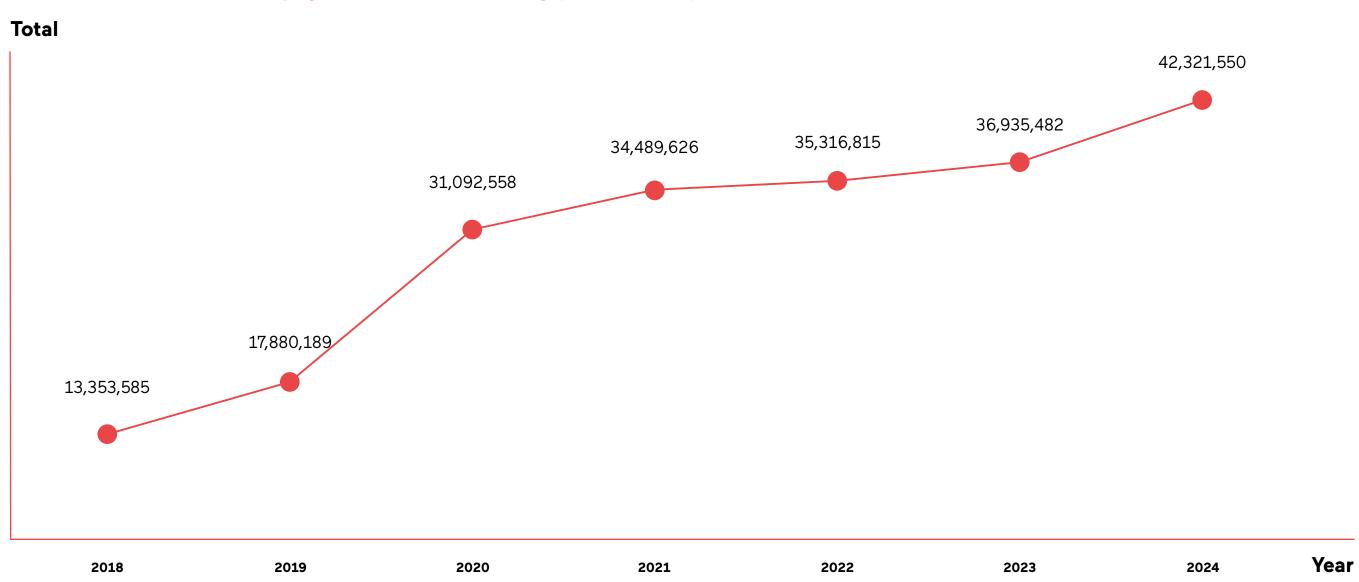


Including: French, English, Italian, Portuguese, Spanish, German.

DISSEMINATION

42 million page views on the erudit. org platform in 2024

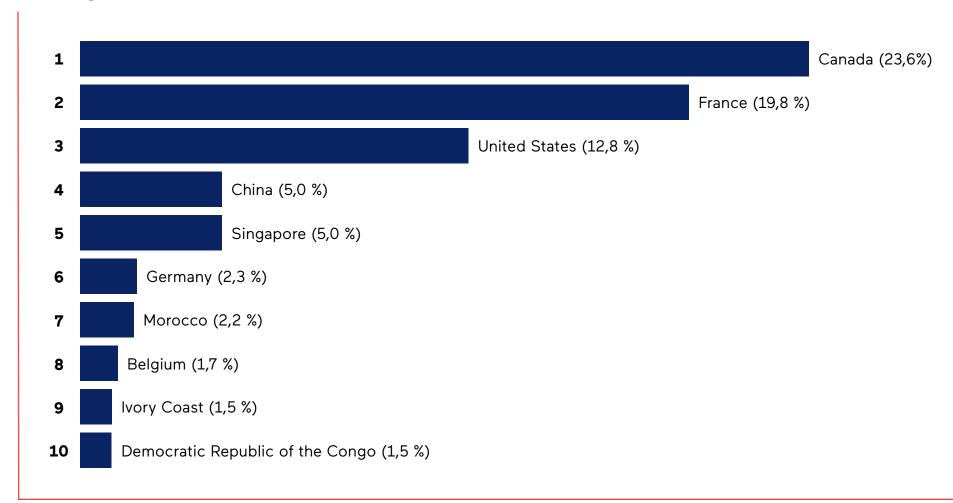
Evolution of the number of pages viewed on erudit.org (COUNTER 5)



75% + of article views originate outside Canada

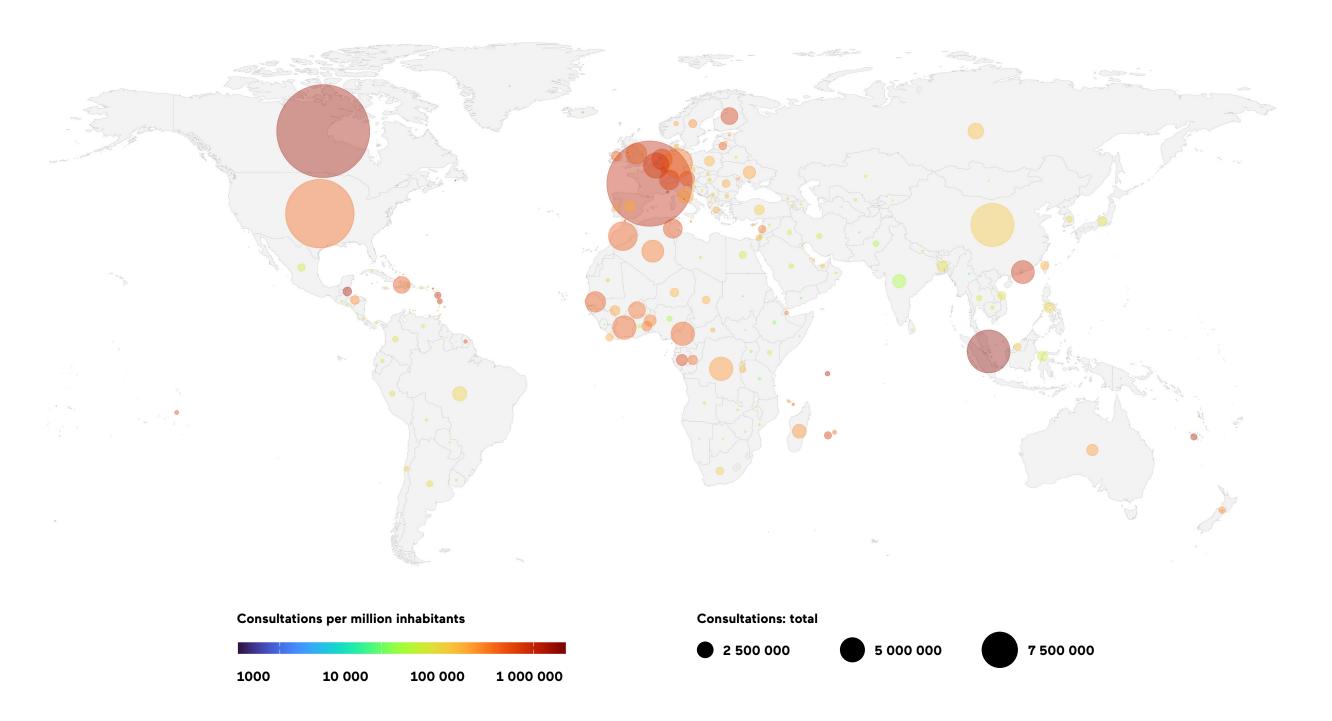
Top 10 countries for views in 2024

Ranking



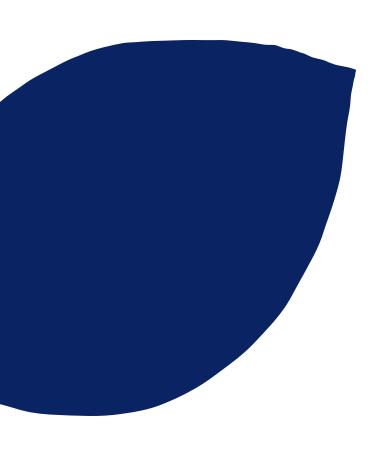
Other countries: 24,6 % Percentage of views

World distribution of consultations



1.93 million in CAD given to journals during the fiscal year 2024—2025

This income, which supports the editorial work done by journals, comes from agreements made with libraries as part of the POA or from the commercialization of subscriptions sold to institutions.





Among the articles which have generated the most interest in 2024 in the 1,200 libraries with subscriptions to Érudit or partnered with it, we find the following titles:

L'anxiété compétitive en sport

Boudreault, Véronique and Joanie Thibault. *Revue* québécoise de psychologie, volume 42, number 3, 2021, p. 21–42. doi.org/10.7202/1084578ar

 Pour une utilisation juste, éthique et responsable de l'intelligence artificielle: se donner les moyens de s'adapter.

Tremblay Chevalier, Isabelle, et al., Apprendre et enseigner aujourd'hui, volume 13, number 1, fall 2023, p. 21—24. doi.org/10.7202/1107538ar

 Favoriser l'agentivité en matière d'intégration de l'intelligence artificielle en contexte scolaire: cinq stratégies à déployer dans son milieu.

Bélanger, Amélie and Maxime Pelchat., *Apprendre et enseigner aujourd'hui*, volume 13, number 1, fall 2023, p. 12—16. doi.org/10.7202/1107536ar

• Santé mentale: concepts, mesures et déterminants.

Doré, Isabelle and Jean Caron., Santé mentale au Québec, volume 42, number 1, spring 2017, p. 125—145. doi.org/10.7202/1040247ar

Une crise du logement exacerbée.

Laflamme, Véronique., *Relations*, number 811, winter 2020—2021, p. 6—7. id.erudit.org/iderudit/94407ac

• L'intelligence artificielle ou le bouleversement de la représentation.

Maffei, Maud., Écosystème, volume 3, number 1, 2021, p. 69–80. doi.org/10.7202/1075896ar

• Crise du logement: quelle part pour les villes?

Laflamme, Véronique., *Nouveaux Cahiers* du socialisme, number 27, winter 2022, p. 215—220. id.erudit.org/iderudit/98318ac

 La cyberintimidation chez les jeunes: mieux comprendre pour mieux intervenir à l'école.

Quintin, Jacques, et al., Service social, volume 62, number 1, 2016, p. 1—23. doi.org/10.7202/1036332ar

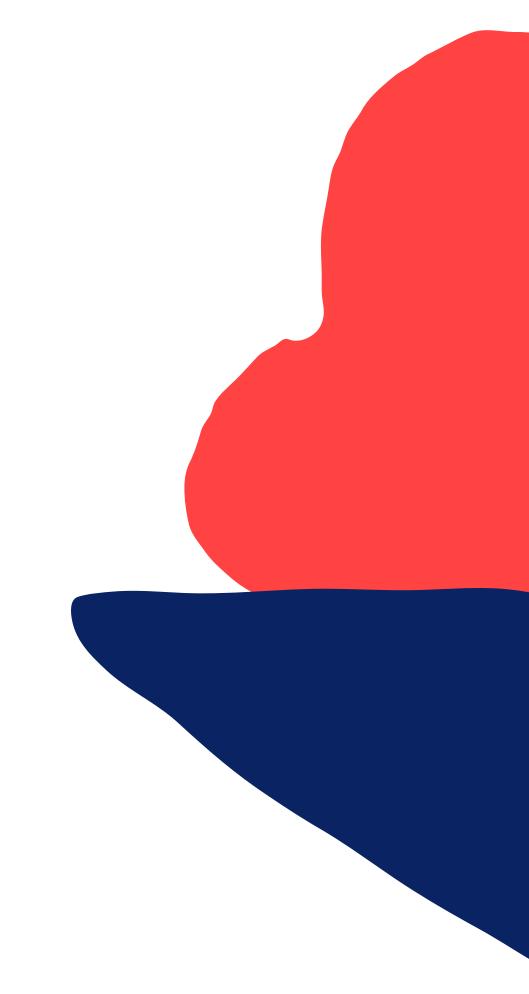
 Identity lost and found: Lessons from the sixties scoop.

Sinclair, Raven. First Peoples Child & Family Review, volume 3, number 1, 2007, p. 65—82. doi.org/10.7202/1069527ar

 Prostitution et traite des êtres humains: controverses et enjeux.

Poulin, Richard., Cahiers de recherche sociologique, number 45, January 2008, p. 135—154. doi.org/10.7202/1002503ar

5. STRUCTURING ACTIVITIES

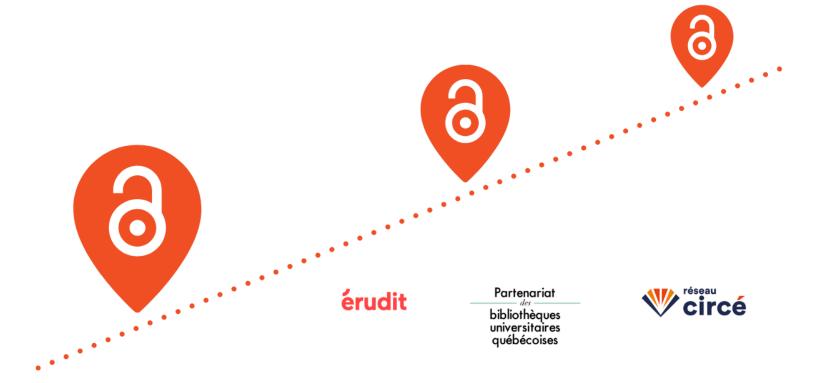


Dissemination and Open Access

Creation of a Road Map

Made public in spring 2025 through the Circé Network, the Road Map to Comply With the FRQ Requirements on Diamond Open Access was the fruit of a close collaboration with the Partenariat des bibliothèques universitaires québécoises (PBUQ). This tool was created to help scholarly journals appropriately plan their transition to diamond open access, as to comply with the funding rules of the Fonds de recherche du Québec's scholarly journal support program for 2025-26.

Learn more about the road map (in French)



New Identity and 10 Years of the POA!

Érudit and the Canadian Research Knowledge Network (CRKN) celebrated the 10th anniversary of the Partnership for Open Access (POA) in the fall of 2024. This partnership's longevity and success, which has helped to substantially increase the number of Canadian scholarly journals open access, are a testament to the commitment we've seen from partner libraries and to the remarkable work done by scholarly journals. To celebrate this anniversary, the POA unveiled a new visual identity that highlights its founding principles. This initiative came along with the renewal of the agreement between Érudit and the CRKN, one of the major milestones of the year.

Visit the POA's new website [2]



Support for Journals in their Grant Applications

The major support programs for Canadian journals, both at the provincial (Soutien aux revues scientifiques en français—FRQ) and federal (Aid to Scholarly Journals—SSHRC) levels, have recently introduced important requirements: complete open access, use of an open licence, and compliance with the inclusion criteria for the Directory of Open Access Journals (DOAJ). Relying on its strong expertise, our team supported several journals as they adapted to these conditions. In collaboration with academic libraries, we will continue providing our support to editorial teams in the coming years to help them evolve in an ecosystem undergoing a major transformation.

Strengthening Our Ties to Professional Communities

By becoming affiliated with the <u>Library Publishing Coalition</u> (LPC), we consolidated our ties to a large network of academic libraries working on supporting scholarly publishing. 80+ members strong in the United States and Canada, the LPC plays a key role in developing collaborative approaches that support scholarly publishing. We also joined the <u>Open Access Scholarly Publishing Association</u> (OASPA), founded in 2008 to represent the interest of open access scholarly journals around the world. We contribute as part of <u>a webinar dedicated to the quality of open access publishing and the regional specificities that characterize it</u>.

Communication and Mobilization of Knowledge

Érudit Town Hall—Rencontrez Érudit

Organized in February 2025, the Érudit Town Hall—Rencontrez Érudit event was a special opportunity to hear presentations and discuss our recent activities and upcoming projects with several editorial teams, as well as librarians and partners from across Canada. With over 150 participants, the engagement for this first edition was definitely something to be proud of! The entirety of this event can be watched in French and in English.



Reach of Research in French

We contributed to the Canadian Science Policy Centre's <u>call or editorials</u> designed to fuel reflection on the place of science conducted in French. Our text highlights evidence of the international reach of French-language publications and reiterates the importance of supporting their vitality.

Read our editorial (in French)



5 Questions With...

What great challenges do Canadian scholarly journals face at the moment? How do they participate in societal debates? How can a magazine successfully transition to open access? This year again, to answer these questions and better understand the reality in which scholarly journals in Québec and Canada exist, we continued our series of "5 Questions With" interviews by publishing the answers from <u>Aequitas</u> and the <u>Revue</u> d'études autochtones.

Focus on Indigenous Studies

Indigenous studies represent an interdisciplinary field that examines the historical and contemporary dimensions of Indigenous peoples in Canada and elsewhere. Beyond journals entirely committed to this field, several scholarly publications from various other disciplines regularly create thematic issues related to it. A post published on our blog provides an <u>overview</u> of these journals and illustrates the <u>diversity of research</u> conducted in this field.

Culture to Go—Winter 2024 Session

For the fourth year in a row, Érudit and the <u>Société de</u> <u>développement des périodiques culturels québécois (SODEP)</u> presented a new edition of Culture to Go. Each week in December 2024, we highlighted a selection of cultural articles based on three distinct themes, all linked to the holiday season. Please note that all articles are available in French only.

Find out more about this selection of articles [7]



Selection of Scholarly Publications and Conferences

- Beth, S., & Henry, G. (2025). Une mobilisation des connaissances inversée? Communication, Colloque sur la mobilisation des connaissances, Université du Québec à Trois-Rivières, Trois-Rivières, Canada.
- Céspedes, L. (2024). De norte a sur y de sur a norte: diálogos en torno a las publicaciones científicas, el acceso abierto y el multilingüismo entre Canadá y América Latina. Communication, Centro de Estudios Avanzados, Facultad de Ciencias Sociales, Universidad Nacional de Córdoba, Córdoba, Argentine. https://youtu.be/xduOljlcvbA
- Céspedes, L. (2024). Evaluating the linguistic coverage of OpenAlex.
 Webinar, 4th Helsinki Initiative Webinar on Multilingualism in Scholarly Communication.
- Céspedes, L., Kozlowski, D., Pradier, C., Sainte-Marie, M.-H., Shokida, N. S., Benz, P., Poitras, C., Ninkov, A. B., Ebrahimy, S., Ayeni, P., Filali, S., Li, B., & Larivière, V. (2025). Evaluating the linguistic coverage of OpenAlex: An assessment of metadata accuracy and completeness. *Journal of the Association for Information Science and Technology*, 76(6), 884-895. https://doi.org/10.1002/asi.24979
- Clark, J., & Friedman, J. (2024). 10 ans de Partenariat pour le libre accès: en route pour la voie Diamant! Communication, Congrès des professionnel·le·s de l'information, Montréal, Canada.
- Henry, G. (2024). Érudit et le paysage des revues au Québec et au Canada. Communication, Rencontres du Réseau Mirabel, Paris, France. https://www.canal-u.tv/155052
- Niemann, T. (2024). Open Access to Research Results: The (R)evolution With Implications For Us All. Panel, Symposium 2024 de la Société royale du Canada, Vancouver, Canada.

- Niemann, T. (2024). Pleins feux sur l'avenir: dialogue sur la recherche au Canada au-delà des accords transformatifs. Panel, Conférence virtuelle du RCDR.
- Niemann, T. (2025). Enjeux et défis de la science en français: le rôle névralgique des revues. Webinaire, Printemps de la recherche et de la création, Université du Québec à Montréal, Montréal, Canada. https://youtu.be/oBeUdageYTY
- Van Bellen, S. (2024). Accompagner et financer: pour la vitalité des revues savantes. Panel, Colloque de l'Acfas, Université d'Ottawa, Ottawa, Canada.
- Van Bellen, S. (2024). Exploring the ecosystem of Canadian HSS journals and the role they play in national knowledge dissemination.
 Communication, Implementing New Knowledge Environments (INKE)
 Partnership Gathering: Creative Approaches to Open Social Scholarship, Montréal, Canada. https://doi.org/10.5281/zenodo.14025021
- Van Bellen, S., & Larivière, V. (2024). Les revues canadiennes en sciences sociales et humaines: entre diffusion nationale et internationalisation. Recherches sociographiques, 65(1), 15-35. https://doi.org/10.7202/1113756ar
- Van Bellen, S., & Larivière, V. (2024). Characterizing Canadian journals of the social sciences, arts and humanities and their role in the dissemination of Canadian research. Communication, Conférence RESSH2024, Galway, Irlande. https://doi.org/10.5281/zenodo.11247632

Coalition Publica

Symposium canadien des revues savantes

Coalition Publica and the Federation for the Humanities and Social Sciences organized the <u>Canadian Symposium of Scholarly Journals</u>, a bilingual forum that gathered over 150 journal editors, librarians and stakeholders in scholarly communication. The participants were able to reflect and discuss topics such as collaboration, community, and knowledge sharing. A <u>preliminary analysis of these discussions</u> was then presented during the CRKN's virtual conference.



Scholarship Program

The fourth edition of the Coalition Publica scholarship program supported seven masters- and doctorate-level research projects that explored issues relating to scholarly communication, data access, equity or digital humanities. These projects address, in particular, the influence of language on the formation of research communities, the dissemination of scientific software, the opening up of data in forensic psychology, and the translation of knowledge in the context of the energy transition.

Learn more about the recipients [2]



Student Editor Grants

In collaboration with the Student Journal Forum and as part of the Pan-Canadian Knowledge Access Initiative (SSHRC), Coalition Publica awarded two grants to students acting as editors for student journals, aimed at supporting the development of their skills in digital scholarly publishing. The winning projects emphasize inclusivity: the Carleton Undergraduate Journal of Science produced a guide on diversity, equity, and inclusion to empower its editorial and scientific community, while tba: Journal of Art, Media and Visual Culture created a printed zine to broaden access to its publications among less connected audiences, particularly remote Indigenous communities.

Organization of a Webinar Series

The team at Coalition Publica organized several webinars designed to support its community. The panel All Together Now: Toward Partnerships for Open Access allowed participants to discuss international collaborations toward open access, while About blooming time! Implementing ORCID highlighted experiences and good practices relating to the adoption of ORCID and persistent identifiers.

Strengthening Our Ties to Academic Libraries

The deepening and development of long-term relationships with libraries is continuing, supported in particular by the inclusion of Coalition Publica into the Canadian Association of Research Libraries' <u>Library Publishing Community Engagement Team</u> and by collaborations with the PBUQ as part of the Circé Network. This year, these efforts led to the creation of a shared documentation portal and the redaction of a road map for the transition to open access.

Improving the Quality of Metadata

Improving the quality of metadata remains a priority for Coalition Publica, whose team is working in close collaboration with the journals and libraries to improve discoverability, access and scholarly content dissemination. As part of these efforts, the publication Report on **Progress** summarizes the measures put in place to improve the metadata in the infrastructure being proposed by Érudit and the PKP. This report presents the measures undertaken based on the recommendations formulated in Metadata Feedback for Coalition Publica and provides a general overview of the progress being made as well as an orientation for future priorities, based on emerging practices for the metadata from scholarly publications.

New Co-Chair

Coalition Publica's Board of Directors welcomed a new Co-Chair, Gohar Ashoughian, Dean of Libraries and University Librarian at Simon Frasier University. The Chair is also held by Frédéric Bouchard, President of Érudit's Board of Directors and Dean of the Faculté des arts et des sciences of the Université de Montréal

Technological Developments

Viewing Statistics

In order to support journals wishing to apply to the FRQ's Soutien aux revues scientifiques en français program, we have developed a special tab in the dashboard provided to journals, which gives them access to the data required for their application. The project designed to replace the system that provides viewing statistics to editorial teams has also begun. Ultimately, journals will have access to reports based on the same data being provided to libraries. Compiled based on the COUNTER R5 international standard, this data will guarantee more accurate results that will also be easier to compare. On the technical front, the new infrastructure will rely on the ELK ecosystem (ElasticSearch, Logstash, Kibana) for journalling log processing and on the Anubis tool to exclude non-legitimate views.

Persistent Identifiers

Work on persistent identifiers continued in 2024-25. The second phase of the ORCID project (Open Researcher and Contributor ID) led to the development of a new feature: authors will soon be able to associate their ORCID identifier with their articles already being disseminated on the erudit.org platform. We also began integrating ROR identifiers (Research Organization Registry), thanks to the modelization of that data and a semi-automatic identifying procedure to link author affiliation to their ROR. The next steps include adapting our digital processing tools and our portal. And finally, we have finalized the technical centralization of our exchanges with Crossref on DOI (Digital Object Identifier), thanks to a recent and reliable tool that is now being used to digitally process articles.

OJS-erudit.org Digital Gateway

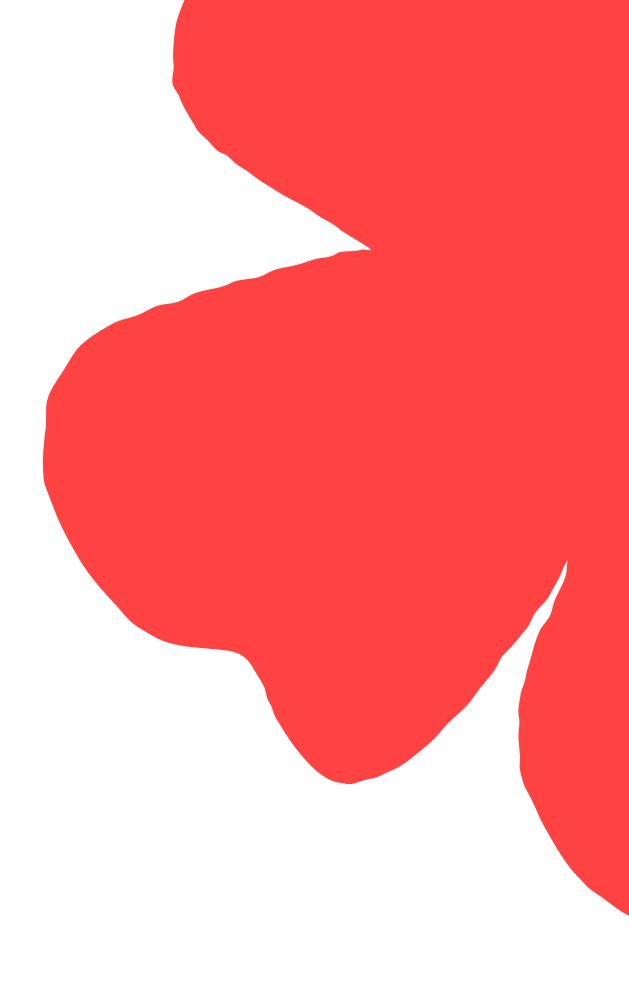
This year saw the development and testing of a new digital gateway that allows interoperability between OJS and erudit. org. This solution enables technical streamlining and shortens timelines when processing articles into complete XML (metadata and article body). We can now begin integrating journals.

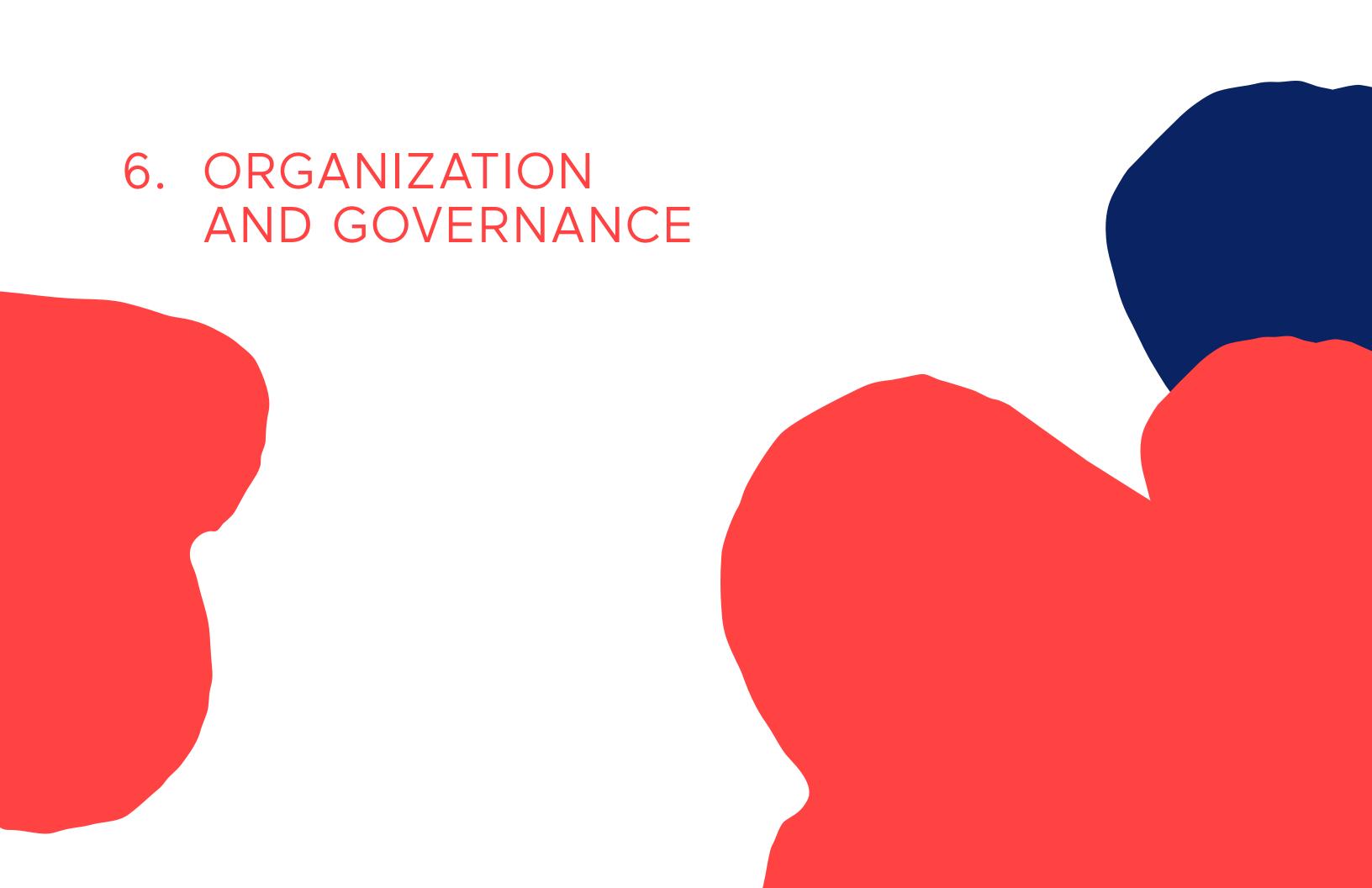
Cybersecurity

An external analysis of Érudit's cybersecurity posture was done, allowing us to prioritize what measures to implement on the platform. Preliminary work has also been initiated, mainly concerning the inventory necessary for better account management.

Maintenance

Maintenance work notably included the implementation of a tool for detecting accessibility problems (pa11y) on the portal, and most errors were corrected quickly. We also worked on preparing for the migration to a new version of Fedora, our central repository, by developing the necessary data conversions. In parallel, several critical components of our technological infrastructure were updated: versions of Python and Django, migrating the database from MariaDB to PostgreSQL, and upgrading operating systems from CentOS 7 to AlmaLinux 8.





An Evolving and Growing Team

Our current team is made up of around 40 employees, who work daily on supporting the development of open knowledge.

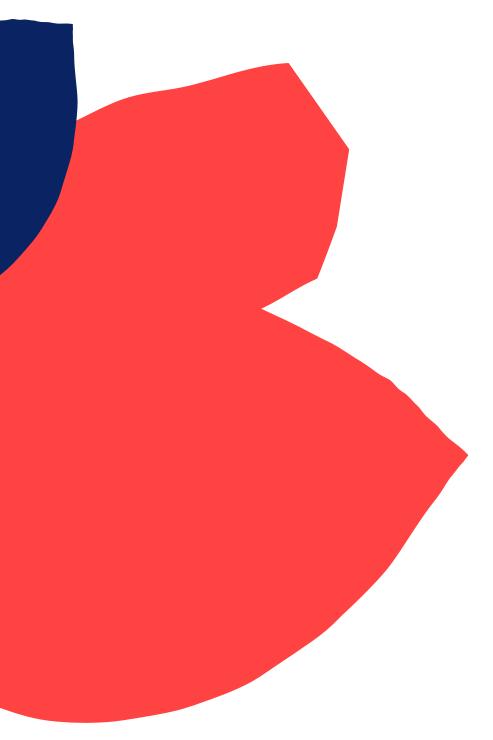
We want to welcome Chloë Marshall to the role of Digital Publishing Officer, and we want to extend our warmest thanks to two long-term colleagues who left our team in 2024: Mathieu Pigeon (analyst) and Fabio Batalha (data architect). Their commitment and contributions shaped our development, and we wish them the best in their future careers.



Team Photo at Érudit in May 2025

Organization and governance 43 / 53

Creation of Six New Departments



Our remarkable growth is reflected in how our team has evolved, as it has grown considerably over the last few years. After work that began some time ago, a major step in our reorganization was taken this year. This transformation is an important step forward: it provides us with a stronger structure, able to deal with growing management, innovation and representation needs in a rapidly evolving environment. The team is now structured around six departments:

- Technological Infrastructure (Davin Baragiotta)
- Strategy and Partnerships (Élise Bergeron)
- Digital Publishing Services (Marie-Eve Dugas)
- Communication and Engagement (Gwendal Henry)
- Finances and Administration (Solongo Pruneaux-Altangerel)
- Scientific Development and Innovation (to be filled)

A deputy executive director position (Élise Bergeron) was created to support the management team in their multiple responsibilities. This reorganization consolidates our progress, strengthens our capacity for action, and allows us to confidently tackle the next stages of our development.

Organization and governance 44 / 53

The Evolution of our Board of Directors

Érudit's Board of Directors includes eleven members from our partner institutions, the research and scholarly publishing communities, and the communities that use our platform, including journal teams and university libraries. Its composition has evolved substantially over the last few years, based on recommendations made by granting agencies and on sound governance principles. These adjustments were made to better reflect the diversity of our stakeholders by integrating a plurality of perspectives coming from different sectors, regions and fields of expertise.

And so, we have welcomed new members to the Board:

- Dale Askey (Chief Librarian and Vice Provost, University of Alberta)
- Mar González Palacios, (Associated Dean of Libraries, Simon Fraser University)
- Karine Morin (President and Executive Director, Federation for the Humanities and Social Sciences)
- Magda Fusaro (Professor, Université du Québec à Montréal)

We would like to express our profound gratitude to Martha Radice (Professor, Dalhousie University), Frédéric Giuliano (General Director of Library Services, Université du Québec à Montréal) and Pascale Fournier (Professor, University of Ottawa), whose terms on the Board of Directors have recently come to an end. Their expertise and commitment have played a key role in our organization's evolution.

Organization and governance 45 / 53

New Composition of the Scientific Committee

Following a call for applications in the winter of 2024,10 members were selected for a three-year term. They distinguish themselves by their expertise in scholarly publishing or by their roles within editorial teams:

- Laurence Bherer, Professor, Department of Political Science, Université de Montréal
- Audrey Canalès, Professor, Department of Arts, Literature and Languages, Université de Sherbrooke and member of the editorial committee for the journal TTR: Traduction, Terminologie, Rédaction
- Linda Cardinal, Professor, Université de l'Ontario français, Director of Enjeux et société
- **Léna Diamé Ndiaye**, Professor, School of Social Work, Université de Saint-Boniface and director of the *Cahiers* franco-canadiens de l'Ouest
- Caroline Fortin, Managing Director and Editor-in-Chief of Continuité Publishing
- Julien Lefort-Favreau, Professor, Department of French Studies, Queen's University and member of the editorial committee for the journal Mémoires du livre / Studies in Book Culture;

- Philippe Mongeon, Professor, School of Information Management, Dalhousie University and Chief Editor for the Revue canadienne des sciences de l'information et de bibliothéconomie
- Emilie-Jade Poliquin, Project Lead, Institut national de la recherche scientifique
- Louise Vandelac, Professor, Department of Sociology, Université du Québec à Montréal and co-Editor-in-Chief of Vertigo
- Marie-Hélène Vandersmissen, Professor, Department of Geography, Université Laval and Editor-in-Chief of the Cahiers de géographie du Québec.

This committee's chair is held by Érudit's Scientific Director, Vincent Larivière, professor at the Université de Montréal, UNESCO Chair in Open Science and co-chair of research of Québec for the discoverability of scientific content in French.

Organization and governance 46 / 53

Equity, Diversity, Inclusion

Several work groups focus on the different aspects of our commitment to equity, diversity and inclusion: First Nations Peoples, accessibility, inclusive writing, management and human resources.

Accessibility

The work done this year is aimed at making the erudit.org platform compliant with the WCAG AA standard (Web Content Accessibility Guidelines), created by the W3C.

Governance and Human Resources

Work is underway to increase equity and diversity within the organization, notably through training and inclusive recruitment practices for upcoming hires.

First Nations Peoples

We now have a land acknowledgement statement that highlights the continued efforts of the First Nations to have their modes of knowledge production and transmission recognized. Three team members completed the training on the <u>First Nations Principles</u> of OCAP, which outline respectful practices for collecting, sharing, and storing data about Indigenous peoples.

Inclusive Writing

Exemplary work has been done in developing inclusive writing practices (in French and English), following training for several team members in these increasingly established practices.

Strategic Planning Process

We are currently working on the next version of our strategic plan. This exercise is being done conjointly with the PKP's team so that the two organizations can establish strategic orientations aligned with each other, along with those developed for our partnership Coalition Publica. Supported by strategic planning specialists, this project will continue in 2025 and involve members of our team, our governance group and our community.

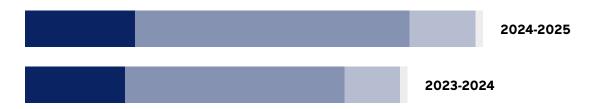
Organization and governance 47 / 53



Consortium Érudit S.E.N.C

Income and capital of associates for the year from April 1, 2024 to March 31, 2025

Income	2024-2025	2023-2024
Publishing and marketing services, partnerships for the open access	3 077 670	2 839 902
Government grants	2 864 220	2 285 526
Contributions of the three Consortium members	685 222	577 573
Other income	78 024	77 365
Total income	6 695 136	5 780 266
Without payment to journals	-1 933 822	-1 797 756
Total income after payments to journals	4 761 314	3 982 510

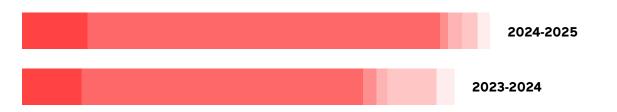


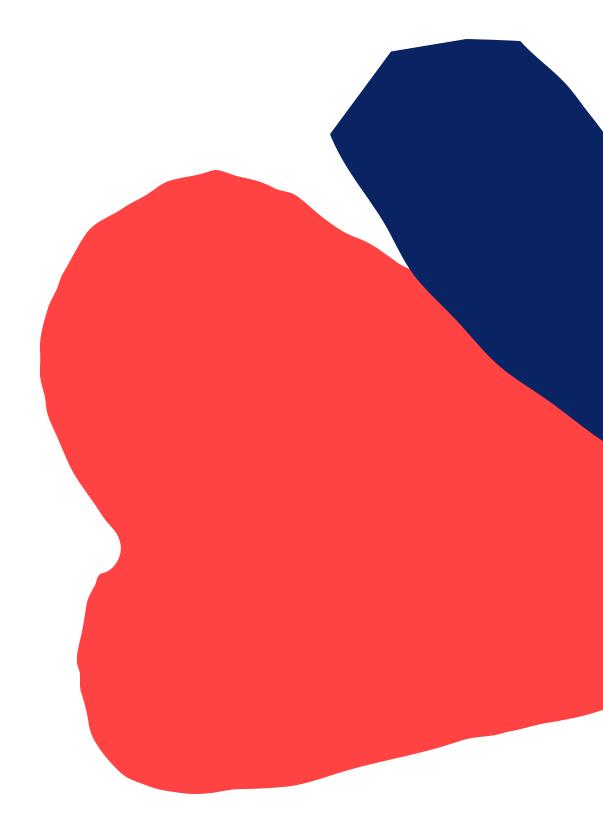
Financial statement 49 / 53

Consortium Érudit S.E.N.C

Income and capital of associates for the year from April 1, 2024 to March 31, 2025

Expenses Charges	2024-2025	2023-2024
Publishing and marketing services, partnerships	684 970	622 154
Payroll and technology support services	3 669 767	2 930 377
Professional fees and subcontracting	84 619	143 020
Administration	154 551	112 664
Grants and post-doc	164 002	51 248
Advertising and communications	129 403	183 330
Total expenses	4 887 312	4 042 773
Net income (Net loss)	-125 998	-60 263



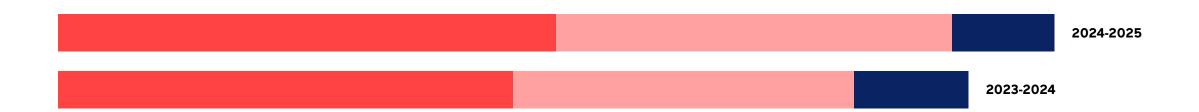


Financial statement 50 / 53

Consortium Érudit S.E.N.C

Income and capital of associates for the year from April 1, 2024 to March 31, 2025

Financial Results	2024-2025	2023-2024
Current assets	5 189 415	4 740 802
Current liabilities	4 126 095	3 551 484
Partner equity	1 063 020	1 189 318



Financial statement 51 / 53

8. PARTNERS

Associated universities







Granting agencies



Conseil de recherches en sciences humaines du Canada

Social Sciences and Humanities Research Council of Canada







Partners

We want to thank all of our institutional partners, both public and private, that have supported us for over 25 years, and which have contributed to our success. A network of organizations also supports the activities undertaken by <u>Coalition Publica</u>, our partnership with the Public Knowledge Project. The complete list is available on the <u>Community</u> page of the website dedicated to this partnership.

